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The City of Pittsburg strives to provide exceptional services, facilities and activities with integrity, professionalism, excellent customer service and a commitment to economic vitality.

PITTSBURG 2021 BUDGET CALENDAR

May 5, 2020 – 2020 estimated department budgets sent to Department Heads for review

May 13, 2020 – Finance staff attends State of Kansas 2020 Budget Workshop webinar

May 15, 2020 – The 2020 Five Year Financial Plan projections are completed

May 30, 2020 - Working Session with City Commission and Executive Team

June 15, 2020 – County Clerk Assessed Valuation estimate for Property Taxes

June 23, 2020 – Recap and adoption of Five Year Financial Plan at City Commission Meeting

July 1, 2020 – Revised 2020 Revenue Projections by Finance Department

July 14, 2020 – City Manager Submitted 2021 Budget to City Commission

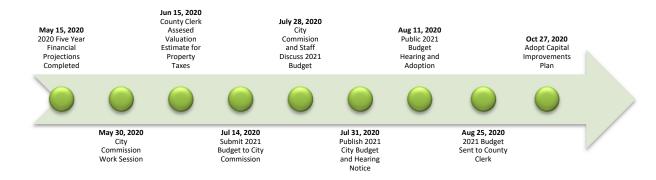
July 28, 2020 – City Commission Submitted 2021 Budget discussion

July 31, 2020 – Publish 2021 City Budget and Hearing Notice

August 11, 2020 – Hold 2021 Budget Public Hearing and Adopt 2021 Budget

August 25, 2020 – 2021 Adopted Budget is sent to the County Clerk to be certified

October 27, 2020 – City Commission adopts the Capital Improvements Plan



THE GOVERNING BODY OF THE CITY OF PITTSBURG



Mayor Dawn McNay

Elected November 2017 Term Expires December 2021



President of the Board Chuck Munsell

Elected April 2013 Re-Elected April 2015 Re-Elected November 2019 Term Expires December 2023



Commissioner Cheryl Brooks

Elected November 2019 Term Expires December 2023



Commissioner Larry Fields

Elected November 2019 Term Expires December 2021



Commissioner Patrick O'Bryan

Appointed January 2017 Re-Elected November 2017 Term Expires December 2021

EXECUTIVE TEAM

City Manager Daron Hall

Deputy City Manager Jay Byers

City Attorney Henry Menghini

City Clerk Tammy Nagel

Director of Finance Jamie Clarkson

Director of Housing & Community Development Quentin Holmes

Director of Human Resources Michelle Ducre

Director of Parks and Recreation Kim Vogel

Director of Public Utilities Matt Bacon

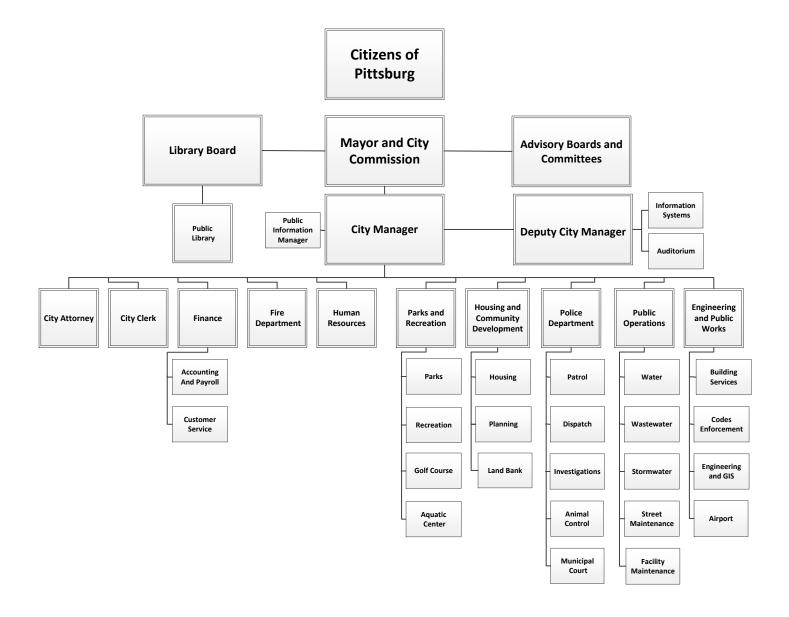
Director of Public Works / City Engineer Cameron Alden

Fire Chief Michael Simons

Police Chief Brent Narges

Public Information Manager Sarah Runyon

CITY OF PITTSBURG ORGANIZATIONAL CHART



COMMUNITY PROFILE

Population

City of Pittsburg	20,178
Crawford County	38,818

<u>Climate</u>

January	42F high / 23F low
July	90F high / 69F low

Households

Pittsburg Micropolitan Area Median household income	\$38,017
Median gross rent	\$720
City households	7,819
Median value of owner-occupied housing units	\$87,300
Median age	32.5

<u>Schools</u>

Pittsburg State University	6,645 students
USD 250 Public School's	3,028 students
St. Mary's-Colgan School's	618 students

<u>General</u>

Elevation	942 feet
City Streets	142 miles
City Limits, square miles	13.1
Public Parks	14
Total number of firms	1,243
Women-owned firms	30.7%
Bachelor's degree or higher, % of persons age 25+	31.2%
Mean travel time to work (minutes)	13.1

City Manager Budget Message

2021 SUBMITTED BUDGET MESSAGE

July 14, 2020

Honorable Mayor and City Commission:

I present the City of Pittsburg's 2021 Submitted Budget for your consideration.

This document was created with input from the City Commission and a focus on Imagine Pittsburg 2030, which addresses our City's needs in the areas of housing, economic development, infrastructure, public wellness, education and communication. Additionally, we are focused on the City Commission's goals of maintaining our reserves and managing our debt.

Revenues

The process to build the budget begins each year by projecting revenues. The City's 2020 net assessed valuation, which is used to support the 2021 Budget, decreased by 1.2 percent over the previous year, due to tax abatements and a change in State law. This is expected as we continue to incentivize development using property taxes. Nevertheless, the 2021 Submitted Budget does not recommend a property tax increase to make up the difference.

We ended last year with sales tax collections up 3.35% compared to 2018. Due to the pandemic, sales tax revenues in 2020 are projected to be at 85% of the 2019 level, and 95% for the 2021 Budget. Collections in June were basically the same as they were the previous year, however, with over half of the year remaining, we feel the need to stay conservative with our projections.

The City receives one percent of the gaming revenues from the operation of the Kansas Crossing Casino. In 2019, the City received approximately \$355,000. Due to the pandemic, gaming revenues are projected to be at approximately \$266,000 in 2020 and then return to \$355,000 in 2021.

The 2021 Submitted Budget includes no utility fee increases.

2021 SUBMITTED BUDGET MESSAGE

Expenses

Labor costs represent a large portion of the City's expenses. Forty-five percent of our costs are for employees. The number of City employees in the Submitted 2021 Budget decreased to 292.9 as we have eliminated several intern positions. At this time, we have not had to utilize layoffs to stay within our budget. As previously mentioned, there is still over six-months left in the year. Due to the uncertainty surrounding the pandemic, the 2021 Submitted Budget contains no cost of living adjustments and no merit raises for full-time employees. However, while the national trend for employer provided health insurance expense continues to increase every year, the 2021 Submitted Budget contains no increase in employer or employee contributions to the City's health insurance plan.

Operating costs continue to increase. Workers compensation insurance, property and liability insurance, electricity, natural gas and vehicle fuel are all expected to increase by approximately three percent. We will continue to look for ways to manage these increasing costs while preserving our service levels.

Conclusion

The 2021 Submitted Budget reflects the City's effort to address the impact of the pandemic in our community while maintaining adequate service levels. The 2021 Submitted Budget provides a service level which will continue to improve the quality of life for all of our residents, with an eye on our reserves and employee productivity and safety.

The following detailed budget is presented for your consideration.

Thank you for your leadership.

Respectfully, Daron Hall City Manager **Budget Summary**

Revenues

 The City's 2020 estimated assessed valuation decreased from \$138,151,723 to \$138,020,291. After subtracting the Neighborhood Revitalization (NRV), the Rural Housing Incentive Districts (RHID), and the Tax Increment Financing (TIF) district the City's net assessed valuation used to support the 2021 Budget is \$133,650,842.

The tax levy for the general fund has a slight increase from 2020 so we deceased the debt service tax levy accordingly, in order to keep it flat.

2. Submitted 2021 mill rates and tax levies are:

General Fund 37.402 = \$4,998,809Library Fund 6.072 = \$811,528Debt Service Fund 8.000 = \$1,069,207Total 51.474 = \$6,879,544

- 3. Franchise tax revenues are estimated to be flat in 2021. The franchise tax revenues go into the General Fund to support operations and reserves.
- 4. The estimated 2020 sales tax revenue is expected to be down 15% from the previous year due to the COVID-19 pandemic. We expect the 2021 Submitted Budget to rebound close to the 2019 level. The only portion of the City's sales tax that is not earmarked for a specific use is the portion of the county sales tax that the City receives and supports the General Fund operations and reserves.
- 5. In 2019 the Kansas Crossing Casino generated \$354,506 in gaming revenues. The estimates for 2020 are \$265,880 due to the COVID-19 pandemic and the 2021 submitted budget is at \$355,000. The gaming revenue goes into the general fund and is being used to support reserves.
- 6. The liquor tax estimate for 2020 is \$255,000, \$75,000 less than budgeted. The estimate for the 2021 Submitted Budget is \$330,000. Per state statute \$110,000 will go to the General Fund, \$110,000 will go to the Special Alcohol and Drug Fund and \$110,000 will go to the Special Parks and Recreation Fund. The portion that goes to the Special Parks and Recreation Fund is used to support the golf course operations.

- 7. The estimate for street highway aid for 2020 is \$748,000. This funding is expected to remain flat for 2021. These funds go towards the operations of the Street and Highway Fund.
- 8. Water sales are flat through June of 2020, with no expected growth. The sewer and stormwater revenues are estimated to remain stable as they are mostly fixed fees. There are no rate increases planned for 2021.

Expenses

1. Position Summary

a. The 2021 Submitted Budget includes 292.9 Full Time Equivalent Positions. This is a decrease of 2.1 positions from the 2019 actual. The 2021 Submitted Budget includes approximately \$14.1 million in personnel costs (excluding pension and workers compensation insurance).

2. Pension Costs

- a. The Kansas Public Employee Retirement System (KPERS) employer cost increased 0.26%, with the employer rate going from 8.61% to 8.87%. The 2021 Submitted Budget includes \$625,389 in KPERS employer costs.
- b. The Kansas Police and Fire Retirement System (KPF) employer cost increased 0.87%, with the employer rate going from 21.93% to 22.80%. The 2021 Submitted Budget includes \$966,592 in KPF employer costs.
- c. The KPERS employer insurance cost is the same at 1.00%. The 2021 Submitted Budget includes \$69,137 in employer insurance costs.

3. Cost of Living and Merit Raises for Employees

a. Due to the effects of the COVID-19 pandemic, the 2021 Submitted Budget contains no planned cost of living adjustment and no merit raises.

4. Health Insurance Costs

a. In 2015 the City changed its health insurance plan from a single provider and carved out the provider network, the pharmaceutical provider, the dental provider, the stop loss insurance provider and the third party administrator with the expectation of getting better service and saving money. The City's health plan reserves were \$685,318 at the start of 2019 and ended 2019 with a balance of \$1,078,789, an increase of \$393,471. The 2021 beginning balance is \$1,082,251. City staff will continue with the current employee health plan model in 2021 and will continue to explore additional methods of cost containment and plan affordability.

5. Workers Compensation Insurance Costs

a. The cost of providing workers compensation insurance is estimated to increase by three percent. The 2021 Submitted Budget includes \$206,045 in workers compensation insurance costs.

6. Property and Liability Insurance Costs

a. The cost of providing insurance for our property, equipment and general liability is expected to increase by three percent. The 2021 Submitted Budget includes \$450,099 in property and liability insurance costs.

7. Electricity Costs

a. The cost of electricity continues to rise. The 2021 Submitted Budget includes \$1,057,113 for City facilities and \$303,850 for street lights. This is an increase of \$55,160, or 4% from the 2020 estimated budget.

8. Debt

a. The City's bond rating is AA- as rated by Standard and Poor's and was reaffirmed with the 2019 bond issue. There are no plans to issue new bonded debt in 2021.

Reserves

- 1. General Fund Balance
 - a. 2019 Ending Balance \$3,835,484 of which \$1,028,387 is Public Safety Sales Tax Reserves, the remaining balance of \$2,807,097 is the general operating reserve.
 - b. Estimated 2020 Ending Balance \$3,577,976 of which \$781,364 is Public Safety Sales Tax Reserves, the remaining balance of \$2,796,612 is the general operating reserve.
 - c. Submitted 2021 Ending Balance \$3,952.906 of which \$736,061 is Public Safety Sales Tax Reserves and \$3,216,845 is the general operating reserve.
 - d. Our goal is sixteen percent of the 2021 General Fund expenditures, which is the equivalent of \$3,045,405. Our general fund reserves are expected to be at minimal accepted levels at the close of 2020 and 2021.

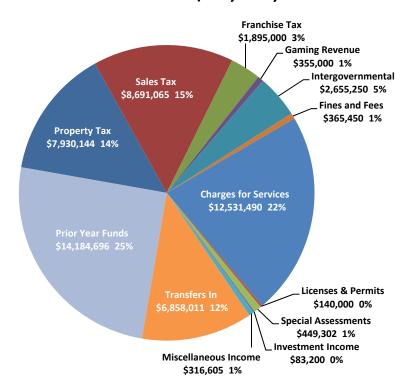
Resources



RESOURCES

The City of Pittsburg's budgeted resources for 2021 total \$56,455,213. Included in this amount are annual revenues of \$35,412,506, inter-fund transfers in the amount of \$6,858,011 and \$14,184,696 in prior year funds.

2021 RESOURCES \$56,455,213



The City's largest resource is derived from Charges for Services which are generated by user fees for water, wastewater, stormwater, airport, auditorium, and parks and recreation. They account for twenty-two percent of all City resources with a total of approximately \$12.5 million. The combination of sales taxes, property taxes and franchise taxes total approximately \$18.5 million and represents thirty-two percent of all City resources. These taxes pay for administration, public safety, parks and recreation activities, debt service, economic development, public library and a variety of other government services.

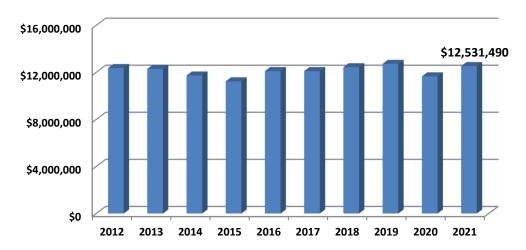
Of the prior year carryover funds, approximately \$7.0 million are discretionary and \$7.2 million are restricted for a specific use by the City or by Kansas statutes. Examples of restricted use are the sales taxes for economic development, public safety, streets and capital outlay and the property taxes levied for debt service and the library. These funds are either required to be set aside or can only be spent on a specific purpose.

Transfers which total approximately \$6.9 million represent the movement of money between funds to meet legal obligations and to pay for internal costs between funds.

Charges for Services

Charges for services are consumption based or user-based fees and will generate approximately \$12.5 million in 2021. They include parks and recreation user fees, auditorium user fees, golf course user fees, airport fuel sales, health insurance plan user fees and the utility user fees for water, wastewater and stormwater. The bulk of this category is derived from the City's utilities. The utility fees pay for the City's utility operations. There is no rate increase in the 2021 Submitted Budget.

Charges for Services



Sales Tax

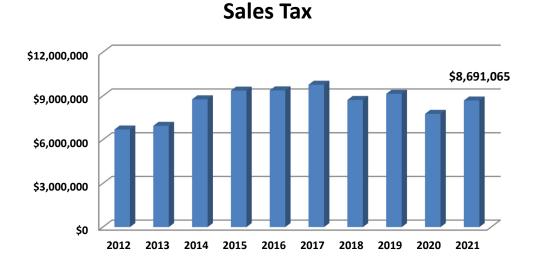
The City of Pittsburg has a sales tax rate of one and one-half percent effective as of October 1, 2017. The City also receives a pro-rated portion of the Crawford County sales tax. Due to the COVID-19 pandemic, 2020 collections are estimated to be at 85% of the 2019 level and 2021 is estimated to be at 95% of the 2019 level. The graph on the following page reflects this decline in years 2020 and 2021.

In 2021, the tax is projected to generate approximately \$8.7 million and accounts for fifteen percent of City resources in 2021. Pittsburg voters approved a perpetual one-half percent sales tax in 1985 of which one-half is dedicated to economic development, one-fourth is dedicated to capital outlay and one-fourth is dedicated to auditorium operations. In 2021 economic development is estimated to receive approximately \$0.95 million and the capital outlay and auditorium are estimated to receive approximately \$0.48 million each.

In 2006, a one-half percent sales tax was approved by Pittsburg voters to pay for the general obligation bonds required to build the Law Enforcement Center and Fire Station No. 1. These bonds totaled \$15 million. The bonds were paid off on September 1, 2017 and the special one-half percent sales tax expired on September 30, 2017. This accounts for the slight dip for year 2018 in the sales tax chart below.

In 2010, Pittsburg voters approved an additional quarter percent sales tax for street improvements for a period of five years. In the fall of 2015 Pittsburg voters overwhelmingly approved renewing the street sales tax for another five years, which will now expire on March 31, 2021. Another special election was held in July 2017 to add another quarter percent sales tax for a period of five years to provide additional street improvements. It was approved by the voters and will expire on September 30, 2022. If the expiring street sales is renewed it is estimated that both street sales taxes combined will generate approximately \$2.05 million in 2021.

In 2013, Pittsburg voters approved a one-half percent sales tax to enhance public safety for a period of ten years. This public safety sales tax went into effect on January 1, 2014 and is estimated to generate approximately \$2.05 million in 2021.



Property Tax

The property tax is an ad valorem tax, meaning it is based on the value of real estate or personal property owned. The City determines the level of service for the upcoming year and sets the mill levy rate based upon the Crawford County Clerk's estimated valuation for Pittsburg.

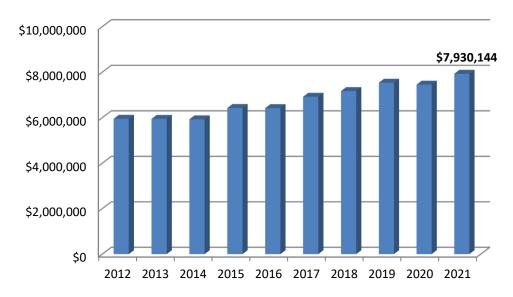
The following table lists the City of Pittsburg's mill levy rate, valuation, tax dollars levied and the change from the previous year. The City's net valuation decreased due to an increase in Neighborhood Revitalization and Rural Housing Incentive Districts. The 2021 Submitted Budget contains a slight decrease in tax dollars levied while the mill levy remains relatively unchanged from the 2020 budget.

Budget Year	Mill Levy	Valuation*	Dollars Levied	Change
2021 Submitted	51.474	133,650,842	6,879,543	-1.15%
2020	51.469	135,225,048	6,959,910	3.53%
2019	51.493	130,553,454	6,722,521	1.90%
2018	51.467	128,182,295	6,597,188	6.69%
2017	51.539	119,976,319	6,183,482	8.09%
2016	48.471	118,016,161	5,720,338	-0.11%
2015	48.491	118,098,699	5,726,569	7.04%
2014	45.532	117,495,446	5,349,762	-0.29%
2013	45.578	117,721,546	5,365,582	-0.25%
2012	45.616	117,919,158	5,378,939	NA

^{*}Excludes TIF, Neighborhood Revitalization and RHID Areas

When combined with the motor vehicle taxes and prior year delinquent taxes collected, the total 2021 property tax will generate approximately \$7.9 million, which accounts for fourteen percent of the City's resources. Historically the City collects between 95% and 96% of the current year taxes that are levied. However, due to the COVID-19 pandemic the 2020 estimated collections are 93% of the levy. This is reflected on the graph below for year 2020.

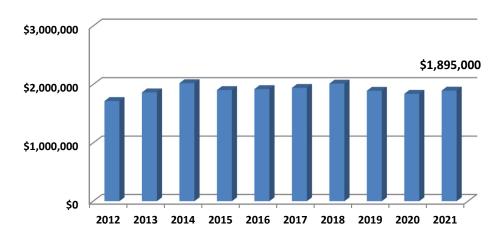
Property Taxes



Franchise Tax

Franchise taxes are paid to the City of Pittsburg by utility companies who possess infrastructure within the City's right of way and for the right to provide service within the City. These fees cover the cost of doing business on the City streets, right-of-ways and other property. In 2021, it is estimated the City will collect approximately \$1.9 million. The 2021 franchise taxes account for approximately three percent of City resources.

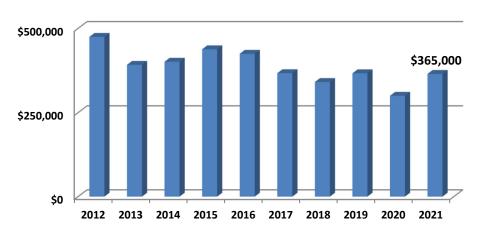




Municipal Court Fines

In 2021, these fines are estimated to generate approximately \$365,000. Due to the COVID-19 pandemic, 2020 collections are estimated at \$300,000. This is reflected on the graph below for year 2020.

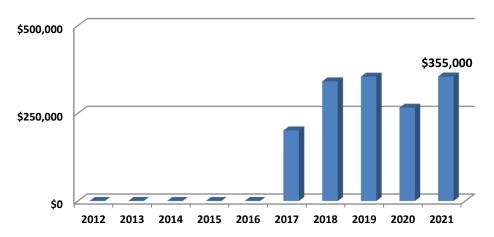
Municipal Court Fines



Gaming Revenue

The Kansas Crossing Casino opened in April of 2017 and the City receives 1% of the gaming revenues generated by the Kansas Crossing Casino plus property taxes and utility charges for service. Due to the COVID-19 pandemic, 2020 collections are estimated at 75% of 2019 level. This is reflected on the graph below for year 2020. The gaming revenue is projected to be \$355,000 for year 2021.

Gaming Revenue



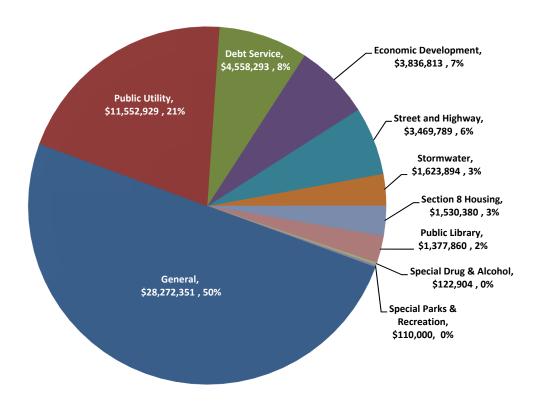
Expenditures



EXPENDITURES

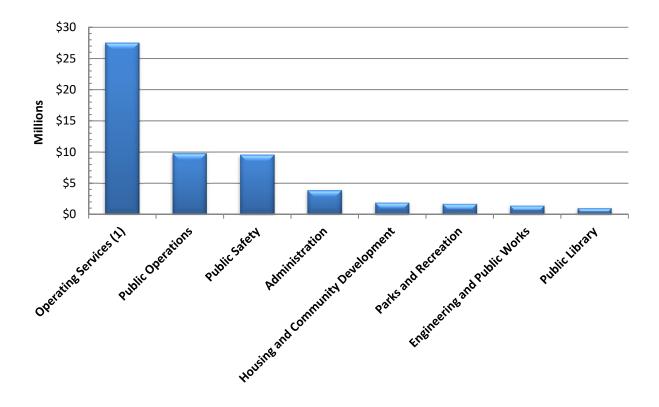
The City of Pittsburg's budgeted expenditures for 2021 total \$56,455,213. Included in this amount are annual expenditures of \$35,252,209, inter-fund transfers in the amount of \$6,593,370 and \$14,609,634 in reserves. The general fund is by far the largest cost center of the City.

2021 ALLOCATION BY FUND \$56,455,213



Allocation by Department

<u>Department</u>	<u>Amount</u>	
Operating Services (1)	\$ 27,499,133	49%
Public Operations	9,797,240	18%
Public Safety	9,547,908	17%
Administration	3,839,609	7%
Housing and Community Development	1,848,712	3%
Parks and Recreation	1,625,226	3%
Engineering and Public Works	1,350,249	2%
Public Library	<u>947,136</u>	1%
Total	\$ 56,455,213	

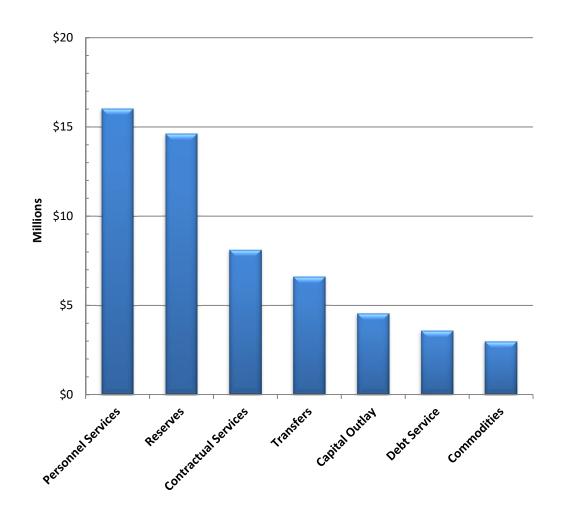


(1) Operating services include:

-1 9	
Reserves	\$ 14,609,634
Transfers	6,593,370
Debt Service	3,582,320
Contractual Services	2,298,100
Capital Outlay	395,709
Commodities	20,000
	\$ 27,499,133

Allocation by Expense Category

<u>Allocation</u>	<u>Amount</u>	
Personnel Services	\$ 16,026,079	29%
Reserves	14,609,634	26%
Contractual Services	8,109,554	14%
Transfers	6,593,370	12%
Capital Outlay	4,555,765	8%
Debt Service	3,582,320	6%
Commodities	2,978,491	5%
Total	\$ 56,455,213	



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Debt Service

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DEBT SERVICE

Effective financial management includes analyzing several funding mechanisms to determine what option is most beneficial to the City. In some cases, issuing debt is the best available option. The City of Pittsburg traditionally uses debt to pay for equipment and capital improvements that cost too much to pay from the operating budget. The revenues used for paying debt service come from the following sources:

- Property taxes
- Charges for services
- Special Assessments
- Investment Income
- Transfers
- Other

Bond Rating

The City's bond rating was reaffirmed at AA- in January of 2019 when the Standard & Poor's Rating Service evaluated the City's Series 2019A. Some of the criteria used to determine the rating is as follows:

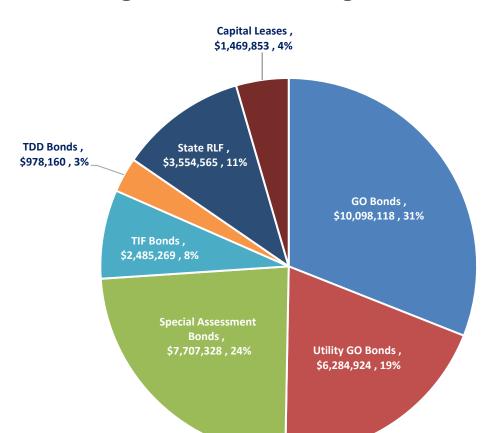
- Budgetary Flexibility
- Management conditions/ strength of policies
- Liquidity
- Economy
- Budgetary Performance
- Debt and contingent liabilities

Standard and Poor's determined that the City's budgetary flexibility is very strong, and that management conditions are very strong with good financial practices; strong debt management and investment policies; as well as, the implementation of the long-term financial plan. Standard and Poor's also considered the City's liquidity to be very strong. The City's budgetary performance was considered to be strong.

Debt Service

Municipalities borrow funds for a variety of reasons and have numerous tools at their discretion. Money should be borrowed based on an adopted set of policies periodically reviewed by the Governing Body. In Pittsburg, the main reason for borrowing is to perform important capital improvements which are usually expensive and difficult to pay for from the annual operating budget.

The City of Pittsburg makes use of several tools to pay for capital improvements and expensive equipment. The most common is the sale of General Obligation (GO) bonds. These are municipal bonds for which the City pledges to use all revenues at its disposal to pay bondholders, including the raising of property taxes. In 2021, Pittsburg will dedicate 8.000 mills of the property tax to pay for debt service on GO bonds. The chart below represents the City's outstanding debt as of the 2020 including both principal and interest. GO bonds comprise thirty-one percent of the City's debt.

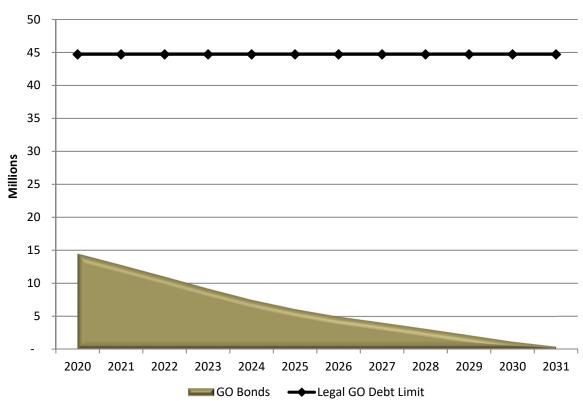


Pittsburg 1-1-2020 Outstanding Debt \$32,578,217

A utility revenue bond is a special type of municipal bond. Instead of dedicating a tax, these are repaid solely from revenues generated by a specified revenue-generating entity associated with the purpose of the bonds. The City does not generally utilize revenue bonds as they require additional reserves dedicated to the bonds being issued and generally have higher interest costs.

Instead of revenue bonds the City issues utility GO bonds and pledges revenues from the City's utility to repay the debt. In 2020, these bonds comprise nineteen percent of the City's outstanding debt. The bonds were issued to finance improvements to the water and sewer utility infrastructure.

State statute limits the amount of GO bonds issued to thirty percent of a municipality's assessed valuation. According to that formula, the City of Pittsburg could carry approximately \$44.3 million in GO debt. Currently, we carry \$14.4 million.



Legal G.O. Debt Limit Compared to Current Debt Level

The State Revolving Loan Fund provides low interest loans for utility water and wastewater improvements. The critical nature of these improvements and high cost make this a widely utilized State program, providing an alternative to communities that might otherwise have difficulty finding an affordable option. The City of Pittsburg's current balance of \$3.6 million represents eleven percent of the City's outstanding debt and funded improvements to the Wastewater Treatment Plant, improvements to the Water Treatment Plant, and rehabilitation of our sanitary sewer system. Approximately \$372,695 is paid annually on these loans.

Pittsburg also utilizes benefit districts to pay for public improvements. Under this approach, the City issues bonds for construction of public improvements. The bonds are then retired with tax revenues generated within the benefit district. Two benefit districts were authorized for the North Broadway Town Center area; a tax increment financing (TIF) and a transportation development district (TDD) were created to pay for the improvements. The City has no liability to repay the TIF bonds, however if the taxes generated in the TDD are not sufficient to cover the annual debt requirements, the City pledges to use all revenues at its disposal to repay the TDD bonds.

Another type of bonded debt is special assessment bonds. As part of the development agreement for the Kansas Crossing Casino, the City agreed to reimburse Kansas Crossing for the cost of the on-site and off-site utility improvements. The City issued special assessment bonds in October 2016 to fund the reimbursement. These bonds are being repaid with special assessments against the Casino property while the utility assets are owned and maintained by the City.

Capital leases are used to supply the City with expensive equipment that otherwise would not be affordable with an outright purchase. This provides equipment to perform City services and keeps the fleet in operation with lower maintenance downtime. Capital leases are paid from Sales Tax Capital Outlay and operating funds.

Annual Debt Service

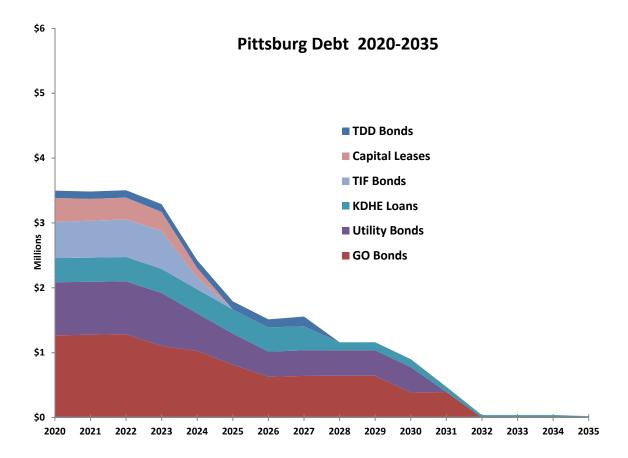
The following table provides a summary of the City's annual debt service requirements (principal and interest) on current debt obligations from 2020 through the final year of debt retirement special assessment bonds and capital leases.

ANNUAL DEBT SERVICE REQUIREMENTS AS OF 2020

Year	Principal	Interest	Total
2020	3,139,998	782,839	3,922,837
2021	3,218,911	689,895	3,908,806
2022	3,335,115	593,534	3,928,649
2023	3,220,325	492,593	3,712,918
2024	2,443,896	402,813	2,846,709
2025	1,878,072	335,167	2,213,239
2026	1,657,093	282,461	1,939,554
2027	1,741,361	238,693	1,980,054
2028	1,389,815	196,634	1,586,449
2029	1,427,842	161,807	1,589,649
2030	1,200,955	124,759	1,325,714
2031	805,186	93,718	898,904
2032	392,633	75,290	467,923
2033	403,450	63,853	467,303
2034	414,288	52,100	466,388
2035	412,465	40,031	452,496
2036	410,000	26,975	436,975
2037	420,000	13,650	433,650

Cumulative Debt

The following graph presents all debt owed by the City of Pittsburg as of 2020. The chart is arranged by type of debt and maturity. The graph excludes the special assessment bonds being repaid by the Kansas Crossing Casino.



Performance Measures

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Administration

Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Risk Management	Percentage of fleet involved in accidents	10.49%	10.00%	10.00%
	Total lost days due to injury	6	5	5
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Finance	Percentage of property tax collected vs levied	96.00%	90.00%	95.00%
	General Fund Revenue Projection Accuracy	100.00%	100.00%	100.00%
	Public Utility Fund Revenue Projection Accuracy	100.00%	100.00%	100.00%
	Comprehensive Annual Financial Report (CAFR) prepared by May 31	Yes	Yes	Yes
	Five Year Financial Forecast presented to City Commission	Yes	Yes	Yes
	Five Year Capital Improvements Plan (CIP) adopted bt City Commission	Yes	Yes	Yes
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Human Resources	Annual average healthcare cost per participating member	\$8,677	\$9,000	\$9,000
	Turnover rate of regular full time employees	8.46%	6.45%	5.40%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Information Technology	Total help desk calls per week	150	150	150
	Percentage of help desk calls resolved within 4 hours	33%	25%	25%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Customer Service	Percentage of emails answered within 24 hours	100.00%	100.00%	100.00%
	Percentage of phone calls going to voicemail	4.70%	3.90%	3.50%
	Percent of service orders completed within 3 days	100%	100%	100%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Economic Development	Percentage change in number of jobs from previous year	60.0%	1.0%	1.0%
	Unemployment Rate	4.1%	3.9%	4.1%
	Percentage change in sales tax collected	3.3%	2.0%	2.0%
Engineering and	Public Works			
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Building Services	Percentage of building permits (that do not require plan review) issued within 2 days	100%	100%	100%
Building Services	Percentage of building inspections completed within 24 hours			
	Percentage of building inspections completed within 24 hours	100%	100%	100%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Engineering	Percentage of engineering estimates within 90% of actual cost	96%	95%	95%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Airport	Gallons of Jet Fuel sold	179,425	180,000	180,000
	Gallons of aviation fuel sold	11,125	11,000	11,000

Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Codes Enforcement	Number of cases for calendar year	1,525	1,550	1,550
	Number of nuisance inspections	2,450	3,000	3,000
	Percentage of cases resolved through voluntary compliance	69%	70%	70%
	Percentage of cases resolved through forced compliance	31%	30%	30%
Housing and Co	ommunity Development			
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Planning and Housing	Total amount of Federal and/or State funding brought into the community	\$289,748	\$250,000	\$250,000
	Total amount loaned to community residents for home preservation, emergency repair and demolition	\$0	\$5,000	\$5,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Section 8	Total amount of Federal and/or State funding brought into the community	\$1,507,628	\$1,510,000	\$1,510,000
Parks and Recr	eation			
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Parks	Total Parks expenditures per 1000 population	\$36,939	\$37,000	\$38,000
	Average cost to maintain per park acre	\$1,657	\$1,675	\$1,700
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Recreation	Number of classes/programs offered	306	210	300
	Number of participants in classes/programs	6,458	4,200	6,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Auditorium	Number of events	501	160	500
	Total attendance	62,330	21,919	63,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Golf Course	Number of 9-hole rounds of golf played	13,728	13,000	13,000
	Percentage of golf course expense covered by golf course revenue	50%	60%	60%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Aquatic Center	Total attendance in aquatics programs	501	0	525
	Percentage of aquatic expense covered by aquatic revenue	74%	0%	66%
Public Library				
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Public Library	Total annual circulation for library facilities	181,153	70,000	170,000
	Total annual e-circulation for library facilities	21,919	30,000	20,000
	Total attendance at library-sponsored programs	27,572	8,000	25,000
	Total number of users who access the internet through the library's terminals	60,892	15,000	55,000

Public Operations

Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Facilities Maintenance	Percentage of work orders completed on time	99%	99%	99%
	Percentage of emergencies responded to within 2 hours	99%	99%	99%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Street and Highway	Number of Pittsburg lane miles	313	313	313
g,	Road rehab expense per paved lane mile	\$7,465	\$7,500	\$7,500
	Average response time, in working days, to complete pothole repairs	2 days	2 days	2 days
		•	·	
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Water Treatment	Millions of gallons of water pumped per year	758.8	784.0	784.0
	Millions of Gallons of water accounted for per year	661.3	691.0	691.0
	Percentage of unaccounted water	13%	15%	15%
	Percent of days compliant with Federal and State Regulations	100%	100%	100%
	Percent of time filtered water turbidity < 0.1 ntu	100%	100%	100%
	Average gallons sold per day (MGD)	1,811,697	1,830,000	1,830,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Water Distribution	Percent of water leaks responded to within four hours	100%	100%	100%
	Number of breaks and leaks requiring repair / 100 miles of piping	103	100	100
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Waste Water Treatment	Number of days compliance with effluent quality is met	365	365	365
	Dollars spent on maintenance related activities annually	\$168,789	\$175,000	\$200,000
	Average daily treatment in gallons	5,235,890	3,000,000	3,000,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Wastewater Collections	Actual Lineal Feet Televised	95,355	100,000	100,000
wastewater concetions	Actual Lineal Feet Cleaned/Flushed	174,933	200,000	200,000
	Actual Elifed Feet dealies/Flashed	174,555	200,000	200,000
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Stormwater	Percentage of days compliant with all State and Federal reporting requirements	100%	100%	100%
	Miles of streets swept	8,260	8,500	8,500
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Fleet	Preventive Maintenance per vehicle - based on all vehicles	\$63	\$65	\$65
	Preventive and Other maintenance per vehicle - based on all vehicles	\$195	\$195	\$195

Public Safety

Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Police	UCR Part I Violent Crime Reports - Number reported	115	90	90
	UCR Part I Property Crime Reports - Number reported	1,721	1,100	1,100
	Arrests UCR Part II DUI total offenses	182	130	130
	Traffic accidents involving injuries	44	35	40
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Fire	Number of commercial/industrial occupancies inspected	325	325	330
	Percentage of emergency fire calls responded to in 5 min or less, from conclusion of dispatch to arrival $$	100%	100%	100%
	Percentage of emergency EMS responses within 8 min.	100%	100%	100%
	Number of training hours per firefighter	144	130	135
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Animal Control	Animals euthanized as a percentage of animal intake	1%	5%	5%
	Animals adopted as a percentage of animal intake	32%	22%	25%
	Animals reclaimed by owner as a percentage of animal intake	66%	70%	69%
Service Area	Performance Measure	2019 Actual	2020 Estimated	2021 Submitted
Municipal Court	Number of cases filed	2,428	2,500	2,500
	Total amount collected in fines and court costs	\$367,027	\$275,167	\$365,000

Schedule of Positions

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		Actual FTE	Estimated FTE	Submitted FTE
Position Title	Division Name	2019	2020	2021
A DAMINIOTO A TION				
ADMINISTRATION City Manager	City Manager	1.0	1.0	1.0
City Manager Assistant City Manager	City Manager	1.0 1.0	1.0 1.0	1.0 1.0
Public Information Manager		1.0	1.0	1.0
City Commissioners		2.5	2.5	2.5
Intern		0.5	0.0	0.0
City Attorney	City Attorney	1.0	1.0	1.0
City Clerk	City Clerk	1.0	1.0	1.0
Director of Finance	Finance	1.0	1.0	1.0
Deputy Finance Director		1.0	1.0	1.0
Accounting Manager		1.0	0.0	0.0
Payroll Manager / Purchasing Agent		1.0	1.0	1.0
Staff Accountant I		1.0	1.0	1.0
Staff Accountant II		0.0	1.0	1.0
Custodian		1.0	1.0	1.0
Human Resources Director	Human Resources	1.0	1.0	1.0
Benefits Manager		1.0	1.0	1.0
Intern		0.5	0.3	0.0
Information Technology Manager	Information Technology	1.0	1.0	1.0
Network Administrator I		1.0	1.0	1.0
Network Administrator II		1.0	1.0	1.0
Network Specialist		1.0	1.0	1.0
Intern		0.0	0.5	0.5
Auditorium Manager	Auditorium	1.0	1.0	1.0
Administrative Assistant		1.0	1.0	1.0
Technical Director		1.0	1.0	1.0
Assistant Technical Director		2.0	0.0	2.0
Building Maintenance Worker		1.0	1.0	1.0
Custodian		1.0	1.0	1.0
Event Worker		2.5	1.5	2.5
Customer Service Manager	Customer Service	1.0	1.0	1.0
Customer Service Specialist I		2.5	2.0	2.5
Total		33.5	29.8	33.0
ENGINEERING AND PUBLIC WORKS				
Building Official	Building Services	1.0	1.0	1.0
Building Inspector	Building Services	3.0	2.0	3.0
Public Works Director	Engineering	1.0	1.0	1.0
Engineering Supervisor	Liigiileeiiiig	1.0	1.0	1.0
Engineering Technician		1.0	1.0	1.0
Administrative Assistant		1.0	1.0	1.0
Intern		0.5	0.0	0.0
Codes Enforcement Inspector	Codes Enforcement	2.0	2.0	2.0
Laborer		0.6	0.0	0.0
Airport Manager	Airport	1.0	1.0	1.0
Airport Attendant		2.0	2.0	2.0
Total		14.1	12.0	13.0
HOUSING AND COMMUNITY DEVELO		_	_	_
Director of Housing & Community Dev.	Planning and Housing	1.0	1.0	1.0
Compliance Manager		1.0	1.0	1.0
Housing Rehab Specialist		1.0	1.0	1.0
Community Development Specialist		1.0	1.0	1.0
Housing Receptionist	Costion Ollowsia	0.5	0.0	0.0
Housing Program Manager	Section 8 Housing	1.0	1.0	1.0
Housing Specialist Total		2.0 7.5	7.0	2.0
ı Olai		1.0	7.0	7.0

Position Title	Division Name	Actual FTE 2019	Estimated FTE 2020	Submitted FTE 2021
PARKS AND RECREATION				
Director Parks & Recreation	Parks	1.0	1.0	1.0
Park Superintendent		1.0	1.0	1.0
Heavy Equipment Operator		1.0	1.0	1.0
Laborer		8.0	8.0	8.0
Light Equipment Operator		1.0	1.0	1.0
Mechanic		1.0	1.0	1.0
Maintenance Worker II		1.5	1.5	1.5
Maintenance Worker I		1.6	1.6	1.6
Park Custodian		0.3	0.3	0.3
Park Forester		1.0	1.0	1.0
Park Maintenance Worker		1.3	1.3	1.3
Project Coordinator		1.0	1.0	1.0
Recreation Superintendent	Recreation	1.0	1.0	1.0
Operations Manager		1.0	1.0	1.0
Administrative Assistant		1.0	1.0	1.0
Recreation Program Worker		4.2	2.1	4.2
Recreation Program Leader		0.6	0.3	0.6
Instructor		1.8	0.0	1.8
Umpire		1.5	1.5	1.5
Golf Course Superintendent	Golf Course	1.0	1.0	1.0
Clubhouse Manager		1.0	1.0	1.0
Laborer I		1.1	1.1	1.1
Clubhouse Worker		2.4	2.4	2.4
Maintenance Worker III		1.0	1.0	1.0
Aquatic Center Manager	Aquatic Center	0.3	0.0	0.3
Aquatic Center Assistant Manger		0.3	0.0	0.3
Aquatic Center Maint. Manager		0.3	0.0	0.3
Cashier/Concession Worker		3.3	0.0	3.3
Instructor		0.6	0.0	0.6
Laborer I		0.6	0.0	0.6
Lifeguard		9.6	0.0	9.6
Cemetery Caretaker	Cemetery	1.0	1.0	1.0
Maintenance Worker I	•	0.5	0.5	0.5
Farmers Market Manager	Farmers Market	0.5	0.0	0.5
Total		47.1	27.4	47.1

Position Title	Division Name	Actual FTE 2019	Estimated FTE 2020	Submitted FTE 2021
T COMOT THE	Biviolon Ivamo		2020	2021
PUBLIC LIBRARY				
Library Director	Library	1.0	1.0	1.0
Assistant Library Director		1.0	1.0	1.0
Head of Adult Services		1.0	1.0	1.0
Head of Circulations		1.0	1.0	1.0
Head of Information Technology		1.0	1.0 1.0	1.0
Head of Technical Processing Head of Youth Services		1.0 1.0	1.0	1.0 1.0
Patron Services / Floater		1.0	1.0	1.0
Young Adult / Patron Services		1.0	1.0	1.0
Custodian		1.0	1.0	1.0
Circulation Clerk		1.5	0.0	1.5
Computer Lab Assistant		2.0	1.5	2.0
Computer Services		1.0	1.0	1.0
Library Assistant		1.5	0.5	1.5
Reference Clerk		1.5	0.0	1.5
Shelver		0.5	0.5	0.5
Youth Services Assistant		1.0	0.5	1.0
Total		19.0	14.0	19.0
PUBLIC OPERATIONS				
Technical Facilities Manager	Facility Maintenance	1.0	1.0	1.0
Maintenance Supervisor		2.0	2.0	2.0
Maintenance Technician Superintendent	Street & Highway	1.0 1.0	1.0 1.0	1.0 1.0
Heavy Equipment Operator	Sileet & Highway	8.0	8.0	8.0
Traffic/Communication Technician		1.0	1.0	1.0
Laborer		0.3	0.3	0.3
Director Public Utilities	Water Treatment Plant	1.0	1.0	1.0
Superintendent		1.0	1.0	1.0
Office Manager		1.0	1.0	1.0
Maintenance Technician		1.0	1.0	1.0
Operator I		5.0	5.0	5.0
Operator II		1.0	1.0	1.0
Special Projects Engineer	M-4 Distribution	0.5	0.5	0.5
Superintendent	Water Distribution	1.0	1.0	1.0
Asset and Fleet Manager Supervisor		1.0 1.0	1.0 1.0	1.0 1.0
GIS Specialist		1.0	1.0	1.0
Heavy Equipment Operator		5.0	5.0	5.0
Mechanic		1.0	2.0	2.0
Utility Location Specialist		1.0	1.0	1.0
Water Service Representative		2.0	2.0	2.0
Assistant Utilities Director	Waste Water Plant	1.0	1.0	1.0
Quality Controller		1.0	1.0	1.0
Maintenance Technician		1.0	1.0	1.0
Operator I		3.0	3.0	3.0
Supervisor	Waste Water Collection	1.0	1.0	1.0
Operations Superintendent	Stormwater	4.0 1.0	4.0	4.0
Operations Superintendent Heavy Equipment Operator	Stormwater	1.0	1.0 1.0	1.0 1.0
Street Sweeper Operator		1.0	1.0	1.0
Maintenance Worker I		0.5	0.5	0.5
Collection Operator I		3.0	3.0	3.0
Total		55.3	56.3	56.3

Position Title	Division Name	Actual FTE 2019	Estimated FTE 2020	Submitted FTE 2021
FOSILIOIT THE	DIVISION Name	2019	2020	2021
PUBLIC SAFETY				
Fire Chief	Fire	1.0	1.0	1.0
Battalion Fire Chief		3.0	3.0	3.0
Safety Coordinator/Fire Marshal		1.0	1.0	1.0
Fire Captain		6.0	6.0	6.0
Fire Lieutenant Firefighter I		6.0 4.0	6.0 2.0	6.0 4.0
Firefighter II		14.0	14.0	14.0
Animal Control Officer	Animal Control	1.0	1.0	1.0
Animal Control Technician	,a. Gomeo.	1.0	1.0	1.0
Court Administrator	Municipal Court	1.0	1.0	1.0
Judge	·	1.0	1.0	1.0
Legal Advisor/Court Prosecutor		1.0	1.0	1.0
Municipal Court Clerk		1.0	1.0	1.0
Prosecution Clerk		2.0	2.0	2.0
Police Chief	Police Administration	1.0	1.0	1.0
Deputy Chief of Police Admin. Support Serv. Coordinator		1.0 1.0	1.0 1.0	1.0 1.0
Human Resource Generalist		1.0	1.0	1.0
Police Records Supervisor		1.0	1.0	1.0
Information Technology Specialist		1.0	1.0	1.0
Family Response Advocate		2.0	2.0	2.0
Special Prosecution Clerk		1.0	1.0	1.0
Police Records Clerk		3.0	3.0	3.0
Custodian		1.0	1.0	1.0
Intern		0.5	0.0	0.0
Deputy Chief of Police	Police Patrol	1.0	1.0	1.0
Police Lieutenant		3.0	3.0	3.0
Police Corporal Police Sergeant		3.0 3.0	3.0 3.0	3.0 3.0
Police Officer		28.0	24.0	28.0
Investigations Lieutenant	Police Investigations	1.0	1.0	1.0
Investigations Sergeant	r once invocagations	1.0	1.0	1.0
Criminal Investigator		4.0	4.0	4.0
Crime Analyst		1.0	1.0	1.0
Narcotics Investigator		2.0	1.0	2.0
Narcotics Sergeant		1.0	1.0	1.0
Evidence Technician		1.0	1.0	1.0
Evidence Clerk		1.0	1.0	1.0
Intern Supervisor	Police Communications	0.5 1.0	0.3 1.0	0.0
Communications Supervisor Communications Technician	Police Communications	1.0	10.5	1.0 10.5
Total		118.5	110.8	117.5
i otal		110.0	11010	
City Wide Total		295.0	257.3	292.9
	FTE By Type			
	Full Time	241.0	233.0	242.0
	Part Time	26.2	17.8	24.2
	Temporary	27.8	6.5	26.7
	City Wide Total	295.0	257.3	292.9
	FTE By Fund			
	General Fund	218.2	185.0	215.1
	Public Library	19.0	14.0	19.0
	Street and Highway	10.3	10.3	10.3
	Public Utility	38.0	38.5	39.0
	Stormwater	6.5	6.5	6.5
	Section 8 Housing City Wide Total	3.0 295.0	3.0 257.3	3.0 292.9
	Oity Wide Total	233.0	201.0	£3£.3

Department Program Budgets

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Department: All Departments

Division: All Divisions

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	18,156,854	\$	18,250,967	\$	
Intergovernmental		2,635,084		2,601,807		2,672,436
Fines & Fees		377,591		300,450		366,100
Charges for Services		11,335,767		12,307,100		17,518,469
Licenses & Permits		150,150		140,000		140,000
Investment Income		387,943		176,600		83,200
Miscellaneous		194,623		226,489		226,489
Special Assessments		483,863		449,302		449,302
Transfers		7,047,170	_	6,613,496	_	6,858,011
Total	\$	40,769,045	\$	41,066,211	\$	56,455,213
Allocation by Expense						
Personnel Services	\$	15,431,639	\$	15,192,388	\$	16,026,079
Contractual Services		7,534,494		7,991,023		8,109,554
Commodities		3,033,960		2,947,068		2,978,491
Capital Outlay		4,256,022		5,123,093		4,555,765
Reserves		25,176		60,000		14,609,634
Transfers		6,756,905		6,189,417		6,593,370
Debt Service		3,730,849		3,563,222		3,582,320
Total	\$	40,769,045	\$	41,066,211	\$	
Allocation by Department						
Administration	\$	3,861,378	\$	3,888,590	\$	3,839,609
Engineering and Public Works	*	1,441,004	•	1,286,066	*	1,350,249
Housing and Community Development		1,787,596		1,850,100		1,848,712
Parks & Recreation		1,564,092		1,445,319		1,625,226
Public Library		867,259		876,384		947,136
Public Operations		8,996,326		10,119,524		9,797,240
Public Safety		9,255,881		9,040,634		9,547,908
Operating Services		12,995,509		12,559,594		27,499,133
Total	\$	40,769,045	\$	41,066,211	\$	
Allocation by Fund						
General Fund	\$	21,935,967	\$	21,131,667	\$	28,272,351
Public Library	•	867,259	•	876,384	•	1,377,860
Special Drug & Alcohol		140,880		102,850		122,904
Special Parks & Recreation		107,153		85,000		110,000
Street & Highway		3,415,178		3,591,609		3,469,789
Debt Service		3,730,849		3,563,222		4,558,293
Public Utility		7,870,059		8,408,537		11,552,929
Stormwater		535,071		1,011,940		1,623,894
Section 8 Housing		1,483,443		1,525,788		1,530,380
Economic Development		683,186		769,214		3,836,813
Total	\$	40,769,045	\$	41,066,211	\$	
Para amand		. ,		•		•
Personnel		205.2		0.57.0		200.0
Full Time Equivalents		295.0		257.3		292.9

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All Divisions

Taxes			Actual 2019	E	stimated 2020	Sı	bmitted 2021
Intergovernmental Fines & Fees				_		_	
Fines & Fees		\$	3,068,795	\$	3,090,403	\$	3,020,408
Charges for Services 397,096 397,792 487,306 Licenses & Permits 65,945 60,000 60,000 Investment Income 297,229 142,000 73,500 Miscellaneous 30,937 197,643 197,643 Special Assessments 907 302 302 Transfers — — — — Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Expenditures by Division City Manager \$ 544,357 \$ 521,939 \$ 526,036 City Altorney 81,428 82,118 82,388 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,938 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 523,851 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,333 435,246 693,451			-		-		-
Licenses & Permits							
Investment Income 297,229	•						
Miscellaneous 30,937 197,643 197,643 Special Assessments 907 302 302 Transfers - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Expenditures by Division Sexpenditures \$ 521,939 \$ 526,036 City Attorney 81,428 82,118 82,388 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 535,483 769,214 580,188 Total \$ 3,861,378 3,888,590 \$ 3,839,609 Allocation by Expense Personnel Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136			•		•		•
Special Assessments			•		•		
Transfers			•		•		
Expenditures by Division City Manager \$ 544,357 \$ 521,939 \$ 526,036 City Attorney 81,428 82,118 82,388 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 53,861,378 3,888,590 \$ 3,839,609 Auditorium \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Auditorium \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library \$ 2,677,032 \$ 2,805,463 Public Library \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Utility \$ 435,476 \$ 442,344 \$ 453,958 \$ 3,805,905 \$ 3,839,609 Auditorium \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	-						302
Expenditures by Division City Manager \$ 544,357 \$ 521,939 \$ 526,036 City Attorney 81,428 82,118 82,388 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609				_		_	 _
City Manager \$ 544,357 \$ 521,939 \$ 526,036 City Attorney 81,428 82,118 82,388 City Clerk 100,962 103,366 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 699,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total 3,861,378 3,888,590 3,839,609 Allocation by Expense Personnel Services 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 <td>Total</td> <td>\$</td> <td>3,861,378</td> <td>\$</td> <td>3,888,590</td> <td>\$</td> <td>3,839,609</td>	Total	\$	3,861,378	\$	3,888,590	\$	3,839,609
City Attorney 81,428 82,118 82,388 City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 443,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total 3,861,378 3,888,590 3,839,609 Allocation by Expense Personnel Services 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund General Fund \$ 2,790,419 \$	Expenditures by Division						
City Clerk 100,962 103,360 103,665 Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total \$3,861,378 3,888,590 \$3,839,609 Allocation by Expense Personnel Services \$2,062,592 \$1,989,694 \$2,116,404 Contractual Services \$1,356,320 \$1,422,568 \$1,437,069 Commodities \$151,228 \$141,136 \$141,136 Capital Outlay \$291,238 335,192 \$145,000 Reserves - - - Total \$3,861,378 \$3,888,590 \$3,839,609 Allocation by Fund General Fund \$2,790,419 \$2,677,032 \$2,805,463 Public Library -	City Manager	\$		\$	521,939	\$	526,036
Finance 503,415 561,246 524,987 Human Resources 290,816 287,851 288,331 Information Technology 690,608 685,272 686,605 Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total \$3,861,378 3,888,590 \$3,839,609 Allocation by Expense Personnel Services \$2,062,592 \$1,989,694 \$2,116,404 Contractual Services \$1,356,320 1,422,568 1,437,069 Commodities \$151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$3,861,378 \$3,888,590 \$3,839,609 Allocation by Fund General Fund \$2,790,419 \$2,677,032 \$2,805,463	City Attorney		81,428		82,118		82,388
Human Resources	City Clerk		100,962		103,360		103,665
Information Technology	Finance		503,415		561,246		524,987
Auditorium 578,833 435,246 593,451 Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total \$3,861,378 \$3,888,590 \$3,839,609 Allocation by Expense Personnel Services \$2,062,592 \$1,989,694 \$2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves	Human Resources		290,816		287,851		288,331
Customer Service 435,476 442,344 453,958 Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Expense Personnel Services \$ 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - - Transfers - - - - - Debt Service - - - - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 \$ 3,839,609 \$ 3,839,609 Allocation by Fund General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - - - - - - - - - - - - - </td <td>Information Technology</td> <td></td> <td>690,608</td> <td></td> <td>685,272</td> <td></td> <td>686,605</td>	Information Technology		690,608		685,272		686,605
Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 \$ Allocation by Expense Personnel Services \$ 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves	Auditorium		578,833		435,246		593,451
Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Customer Service		435,476		442,344		453,958
Allocation by Expense Personnel Services \$ 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves Transfers Debt Service Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library Special Drug & Alcohol Special Parks & Recreation Street & Highway Street & Highway Public Utility 435,476 442,344 453,958 Stormwater Section 8 Housing Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Economic Development		635,483		769,214		580,188
Personnel Services \$ 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway - - - - Debt Service - - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing	Total	\$	3,861,378	\$	3,888,590	\$	3,839,609
Personnel Services \$ 2,062,592 \$ 1,989,694 \$ 2,116,404 Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway - - - - Debt Service - - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing	Allocation by Expense						
Contractual Services 1,356,320 1,422,568 1,437,069 Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund General Fund General Fund Special Drug & Alcohol Special Drug & Alcohol Special Drug & Alcohol Special Parks & Recreation Street & Highway Debt Service		\$	2,062,592	\$	1,989,694	\$	2,116,404
Commodities 151,228 141,136 141,136 Capital Outlay 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund Secretain \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway - - - - Debt Service - - - - Public Utility 435,476 442,344 453,958 Stormwater - - - - Section 8 Housing - - - - Economic Development 635,483 769,214 580,188 <td< td=""><td>Contractual Services</td><td>•</td><td></td><td>·</td><td>1,422,568</td><td></td><td></td></td<>	Contractual Services	•		·	1,422,568		
Capital Outlay Reserves 291,238 335,192 145,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Allocation by Fund General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway - - - - Debt Service - - - - Public Utility 435,476 442,344 453,958 Stormwater - - - - Section 8 Housing - - - - Economic Development 635,483 769,214 580,188 Personnel	Commodities						
Reserves	Capital Outlay				335,192		
Debt Service	Reserves		-		· <u>-</u>		· <u>-</u>
Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Transfers		-		-		-
Allocation by Fund General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library Special Drug & Alcohol Special Parks & Recreation Street & Highway Debt Service Public Utility 435,476 442,344 453,958 Stormwater Section 8 Housing Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Debt Service		-		-		-
General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - Special Drug & Alcohol - - - Special Parks & Recreation - - - Street & Highway - - - Debt Service - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing - - - Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Total	\$	3,861,378	\$	3,888,590	\$	3,839,609
General Fund \$ 2,790,419 \$ 2,677,032 \$ 2,805,463 Public Library - - - Special Drug & Alcohol - - - Special Parks & Recreation - - - Street & Highway - - - Debt Service - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing - - - Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609	Allocation by Fund						
Public Library - - - Special Drug & Alcohol - - - Special Parks & Recreation - - - Street & Highway - - - Debt Service - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing - - - Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609		\$	2.790.419	\$	2.677.032	\$	2.805.463
Special Drug & Alcohol - - - Special Parks & Recreation - - - Street & Highway - - - Debt Service - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing - - - Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609		•	_,,	*	_,0,00_	*	_,000,100
Special Parks & Recreation - - - Street & Highway - - - Debt Service - - - Public Utility 435,476 442,344 453,958 Stormwater - - - Section 8 Housing - - - Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Personnel			_		_		_
Street & Highway -			_		_		_
Debt Service - <t< td=""><td></td><td></td><td>_</td><td></td><td>_</td><td></td><td>_</td></t<>			_		_		_
Stormwater -	<u> </u>		_		_		_
Stormwater -	Public Utility		435.476		442.344		453.958
Section 8 Housing -			-		-		-
Economic Development 635,483 769,214 580,188 Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Personnel	Section 8 Housing		_		-		-
Total \$ 3,861,378 \$ 3,888,590 \$ 3,839,609 Personnel			635,483		769,214		580,188
		\$		\$		\$	•
	Personnel						
			33.5		29.8		33.0

Division: City Manager

The City Manager is the Chief Executive Officer of the City. This individual is responsible for presenting an annual budget to the City Commission for their consideration. Other duties include managing all personnel, implementing policies and procedures as needed, and responding to requests for information from the citizens and the City Commission. The City Manager Division is staffed with the City Manager, the Assistant City Manager and the Public Information Manager

		Actual 2019	E	Estimated 2020	:	Submitted 2021
Resources						
Taxes	\$	544,357	\$	521,939	\$	526,036
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-		-		-
Total	\$	544,357	\$	521,939	\$	526,036
Allocation by Expense						
Personnel Services	\$	433,862	\$	440,737	\$	439,681
Contractual Services	*	102,259	*	72,977	•	78,130
Commodities		8,236		8,225		8,225
Capital Outlay		-		-		-
Reserves		_		_		_
Transfers		_		_		_
Debt Service		_		_		_
Total	\$	544,357	\$	521,939	\$	526,036
	•	,	•	,	•	,
Allocation by Fund						
General Fund	\$	544,357	\$	521,939	\$	526,036
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-		
Total	\$	544,357	\$	521,939	\$	526,036
Personnel						
Full Time Equivalents		6.0		5.5		5.5

Division: City Attorney

The mission of the City Attorney's office is to serve the City of Pittsburg by providing accurate, timely and effective legal advice and representation to the City Commission, the City Manager and the officers and employees of the City. The City Attorney's office provides litigation representation to assure that each case is resolved in a manner that protects the interests of the City; responds to requests for opinions, ordinances, contracts and other documents in the highest professional manner; works closely with City officers and employees to accomplish the policy objectives of the City and to prevent legal problems from arising.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	81,428	\$	82,118	\$	82,388
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-				
Total	\$	81,428	\$	82,118	\$	82,388
Allocation by Expense						
Personnel Services	\$	78,002	\$	77,933	\$	78,188
Contractual Services	,	3,010	•	3,685	•	3,700
Commodities		416		500		500
Capital Outlay		-		-		-
Reserves		-		-		-
Transfers		-		-		-
Debt Service		-		-		-
Total	\$	81,428	\$	82,118	\$	82,388
Allocation by Fund						
General Fund	\$	81,428	\$	82,118	\$	82,388
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-	_	-
Total	\$	81,428	\$	82,118	\$	82,388
Personnel						
Full Time Equivalents		1.0		1.0		1.0

Division: City Clerk

The City Clerk division is responsible for recording, maintaining, and preserving records of all City business; maximizing access to municipal government; providing timely, professional and courteous service to the City Commission, the public and the internal organization; disseminating information to the public; working in unison with the City Commission and City staff to serve the community with the utmost professionalism.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	100,962	\$	103,360	\$	103,665
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-		-		-
	\$	100,962	\$	103,360	\$	103,665
Allocation by Expense						
	\$	90,498	\$	92,235	\$	92,525
Contractual Services	Ψ	7,988	Ψ	8,525	Ψ	8,540
Commodities		2,476		2,600		2,600
Capital Outlay		2,470		2,000		2,000
Reserves		-		-		_
Transfers		-		-		-
		-		-		-
Debt Service		-	_	<u>-</u>	_	<u>-</u>
Total	\$	100,962	\$	103,360	\$	103,665
Allocation by Fund						
	\$	100,962	\$	103,360	\$	103,665
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-		-
	\$	100,962	\$	103,360	\$	103,665
Personnel						
Full Time Equivalents		1.0		1.0		1.0

Division: Finance

The Finance Division oversees all financial related functions of the City, including accounts payable, accounts receivable, bank reconciliations, cash collections, debt issuance and management, fixed assets, grant reporting, investments, payroll, and purchase orders. The City's annual operating budget and five year financial plan is prepared by Finance in conjunction with the City Manager. The City's annual audit is overseen by Finance and the comprehensive annual financial report (CAFR) is prepared by Finance.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	142,034	\$	340,796	\$	339,537
Intergovernmental		-		-		-
Fines & Fees		469		450		450
Charges for Services		-		-		-
Licenses & Permits		65,945		60,000		60,000
Investment Income		142,489		60,000		25,000
Miscellaneous		152,478		100,000		100,000
Special Assessments		-		-		-
Transfers		-		-		-
Total	\$	503,415	\$	561,246	\$	524,987
Allocation by Evnance						
Allocation by Expense Personnel Services	•	440 202	•	472.000	•	427 204
Contractual Services	\$	416,363	Ф	473,966	Þ	437,304
		80,429		80,628		81,031
Commodities		6,623		6,652		6,652
Capital Outlay		-		-		-
Reserves		-		=		-
Transfers		-		-		=
Debt Service		-	_	-	_	
Total	\$	503,415	\$	561,246	\$	524,987
Allocation by Fund						
General Fund	\$	503,415	\$	561,246	\$	524,987
Public Library		-		-		· -
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		_
Stormwater		-		-		_
Housing and Community Services		-		-		_
Section 8 Programs		-		-		_
Economic Development		-		-		-
Total	\$	503,415	\$	561,246	\$	524,987
Personnel						
Full Time Equivalents		6.0		6.0		6.0

Division: Human Resources

The Human Resources Division provides support services to employees in order to ensure compliance with personnel laws, regulations and organization policies and procedures. The Human Resources Division assists with recruiting and retaining qualified staff, and works to ensure a competitive compensation package.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	290,816	\$	287,851	\$	288,331
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-	_	-	_	-
Total	\$	290,816	\$	287,851	\$	288,331
Allocation by Expense						
Personnel Services	\$	167,952	\$	162,307	\$	159,053
Contractual Services	•	118,132	•	122,694	•	126,428
Commodities		4,732		2,850		2,850
Capital Outlay		´-		, <u> </u>		, <u>-</u>
Reserves		-		-		-
Transfers		-		-		-
Debt Service		-		-		-
Total	\$	290,816	\$	287,851	\$	288,331
Allocation by Fund						
General Fund	\$	290,816	\$	287,851	\$	288,331
Public Library		· <u>-</u>		-		· -
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development				-		
Total	\$	290,816	\$	287,851	\$	288,331
Personnel						
Full Time Equivalents		2.5		2.3		2.0

Division: Information Technology

The Information Technology Division is responsible for all computer, telecommunications and network operations as well as any endpoints related to the network or computers. Other responsibilities include maintenance of the City's website, government access channel, user training, maintenance of hardware, software systems, evaluation and implementation of new systems, security cameras, radios, storm sirens and traffic signals.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ 642,965	\$ 637,629	\$	638,962
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	-	-		-
Licenses & Permits	-	-		-
Investment Income	-	-		-
Miscellaneous	47,643	47,643		47,643
Special Assessments	-	-		-
Transfers	 	 -	_	-
Total	\$ 690,608	\$ 685,272	\$	686,605
Allocation by Expense				
Personnel Services	\$ 314,874	\$ 324,593	\$	325,630
Contractual Services	251,187	253,521		253,817
Commodities	82,586	67,158		67,158
Capital Outlay	41,961	40,000		40,000
Reserves	· <u>-</u>	· -		· -
Transfers	-	-		-
Debt Service	-	-		-
Total	\$ 690,608	\$ 685,272	\$	686,605
Allocation by Fund				
General Fund	\$ 690,608	\$ 685,272	\$	686,605
Public Library	-	-		-
Special Drug & Alcohol	-	-		-
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	-	-		-
Stormwater	-	-		-
Section 8 Housing	-	-		-
Economic Development	-	-		-
Total	\$ 690,608	\$ 685,272	\$	686,605
Personnel				
Full Time Equivalents	4.0	4.5		4.5

Division: Auditorium

The Auditorium Division serves the general public by providing an attractive, state of the art venue for the performing arts as well as an exhibition hall that boasts a 10 thousand square-foot event center. In addition, it can provide up to eight meeting areas for breakout space. The facility hosts various types of conventions, trade shows, consumer shows, private parties, wedding receptions, school functions, and a variety of community events.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ 483,253	\$ 402,496	\$	502,301
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	95,580	32,750		91,150
Licenses & Permits	-	-		-
Investment Income	-	-		-
Miscellaneous	-	-		-
Special Assessments	-	-		-
Transfers	-	-		-
Total	\$ 578,833	\$ 435,246	\$	593,451
Allocation by Expense				
Personnel Services	\$ 407,070	\$ 263,682	\$	419,265
Contractual Services	130,154	130,963		133,585
Commodities	34,474	35,601		35,601
Capital Outlay	7,135	5,000		5,000
Reserves	-	-		
Transfers	-	-		-
Debt Service	-	-		-
Total	\$ 578,833	\$ 435,246	\$	593,451
Allocation by Fund				
General Fund	\$ 578,833	\$ 435,246	\$	593,451
Public Library	-	-		-
Special Drug & Alcohol	-	-		-
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	-	-		-
Stormwater	-	-		-
Section 8 Housing	-	-		-
Economic Development	 	 	_	-
Total	\$ 578,833	\$ 435,246	\$	593,451
Personnel				
Full Time Equivalents	9.5	6.5		9.5

Budget Notes

The Auditorium Division is partially funded with a dedicated 0.125% local sales tax.

Division: Customer Service

The Customer Service Division is responsible for the City's customer service counter, managing the City's centralized phone line, preparing customer utility bills, processing customer payments, issuing business licenses, issuing dog tags, issuing miscellaneous sales permits, assisting with building permits and preparing daily bank deposits.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	-	\$	-	\$	-
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		301,516		365,042		396,156
Licenses & Permits		-		-		-
Investment Income		65,762		27,000		7,500
Miscellaneous		67,291		50,000		50,000
Special Assessments		907		302		302
Transfers		-		-		-
Total	\$	435,476	\$	442,344	\$	453,958
Allocation by Expense						
Personnel Services	\$	153,971	\$	154,241	\$	164,758
Contractual Services	,	277,378	•	281,353	•	282,450
Commodities		4,127		6,750		6,750
Capital Outlay		-		-		-
Reserves		_		-		-
Transfers		_		-		-
Debt Service		-		_		-
Total	\$	435,476	\$	442,344	\$	453,958
Allocation by Fund						
General Fund	\$	-	\$	-	\$	-
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		435,476		442,344		453,958
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development	_	<u>-</u>				
Total	\$	435,476	\$	442,344	\$	453,958
Personnel						
Full Time Equivalents		3.5		3.0		3.5

Department: Administration

Division: Economic Development

The Economic Development Division endeavors to strengthen the City's economic vitality and positively impact the quality of life of its residents and visitors by adopting and practicing strategies in partnership with the businesses, residents and Pittsburg State University.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ 782,980	\$ 714,214	\$	539,188
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	-	-		-
Licenses & Permits	-	-		-
Investment Income	88,978	55,000		41,000
Miscellaneous	(236,475)	-		-
Special Assessments	-	-		-
Transfers	-	-	_	-
Total	\$ 635,483	\$ 769,214	\$	580,188
Allocation by Expense				
Personnel Services	\$ -	\$ -	\$	-
Contractual Services	385,783	468,222		469,388
Commodities	7,558	10,800		10,800
Capital Outlay	242,142	290,192		100,000
Reserves	-	-		· -
Transfers	-	-		-
Debt Service	-	-		-
Total	\$ 635,483	\$ 769,214	\$	580,188
Allocation by Fund				
General Fund	\$ -	\$ -	\$	-
Public Library	-	-		-
Special Drug & Alcohol	-	-		-
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	-	-		-
Stormwater	-	-		-
Section 8 Housing	-	-		-
Economic Development	 635,483	769,214		580,188
Total	\$ 635,483	\$ 769,214	\$	580,188
Personnel				
Full Time Equivalents	-	-		-

Budget Notes

The Economic Development Division's administration is contracted with the Pittsburg Chamber of Commerce and the Pittsburg State University Business and Technology Institute.. The Economic Development Division funding mechanisms are a dedicated 0.25% local sales tax, loan repayments, interest income and lease income. The capital outlay line item is used to help develop existing and new business expansions within the City.

All Divisions

_		Actual 2019	E	Estimated 2020	;	Submitted 2021
Resources	•	C24 FE4	•	C40 200	•	CC0 F27
Taxes	\$	631,554	Þ	618,299	Þ	660,537
Intergovernmental Fines & Fees		-		-		-
		706,257		568,767		590,712
Charges for Services Licenses & Permits		84,205		80,000		80,000
Investment Income		04,205		-		80,000
Miscellaneous		_		_		_
Special Assessments		18,988		19,000		19,000
Transfers		10,300		13,000		13,000
		4 444 004	_	4 000 000	_	4 050 040
Total	\$	1,441,004	Þ	1,286,066	Þ	1,350,249
Expenditures by Division						
Building Services	\$	297,440	\$	270,241	\$	306,552
Engineering		303,200		303,565		304,003
Codes Enforcement		134,107		143,493		148,982
Airport		706,257		568,767		590,712
Total	\$	1,441,004	\$	1,286,066	\$	1,350,249
Allocation by Expense						
Personnel Services	\$	818,581	\$	786,006	\$	793,651
Contractual Services		97,101		110,749		149,326
Commodities		522,145		374,311		372,272
Capital Outlay		3,177		15,000		35,000
Reserves		-		-		-
Transfers		-		-		-
Debt Service						
Total	\$	1,441,004	\$	1,286,066	\$	1,350,249
Allocation by Fund						
General Fund	\$	1,441,004	\$	1,286,066	\$	1,350,249
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-		-
Total	\$	1,441,004	\$	1,286,066	\$	1,350,249
Personnel						
Full Time Equivalents		14.1		12.0		13.0

Division: Building Services

The Building Services Division is responsible for development, administration and enforcement of City building codes and ordinances.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	213,235	\$	190,241	\$	226,552
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		84,205		80,000		80,000
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers				-		
Total	\$	297,440	\$	270,241	\$	306,552
Allocation by Expense						
Personnel Services	\$	278,113	\$	247,043	\$	285,310
Contractual Services	•	9.513	•	11,987	•	12,070
Commodities		9,814		11,211		9,172
Capital Outlay		´-		-		, -
Reserves		-		-		-
Transfers		-		-		-
Debt Service		-		-		-
Total	\$	297,440	\$	270,241	\$	306,552
Allocation by Fund						
General Fund	\$	297,440	\$	270,241	\$	306,552
Public Library		-		· -		· -
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-				
Total	\$	297,440	\$	270,241	\$	306,552
Personnel						
Full Time Equivalents		4.0		3.0		4.0

Division: Engineering

The Engineering Division sets construction standards and oversees the design, development and administration of many City projects, including streets, water lines, sanitary sewers, storm sewers and miscellaneous building projects.

	Actual 2019	E	stimated 2020	5	Submitted 2021
Resources					
Taxes	\$ 303,200	\$	303,565	\$	304,003
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	 		-		-
Total	\$ 303,200	\$	303,565	\$	304,003
Allocation by Expense					
Personnel Services	\$ 281,481	\$	276,777	\$	277,136
Contractual Services	16,016		20,310		20,389
Commodities	5,703		6,478		6,478
Capital Outlay	-		· -		-
Reserves	-		-		-
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 303,200	\$	303,565	\$	304,003
Allocation by Fund					
General Fund	\$ 303,200	\$	303,565	\$	304,003
Public Library	-		· -		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development					
Total	\$ 303,200	\$	303,565	\$	304,003
Personnel					
Full Time Equivalents	4.5		4.0		4.0

Division: Codes Enforcement

The Codes Enforcement Division accounts for all the codes enforcement activities, planning and zoning activities, vacant lot mowing and flood plain management for the City.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	115,119	\$	124,493	\$	129,982
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		18,988		19,000		19,000
Transfers		-		-		-
Total	\$	134,107	\$	143,493	\$	148,982
Allocation by Expense						
Personnel Services	\$	116,929	¢	122,294	¢	90,826
Contractual Services	Ψ	12,839	Ψ	16,492	Ψ	53,449
Commodities		4,339		4,707		4,707
Capital Outlay		4,339		4,707		4,707
Reserves		-		-		-
Transfers		-		-		-
		-		-		-
Debt Service			_		-	
Total	\$	134,107	\$	143,493	\$	148,982
Allocation by Fund						
General Fund	\$	134,107	\$	143,493	\$	148,982
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-		-
Total	\$	134,107	\$	143,493	\$	148,982
Personnel						
Full Time Equivalents		2.6		2.0		2.0

Division: Airport

The Airport Division serves the needs of Southeast Kansas by providing a home base to eight corporate aircraft, an air ambulance and numerous private aircraft. The main runway is 6,100 feet long and 100 feet wide.

	Actual 2019	Estimated 2020	Submitted 2021
Resources			
Taxes	\$ -	\$ -	\$ -
Intergovernmental	-	-	-
Fines & Fees	-	-	-
Charges for Services	706,257	568,767	590,712
Licenses & Permits	-	-	-
Investment Income	-	-	-
Miscellaneous	-	-	-
Special Assessments	-	-	-
Transfers	 	 -	-
Total	\$ 706,257	\$ 568,767	\$ 590,712
Allocation by Expense			
Personnel Services	\$ 142,058	\$ 139,892	\$ 140,379
Contractual Services	58,733	61,960	63,418
Commodities	502,289	351,915	351,915
Capital Outlay	3,177	15,000	35,000
Reserves	-	-	-
Transfers	-	-	-
Debt Service	 	 	-
Total	\$ 706,257	\$ 568,767	\$ 590,712
Allocation by Fund			
General Fund	\$ 706,257	\$ 568,767	\$ 590,712
Public Library	-	-	-
Special Drug & Alcohol	-	-	-
Special Parks & Recreation	-	-	-
Street & Highway	-	-	-
Debt Service	-	-	-
Public Utility	-	-	-
Stormwater	-	-	-
Section 8 Housing	-	-	-
Economic Development	 -	 -	-
Total	\$ 706,257	\$ 568,767	\$ 590,712
Personnel			
Full Time Equivalents	3.0	3.0	3.0

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Department: Housing and Community Development

All Divisions

	Actual 2019	E	stimated 2020	;	Submitted 2021
Resources					
Taxes	\$ 304,153	\$	324,312	\$	322,357
Intergovernmental	1,478,624		1,522,188		1,522,755
Fines & Fees	-		-		-
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	940		100		100
Miscellaneous	3,879		3,500		3,500
Special Assessments	-		-		-
Transfers	 -			_	-
Total	\$ 1,787,596	\$	1,850,100	\$	1,848,712
Expenditures by Division					
Planning and Housing	304,153		324,312		322,357
Section 8 Housing	 1,483,443		1,525,788		1,526,355
Total	\$ 1,787,596	\$	1,850,100	\$	1,848,712
Allocation by Expense					
Personnel Services	\$ 405,174	\$	434,162	\$	432,042
Contractual Services	1,373,425		1,406,255		1,406,965
Commodities	8,997		9,683		9,705
Capital Outlay	-		-		-
Reserves	-		-		-
Transfers	-		-		-
Debt Service	 				
Total	\$ 1,787,596	\$	1,850,100	\$	1,848,712
Allocation by Fund					
General Fund	\$ 304,153	\$	324,312	\$	322,357
Public Library	-		-		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	1,483,443		1,525,788		1,526,355
Economic Development	 			_	
Total	\$ 1,787,596	\$	1,850,100	\$	1,848,712
Personnel					
Full Time Equivalents	7.5		7.0		7.0

Department: Housing and Community Development

Division: Planning and Housing

The Planning and Housing Division is responsible for long range planning and coordination, the facilitation and promotion of housing development, the operation of the Pittsburg Land Bank, the Neighborhood Revitalization Program, the Rural Housing Incentive District and homeless services.

	Actual 2019		Estimated 2020		Submitted 2021
Resources					
Taxes	\$ 304,153	\$	324,312	\$	322,357
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	 				-
Total	\$ 304,153	\$	324,312	\$	322,357
Allocation by Expense					
Personnel Services	\$ 261,946	\$	279,478	\$	276,865
Contractual Services	40,998	·	43,484	Ċ	44,142
Commodities	1,209		1,350		1,350
Capital Outlay	´-		· -		· -
Reserves	_		-		_
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 304,153	\$	324,312	\$	322,357
Allocation by Fund					
General Fund	\$ 304,153	\$	324,312	\$	322,357
Public Library	´-	·	´-	Ċ	· -
Special Drug & Alcohol	_		-		_
Special Parks & Recreation	-		-		-
Street & Highway	-		_		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	-		-		-
Total	\$ 304,153	\$	324,312	\$	322,357
Personnel					
Full Time Equivalents	4.5		4.0		4.0

Department: Housing and Community Development

Division: Section 8 Housing

The Housing and Community Development Division accounts for federal grants received under the Department of Housing and Urban Development (HUD) Section 8 program to assist low to moderate income citizens with their housing needs.

	Actual 2019	E	stimated 2020	s	submitted 2021
Resources					
Taxes	\$ -	\$	-	\$	-
Intergovernmental	1,478,624		1,522,188		1,522,755
Fines & Fees	-		-		-
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	940		100		100
Miscellaneous	3,879		3,500		3,500
Special Assessments	-		-		-
Transfers	 -				-
Total	\$ 1,483,443	\$	1,525,788	\$	1,526,355
Allocation by Expense					
Personnel Services	\$ 143,228	\$	154,684	\$	155,177
Contractual Services	1,332,427		1,362,771		1,362,823
Commodities	7,788		8,333		8,355
Capital Outlay	-		-		-
Reserves	-		-		-
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 1,483,443	\$	1,525,788	\$	1,526,355
Allocation by Fund					
General Fund	\$ -	\$	-	\$	-
Public Library	-		-		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	1,483,443		1,525,788		1,526,355
Economic Development	 				-
Total	\$ 1,483,443	\$	1,525,788	\$	1,526,355
Personnel					
Full Time Equivalents	3.0		3.0		3.0

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All Divisions

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	1,034,294	\$	1,201,930	\$	
Intergovernmental		112,420		90,519		115,527
Fines & Fees		-		-		-
Charges for Services		417,378		152,870		417,335
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-		-	_	-
Total	\$	1,564,092	\$	1,445,319	\$	1,625,226
Expenditures by Division						
Cemetery	\$	73,568	\$	76,375	\$	76,870
Parks		747,683		775,757		780,411
Recreation		242,361		218,771		257,385
Golf Course		340,511		341,694		344,605
Aquatic Center		145,944		18,403		151,628
Farmers Market		14,025		14,319		14,327
Total	\$	1,564,092	\$	1,445,319	\$	1,625,226
Allocation by Expense						
Personnel Services	\$	1,127,638	\$	1,049,513	\$	1,175,278
Contractual Services	•	231,046	•	222,895	•	243,607
Commodities		205,408		172,911		206,341
Capital Outlay		00,100				
Reserves		_		_		_
Transfers		_		_		_
Debt Service		_		_		_
Total	\$	4 504 000	_	4 445 240	_	4 005 000
lotai	Þ	1,564,092	Þ	1,445,319	Þ	1,625,226
Allocation by Fund	•	4 504 000	•	4 445 240	•	4 625 226
General Fund	\$	1,564,092	Ф	1,445,319	Ф	1,625,226
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		=		-
Street & Highway		-		=		-
Debt Service		=		-		=
Public Utility		=		-		=
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-	_		_	-
Total	\$	1,564,092	\$	1,445,319	\$	1,625,226
Personnel						
Full Time Equivalents		47.1		27.4		47.1

Division: Cemetery

The Mount Olive Cemetery contains over 20,000 gravesites with individual and family plots available. Also located on the grounds of the cemetery is the Abbey. The Abbey has burial crypts for both individuals and families. Memorial endowment funds exist for both the cemetery and the Abbey. The cemetery caretaker assists the Parks Division during snow removal and with tree removal from storms.

	Actual 2019	Esti	imated 2020	S	ubmitted 2021
Resources					
Taxes	\$ 53,708	\$	66,375	\$	56,970
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	19,860		10,000		19,900
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	-		-		-
Total	\$ 73,568	\$	76,375	\$	76,870
Allocation by Expense					
Personnel Services	52,338		54,768		54,984
Contractual Services	12,723		13,120		13,439
Commodities	8,507		8,487		8,447
Capital Outlay	´-		´-		· <u>-</u>
Reserves	-		-		-
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 73,568	\$	76,375	\$	76,870
Allocation by Fund					
General Fund	\$ 73,568	\$	76,375	\$	76,870
Public Library	-		· -		· <u>-</u>
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	 				
Total	\$ 73,568	\$	76,375	\$	76,870
Personnel					
Full Time Equivalents	1.5		1.5		1.5

Division: Parks

The Parks Division maintains fourteen parks consisting of 425 acres of land, nine ball diamonds, four concession stands, Watco Trail, two disc golf courses, twelve park shelters, twelve playgrounds, six tennis courts, twelve restroom facilities, the J.J. Richards Band Dome, Kiddieland, Lincoln Center, and Schlanger Center. The division also maintains trash pick-up, downtown refuse pickup, downtown flower urns, the grounds on six City buildings, around twenty-five street right of ways and lots, four welcome to Pittsburg signs, the removal of trees that are on city property and the City's burn site. The Parks Division assists the Recreation Division with festivals and events year round.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	732,438	\$	773,257	\$	765,211
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		15,245		2,500		15,200
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers					_	-
Total	\$	747,683	\$	775,757	\$	780,411
Allocation by Expense						
Personnel Services	\$	522,857	\$	552,014	\$	554,023
Contractual Services	•	115,388	•	115,713	•	118,358
Commodities		109,438		108,030		108,030
Capital Outlay		, <u>-</u>		· -		· -
Reserves		-		-		-
Transfers		-		-		-
Debt Service		-		-		-
Total	\$	747,683	\$	775,757	\$	780,411
Allocation by Fund						
General Fund	\$	747,683	\$	775,757	\$	780,411
Public Library	•	, <u>-</u>	·	· -	·	·-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		<u>-</u>		
Total	\$	747,683	\$	775,757	\$	780,411
Personnel						
Full Time Equivalents		12.5		12.5		12.5

Division: Recreation

The Recreation Division offers year round fitness classes, adult softball, power tumbling, dance classes, dog obedience, karate, and special events such as: Date Night, Hershey Track & Field, Halloween Window Painting, Spook-Tacular, Santa Calling, Babysitting Workshop, Family Game Night, OK Kids Day, & Toddler Time and hold weekly Senior Citizen Club meetings. The division also organizes community events such as: the Fourth of July Celebration; Pittsburg Idol; Corporate Challenge; Holiday Craft Fair; Little Balkans Days; and handles all reservations of parks facilities.

	Actual 2019	ı	Estimated 2020		Submitted 2021
Resources					
Taxes	\$ 146,360	\$	196,771	\$	161,585
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	96,001		22,000		95,800
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	 -		-	_	-
Total	\$ 242,361	\$	218,771	\$	257,385
Allocation by Expense					
Personnel Services	\$ 224,893	\$	200,013	\$	238,457
Contractual Services	14,706		15,908		16,078
Commodities	2,762		2,850		2,850
Capital Outlay	-		-		-
Reserves	-		-		-
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 242,361	\$	218,771	\$	257,385
Allocation by Fund					
General Fund	\$ 242,361	\$	218,771	\$	257,385
Public Library	-		-		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	 -		-	_	-
Total	\$ 242,361	\$	218,771	\$	257,385
Personnel					
Full Time Equivalents	11.1		6.9		11.1

Division: Golf Course

The Four Oaks Golf Complex sits on approximately 83 acres in Lincoln Park and includes an 18 hole golf course, an 18 hole miniature golf course, a clubhouse, golf cart storage, the Jack Johnson Tennis Complex, horseshoe pits, basketball courts, and a recreational vehicle park.

	Actual 2019	Estimated 2020	Submitted 2021
Resources			
Taxes	\$ 63,274	\$ 147,274	\$ 64,455
Intergovernmental	107,153	85,000	110,000
Fines & Fees	-	-	-
Charges for Services	170,084	109,420	170,150
Licenses & Permits	-	-	-
Investment Income	-	-	-
Miscellaneous	-	-	-
Special Assessments	-	-	-
Transfers	 -	 -	-
Total	\$ 340,511	\$ 341,694	\$ 344,605
Allocation by Expense			
Personnel Services	\$ 237,768	\$ 236,876	\$ 237,508
Contractual Services	48,508	55,174	53,233
Commodities	54,235	49,644	53,864
Capital Outlay	· <u>-</u>	-	· -
Reserves	-	-	-
Transfers	-	-	-
Debt Service	-	-	-
Total	\$ 340,511	\$ 341,694	\$ 344,605
Allocation by Fund			
General Fund	\$ 340,511	\$ 341,694	\$ 344,605
Public Library	-	-	-
Special Drug & Alcohol	-	-	-
Special Parks & Recreation	-	-	-
Street & Highway	-	-	-
Debt Service	-	-	-
Public Utility	-	-	-
Stormwater	-	-	-
Section 8 Housing	-	-	-
Economic Development	 	 	
Total .	\$ 340,511	\$ 341,694	\$ 344,605
Personnel			
Full Time Equivalents	6.5	6.5	6.5

Budget Notes

Approximately 32% of the Golf Course Division funding is derived from liquor taxes.

Division: Aquatic Center

The Aquatic Center is a seasonal water park that offers a diverse array of features for the whole family including: a zero depth entry main pool; 2 one meter diving boards; a mammoth slide and a 100' water slide; a 300' lazy river; a zero depth youth pool with fountains and a frog slide; a youth playground; a bath house; and a concession stand.

	Actual 2019		Estimated 2020		Submitted 2021
Resources					
Taxes	\$ 38,514	\$	18,253	\$	44,143
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	107,430		150		107,485
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	 -		-	_	-
Total	\$ 145,944	\$	18,403	\$	151,628
Allocation by Expense					
Personnel Services	\$ 85,680	\$	1,530	\$	85,994
Contractual Services	30,702	·	13,873	·	33,384
Commodities	29,562		3,000		32,250
Capital Outlay	-		-		-
Reserves	_		-		_
Transfers	_		-		_
Debt Service	-		-		-
Total	\$ 145,944	\$	18,403	\$	151,628
Allocation by Fund					
General Fund	\$ 145,944	\$	18,403	\$	151,628
Public Library	´-		· -		· -
Special Drug & Alcohol	-		-		=
Special Parks & Recreation	-		-		=
Street & Highway	-		-		=
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	-		-		-
Total	\$ 145,944	\$	18,403	\$	151,628
Personnel					
Full Time Equivalents	15.0		-		15.0

Division: Farmers Market

The Pittsburg Farmers Market was placed under the care of the City in the spring of 2017. The Farmers Market is open from April to October on Saturdays and is producer-only, meaning everything at the market is grown, baked or created and sold by the vendors themselves.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	-	\$	-	\$	-
Intergovernmental		5,267		5,519		5,527
Fines & Fees		-		-		-
Charges for Services		8,758		8,800		8,800
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-		-	_	-
Total	\$	14,025	\$	14,319	\$	14,327
Allocation by Expense						
Personnel Services	\$	4,102	\$	4,312	\$	4,312
Contractual Services	•	9,019	•	9,107	•	9,115
Commodities		904		900		900
Capital Outlay		-		-		-
Reserves		-		-		-
Transfers		-		-		-
Debt Service				-		-
Total	\$	14,025	\$	14,319	\$	14,327
Allocation by Fund						
General Fund	\$	14,025	\$	14,319	\$	14,327
Public Library		-		-		· <u>-</u>
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development				-	_	-
Total	\$	14,025	\$	14,319	\$	14,327
Personnel						
Full Time Equivalents		0.5		-		0.5

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Department: Public Library

All Divisions

		Actual 2019	E	stimated 2020		Submitted 2021
Resources						
Taxes	\$	848,447	\$	861,384	\$	936,036
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		=
Licenses & Permits		40.507		-		- 4 400
Investment Income		12,597		5,000		1,100
Miscellaneous		6,215		10,000		10,000
Special Assessments		-		-		-
Transfers	_		_		_	
Total	\$	867,259	\$	876,384	\$	947,136
Expenditures by Division						
Public Library	\$	867,259	\$	876,384	\$	947,136
Total	\$	867,259	\$	876,384	\$	947,136
Allocation by Expense						
Personnel Services	\$	740,412	\$	725,510	\$	792,508
Contractual Services		82,137		88,124		90,628
Commodities		38,495		52,750		54,000
Capital Outlay		6,215		10,000		10,000
Reserves		-		-		-
Transfers		-		-		-
Debt Service		-		-	_	-
Total	\$	867,259	\$	876,384	\$	947,136
Allocation by Fund						
General Fund	\$	-	\$	-	\$	-
Public Library		867,259		876,384		947,136
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-	_	-
Total	\$	867,259	\$	876,384	\$	947,136
Personnel						
Full Time Equivalents		19.0		14.0		19.0

Department: Public Library

Division: Public Library

The Pittsburg Public Library circulates books, eBooks, digital and print magazines, movie DVDs, audio books, video games and music CDs. Services provided by the library include wireless Internet connectivity, computer lab, tax forms and subscriptions to many regional newspapers and over 100 magazines. Regular programming includes summer reading programs for youth and adults, story times throughout the year, book discussions, a variety of computer classes and special programs for teens. Guest speakers and special programs are scheduled during the year in the meeting room which is also available for community use. The library serves as an information dissemination center for local organizations and provides a bulletin board for community information sharing. The Library is open seven days a week for patron convenience.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ 848,447	\$ 861,384	\$	936,036
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	-	-		-
Licenses & Permits	-	-		-
Investment Income	12,597	5,000		1,100
Miscellaneous	6,215	10,000		10,000
Special Assessments	-	-		-
Transfers	 -	-	_	-
Total	\$ 867,259	\$ 876,384	\$	947,136
Allocation by Expense				
Personnel Services	\$ 740,412	\$ 725,510	\$	792,508
Contractual Services	82,137	88,124		90,628
Commodities	38,495	52,750		54,000
Capital Outlay	6,215	10,000		10,000
Reserves	· <u>-</u>	-		· -
Transfers	-	-		-
Debt Service	-	-		-
Total	\$ 867,259	\$ 876,384	\$	947,136
Allocation by Fund				
General Fund	\$ -	\$ -	\$	-
Public Library	867,259	876,384		947,136
Special Drug & Alcohol	´-	· -		· -
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	-	-		-
Stormwater	-	-		-
Section 8 Housing	-	-		-
Economic Development	-	-		-
Total	\$ 867,259	\$ 876,384	\$	947,136
Personnel				
Full Time Equivalents	19.0	14.0		19.0

All Divisions

_		Actual 2019		Estimated 2020		Submitted 2021
Resources	•	2 070 020	•	2 472 402	•	2 044 070
Taxes	\$	2,970,938	Þ	3,173,462	Þ	
Intergovernmental		742,792		748,000		748,000
Fines & Fees		- - 222 604		- 6 470 942		- 6 400 E44
Charges for Services Licenses & Permits		5,232,691		6,179,812		6,198,511
Investment Income		47,905		18,000		5,500
Miscellaneous		•		250		5,500 250
Special Assessments		2,000		250		250
•		-		-		-
Transfers	_		_	-	_	
Total	\$	8,996,326	\$	10,119,524	\$	9,797,240
Expenditures by Division						
Facility Maintenance	\$	328,254	\$	341,103	\$	341,980
Street & Highway		3,415,178		3,591,609		3,254,749
Water Treatment		1,078,848		1,351,105		1,362,571
Water Distribution		1,598,856		1,711,536		1,468,009
Wastewater Treatment		1,176,650		1,193,574		1,193,390
Wastewater Collection		863,469		918,657		928,197
Stormwater		535,071	_	1,011,940	_	1,248,344
Total	\$	8,996,326	\$	10,119,524	\$	9,797,240
Allocation by Expense						
Personnel Services	\$	2,990,721	\$	3,107,844	\$	3,140,510
Contractual Services		1,527,751		1,550,089		1,584,532
Commodities		1,571,931		1,772,473		1,772,708
Capital Outlay		2,905,923		3,689,118		3,299,490
Reserves		· · · -		-		-
Transfers		-		-		-
Debt Service		-		-		-
Total	\$	8,996,326	\$	10,119,524	\$	9,797,240
Allocation by Fund						
General Fund	\$	328,254	\$	341,103	\$	341,980
Public Library	•	-	•	-	•	-
Special Drug & Alcohol		_		_		-
Special Parks & Recreation		_		_		-
Street & Highway		3,415,178		3,591,609		3,254,749
Debt Service		, , , <u>-</u>		, , , <u>-</u>		
Public Utility		4,717,823		5,174,872		4,952,167
Stormwater		535,071		1,011,940		1,248,344
Section 8 Housing		-		-		-
Economic Development		-		-		-
·	\$	8,996,326	\$	10,119,524	\$	9,797,240
Personnel						
Full Time Equivalents		55.3		56.3		56.3

Division: Facility Maintenance

The Facility Maintenance Division performs in-house maintenance and repair of all City facilities and performs minor renovation projects.

	Actual 2019	Estimated 2020	Submitted 2021
Resources			
Taxes	\$ 328,254	\$ 341,103	\$ 341,980
Intergovernmental	-	-	-
Fines & Fees	-	-	-
Charges for Services	-	-	-
Licenses & Permits	-	-	-
Investment Income	-	-	-
Miscellaneous	-	-	-
Special Assessments	-	-	-
Transfers	 	 	
Total	\$ 328,254	\$ 341,103	\$ 341,980
Allocation by Expense			
Personnel Services	\$ 234,380	\$ 243,819	\$ 244,656
Contractual Services	6,143	6,639	6,729
Commodities	87,731	90,645	90,595
Capital Outlay	· -	· -	· -
Reserves	-	-	-
Transfers	-	-	-
Debt Service	-	-	-
Total	\$ 328,254	\$ 341,103	\$ 341,980
Allocation by Fund			
General Fund	\$ 328,254	\$ 341,103	\$ 341,980
Public Library	-	-	-
Special Drug & Alcohol	-	-	-
Special Parks & Recreation	-	-	-
Street & Highway	-	-	-
Debt Service	-	-	-
Public Utility	-	-	-
Stormwater	-	-	-
Section 8 Housing	-	-	-
Economic Development	 	 	
Total	\$ 328,254	\$ 341,103	\$ 341,980
Personnel			
Full Time Equivalents	4.0	4.0	4.0

Division: Street & Highway

The Street & Highway Division is responsible for the reconstruction, alteration, repair and maintenance of approximately 141 miles of streets and highways within the City limits.

Taxes			Actual 2019		Estimated 2020		Submitted 2021
Intergovernmental	Resources						
Fines & Fees Charges for Services Licenses & Permits Licenses & Permit		\$		\$		\$	
Charges for Services	•		742,792		748,000		748,000
Licenses & Permits	Fines & Fees		-		-		-
Investment Income 29,702	Charges for Services		-		-		-
Miscellaneous 250 250 Special Assessments	Licenses & Permits		-		-		-
Special Assessments	Investment Income		29,702		11,000		3,500
Transfers	Miscellaneous		-		250		250
Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749	Special Assessments		-		-		-
Allocation by Expense Personnel Services Personnel Services S 474,749 \$ 500,936 \$ 502,832 Contractual Services 448,729 462,282 473,526 Commodities 769,344 778,391 778,391 Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves	Transfers				-		
Personnel Services \$ 474,749 \$ 500,936 \$ 502,832 Contractual Services 448,729 462,282 473,526 Commodities 769,344 778,391 778,391 Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Allocation by Fund - - - - General Fund \$ - \$ - \$ - - Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - - - - Public Utility - - - - Section 8 H	Total	\$	3,415,178	\$	3,591,609	\$	3,254,749
Personnel Services \$ 474,749 \$ 500,936 \$ 502,832 Contractual Services 448,729 462,282 473,526 Commodities 769,344 778,391 778,391 Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Allocation by Fund - - - - General Fund \$ - \$ - \$ - - Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - - - - Public Utility - - - - Section 8 H	Allocation by Expense						
Contractual Services 448,729 462,282 473,526 Commodities 769,344 778,391 778,391 Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Allocation by Fund - - - - General Fund \$ - \$ - \$ - - Public Library - - - - - Special Drug & Alcohol -		\$	474.749	\$	500.936	\$	502.832
Commodities 769,344 778,391 778,391 Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves - - - Transfers - - - Debt Service - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Allocation by Fund \$ - - - General Fund \$ - \$ - Public Library - - - - Special Drug & Alcohol - - - - Special Parks & Recreation - - - - Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - - - - Public Utility - - - - Stormwater - - - - Section 8 Housing - - - - Economic Development	Contractual Services	•	,	•	,	•	
Capital Outlay 1,722,356 1,850,000 1,500,000 Reserves - - - - Transfers - - - - Debt Service - - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Allocation by Fund \$ - - - - General Fund \$ - \$ - \$ - - Public Library - - - - - Special Drug & Alcohol -	Commodities		•		778.391		
Reserves	Capital Outlav		•		,		
Debt Service	•		-		-		-
Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749	Transfers		_		-		_
Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749	Deht Service		_		_		_
General Fund \$ - \$ - \$ - Public Library Special Drug & Alcohol Special Parks & Recreation Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - Public Utility - Stormwater - Section 8 Housing - Economic Development - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749		\$	3,415,178	\$	3,591,609	\$	3,254,749
General Fund \$ - \$ - \$ - Public Library Special Drug & Alcohol Special Parks & Recreation Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - Public Utility - Stormwater - Section 8 Housing - Economic Development - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749	Allocation by Fund						
Public Library - - - Special Drug & Alcohol - - - Special Parks & Recreation - - - - Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - - - - Public Utility - - - - Stormwater - - - - - Section 8 Housing - - - - - - Economic Development -	•	\$	_	\$	_	\$	<u>-</u>
Special Drug & Alcohol -		•	_	•	_	•	_
Special Parks & Recreation - </td <td>•</td> <td></td> <td>_</td> <td></td> <td>_</td> <td></td> <td>_</td>	•		_		_		_
Street & Highway 3,415,178 3,591,609 3,254,749 Debt Service - - - Public Utility - - - Stormwater - - - Section 8 Housing - - - Economic Development - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Personnel			_		_		_
Debt Service - <t< td=""><td>•</td><td></td><td>3.415.178</td><td></td><td>3 591 609</td><td></td><td>3 254 749</td></t<>	•		3.415.178		3 591 609		3 254 749
Public Utility - - - Stormwater - - - Section 8 Housing - - - Economic Development - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Personnel			-		-		-
Stormwater - - - Section 8 Housing - - - Economic Development - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Personnel			_		_		_
Section 8 Housing	-		_		_		_
Economic Development - - - - Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Personnel			_		_		_
Total \$ 3,415,178 \$ 3,591,609 \$ 3,254,749 Personnel	_		_		_		-
	• • • • • • • • • • • • • • • • • • •	\$	3,415,178	\$	3,591,609	\$	3,254,749
	Personnel						
			10.3		10.3		10.3

Budget Notes

Pittsburg voters approved a 0.25% local sales tax dedicated to street improvements in the fall of 2011 for a period of five years. The Street Sales Tax was renewed by voters for another five years in the fall of 2015. An additional 0.25% local sales tax dedicated to street improvements was approved by voters in of July 2017 for a period of five years.

Division: Water Treatment

The Water Treatment Plant has a design capacity of 3.5 million gallons per day with a peaking factor of twice the average day. The City's water storage system has three water towers and one basin. The plant pumps raw water from four deep wells, which have a capacity of 11.0 million gallons per day and current annual water rights of 4.27 million gallons per day. This capacity gives the plant ample supply to furnish water for domestic, commercial, industrial and agricultural use in the daily production of potable water for the City of Pittsburg and the potential to service a regional area.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ -	\$ -	\$	-
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	1,078,848	1,351,105		1,362,571
Licenses & Permits	-	-		-
Investment Income	-	-		-
Miscellaneous	-	-		-
Special Assessments	-	-		-
Transfers	 -			-
Total	\$ 1,078,848	\$ 1,351,105	\$	1,362,571
Allocation by Expense				
Personnel Services	\$ 448,771	\$ 447,558	\$	449,161
Contractual Services	356,561	367,341		377,204
Commodities	197,019	336,206		336,206
Capital Outlay	76,497	200,000		200,000
Reserves	-	-		-
Transfers	-	-		-
Debt Service	 	 -		
Total	\$ 1,078,848	\$ 1,351,105	\$	1,362,571
Allocation by Fund				
General Fund	\$ -	\$ -	\$	-
Public Library	-	-		-
Special Drug & Alcohol	-	-		-
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	1,078,848	1,351,105		1,362,571
Stormwater	-	-		-
Section 8 Housing	-	-		-
Economic Development	 		_	
Total	\$ 1,078,848	\$ 1,351,105	\$	1,362,571
Personnel				
Full Time Equivalents	10.5	10.5		10.5

Budget Notes

Funds budgeted in capital outlay are used for water treatment plant improvements.

Division: Water Distribution

The Water Distribution Division is responsible for the installation, maintenance and repair of water mains, water service to the meter and fire hydrants. There are approximately 172 miles of water mains within the City of Pittsburg.

	Actual 2019	Estimated 2020		Submitted 2021
Resources				
Taxes	\$ -	\$ -	\$	-
Intergovernmental	-	-		-
Fines & Fees	-	-		-
Charges for Services	1,598,856	1,711,536		1,468,009
Licenses & Permits	-	-		-
Investment Income	-	-		-
Miscellaneous	-	-		-
Special Assessments	-	-		-
Transfers	 -	-		
Total	\$ 1,598,856	\$ 1,711,536	\$	1,468,009
Allocation by Expense				
Personnel Services	\$ 692,946	\$ 751,065	\$	775,475
Contractual Services	86,471	83,235		84,032
Commodities	230,283	249,502		249,502
Capital Outlay	589,156	627,734		359,000
Reserves	-	-		-
Transfers	-	-		-
Debt Service	 -	-		-
Total	\$ 1,598,856	\$ 1,711,536	\$	1,468,009
Allocation by Fund				
General Fund	\$ -	\$ -	\$	-
Public Library	-	-		-
Special Drug & Alcohol	-	-		-
Special Parks & Recreation	-	-		-
Street & Highway	-	-		-
Debt Service	-	-		-
Public Utility	1,598,856	1,711,536		1,468,009
Stormwater	-	-		=
Section 8 Housing	-	-		-
Economic Development	 -	-	_	-
Total	\$ 1,598,856	\$ 1,711,536	\$	1,468,009
Personnel				
Full Time Equivalents	13.0	14.0		14.0

Budget Notes

Funds budgeted in capital outlay are used for water line replacements, water meter replacements and equipment lease purchases. A new mechanic position was added in 2020.

Division: Wastewater Treatment

The Wastewater Treatment Division is responsible for the treatment of raw wastewater from residential, commercial and industrial use. The treatment utilized is advanced activated sludge with nutrient removal. Discharge is made into Cow Creek.

	Actual 2019	Estimated 2020	Submitted 2021
Resources			
Taxes	\$ -	\$ -	\$ -
Intergovernmental	-	-	-
Fines & Fees	-	-	-
Charges for Services	1,176,650	1,193,574	1,193,390
Licenses & Permits	-	-	-
Investment Income	-	-	-
Miscellaneous	-	-	-
Special Assessments	-	-	-
Transfers	 -	 -	 -
Total	\$ 1,176,650	\$ 1,193,574	\$ 1,193,390
Allocation by Expense			
Personnel Services	\$ 402,942	\$ 410,884	\$ 412,255
Contractual Services	384,162	383,258	393,802
Commodities	168,789	187,048	187,333
Capital Outlay	220,757	212,384	200,000
Reserves	-	-	-
Transfers	-	-	-
Debt Service	-	-	-
Total	\$ 1,176,650	\$ 1,193,574	\$ 1,193,390
Allocation by Fund			
General Fund	\$ -	\$ -	\$ -
Public Library	-	-	-
Special Drug & Alcohol	-	-	-
Special Parks & Recreation	-	-	-
Street & Highway	-	-	-
Debt Service	-	-	-
Public Utility	1,176,650	1,193,574	1,193,390
Stormwater	-	-	-
Section 8 Housing	-	-	-
Economic Development	 -	-	-
Total	\$ 1,176,650	\$ 1,193,574	\$ 1,193,390
Personnel			
Full Time Equivalents	6.0	6.0	6.0

Budget Notes

Funds budgeted in capital outlay are used for wastewater treatment plant improvements.

Division: Wastewater Collections

The Wastewater Collection Division is responsible for the maintenance of sanitary sewer lines within the City of Pittsburg.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	-	\$	-	\$	-
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		863,469		918,657		928,197
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers		-		-		-
Total	\$	863,469	\$	918,657	\$	928,197
Allocation by Expense						
Personnel Services	\$	352,118	\$	360,056	\$	361,299
Contractual Services	*	156,299	•	173,926	*	175,284
Commodities		60,341		64,675		64,675
Capital Outlay		294,711		320,000		326,939
Reserves				-		-
Transfers		_		-		-
Debt Service		_		-		_
Total	\$	863,469	\$	918,657	\$	928,197
Allocation by Fund						
General Fund	\$	_	\$	-	\$	-
Public Library	•	_	•	-	•	-
Special Drug & Alcohol		_		-		-
Special Parks & Recreation		_		-		-
Street & Highway		_		-		-
Debt Service		_		-		-
Public Utility		863,469		918,657		928,197
Stormwater		-		-		-
Section 8 Housing		_		-		-
Economic Development		-		-		-
Total	\$	863,469	\$	918,657	\$	928,197
Personnel						
Full Time Equivalents		5.0		5.0		5.0

Budget Notes

Funds budgeted in capital outlay are used for sanitary sewer line, lift station improvements and equipment lease purchases.

Division: Stormwater

The Stormwater Division is responsible for the maintenance and construction of the City's storm system piping and appurtenances. Cleaning of inlets and storm water entrances is vital to the functioning of the system. Annual reports are filed with the United States Environmental Protection Agency (EPA) and the Kansas Department of Health & Environment (KDH&E).

	Actual 2019	ı	Estimated 2020		Submitted 2021
Resources					
Taxes	\$ -	\$	-	\$	-
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	514,868		1,004,940		1,246,344
Licenses & Permits	-		-		-
Investment Income	18,203		7,000		2,000
Miscellaneous	2,000		-		-
Special Assessments	-		-		-
Transfers	 		-	_	-
Total	\$ 535,071	\$	1,011,940	\$	1,248,344
Allocation by Expense					
Personnel Services	\$ 384,815	\$	393,526	\$	394,832
Contractual Services	89,386		73,408		73,955
Commodities	58,424		66,006		66,006
Capital Outlay	2,446		479,000		713,551
Reserves	-		-		· -
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 535,071	\$	1,011,940	\$	1,248,344
Allocation by Fund					
General Fund	\$ -	\$	-	\$	-
Public Library	-		-		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	535,071		1,011,940		1,248,344
Section 8 Housing	-		-		-
Economic Development	-		-		-
Total	\$ 535,071	\$	1,011,940	\$	1,248,344
Personnel					
Full Time Equivalents	6.5		6.5		6.5

Budget Notes

Funds budgeted in capital outlay are used for stormwater collection improvements and equipment lease purchases.

All Divisions

		Actual 2019	E	Estimated 2020		Submitted 2021
Resources	_				_	
Taxes	\$	8,740,572	\$	8,652,438	\$	9,094,062
Intergovernmental		72,595		73,100		73,100
Fines & Fees		377,122		300,000		365,650
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		65,592		15,096		15,096
Special Assessments		-		-		-
Transfers		<u> </u>	_		_	
Total	\$	9,255,881	\$	9,040,634	\$	9,547,908
Expenditures by Division						
Police Department	\$	5,661,309	\$	5,582,123	\$	5,960,472
Fire Department		3,113,033		2,975,047		3,102,905
Animal Control		125,413		127,506		127,573
Municipal Court		356,126		355,958		356,958
Total	\$	9,255,881	\$	9,040,634	\$	9,547,908
Allocation by Expense						
Personnel Services	\$	7,286,521	\$	7,099,659	\$	7,575,686
Contractual Services		879,629		890,805		899,327
Commodities		411,361		403,804		402,329
Capital Outlay		678,370		646,366		670,566
Reserves		-		-		_
Transfers		-		-		-
Debt Service		-				
Total	\$	9,255,881	\$	9,040,634	\$	9,547,908
Allocation by Fund						
General Fund	\$	9,236,501	\$	9,020,784	\$	9,528,058
Public Library		· · ·		· · · -		· · ·
Special Drug & Alcohol		19,380		19,850		19,850
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development		-		-		-
Total	\$	9,255,881	\$	9,040,634	\$	9,547,908
Personnel						
Full Time Equivalents		118.5		110.8		117.5

Division: Police

The Police Division provides law enforcement 24/7 in the City of Pittsburg. The division is responsible for the enforcement of Federal and State law, as well as local ordinances. Through proactive preventative patrol, the division strives to protect all persons and property within the city limits of Pittsburg. The division includes administration, patrol, investigations and communications.

	Actual 2019	I	Estimated 2020	Submitted 2021
Resources				
Taxes	\$ 5,502,126	\$	5,493,927	\$ 5,863,584
Intergovernmental	72,595		73,100	73,100
Fines & Fees	20,996		-	8,692
Charges for Services	-		-	-
Licenses & Permits	-		-	-
Investment Income	-		-	-
Miscellaneous	65,592		15,096	15,096
Special Assessments	-		-	-
Transfers	 		-	-
Total	\$ 5,661,309	\$	5,582,123	\$ 5,960,472
Allocation by Expense				
Personnel Services	\$ 4,247,785	\$	4,172,717	\$ 4,527,602
Contractual Services	648,303		659,622	665,136
Commodities	268,283		261,684	260,434
Capital Outlay	496,938		488,100	507,300
Reserves	-		-	-
Transfers	-		-	-
Debt Service	-		-	-
Total	\$ 5,661,309	\$	5,582,123	\$ 5,960,472
Allocation by Fund				
General Fund	\$ 5,641,929	\$	5,562,273	\$ 5,940,622
Public Library	-		-	-
Special Drug & Alcohol	19,380		19,850	19,850
Special Parks & Recreation	-		-	-
Street & Highway	-		-	-
Debt Service	-		-	-
Public Utility	-		-	-
Stormwater	-		-	-
Section 8 Housing	-		-	-
Economic Development	 		-	-
Total	\$ 5,661,309	\$	5,582,123	\$ 5,960,472
Personnel				
Full Time Equivalents	75.5		69.8	74.5

Budget Notes

A 0.50% local public safety sales tax went into effect January 1, 2014. This tax sunsets December 31, 2023. This additional revenue is to enhance public safety.

Division: Fire

The Fire Division provides life safety and property conservation to the citizens and businesses of Pittsburg. Services provided include Fire Fighting, Fire Rescue, Fire Inspections, Fire Code Enforcement, Fire Education and Hazardous Incident Management. The department provides 24/7 protection and is based from three fire stations strategically located throughout the City.

	Actual 2019		Estimated 2020		Submitted 2021
Resources					
Taxes	\$ 3,113,033	\$	2,975,047	\$	3,102,905
Intergovernmental	-		-		-
Fines & Fees	-		-		-
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	-		=		-
Miscellaneous	-		=		-
Special Assessments	-		-		-
Transfers	 -	_	-	_	-
Total	\$ 3,113,033	\$	2,975,047	\$	3,102,905
Allocation by Expense					
Personnel Services	\$ 2,644,872	\$	2,534,331	\$	2,654,281
Contractual Services	157,135		154,353		157,486
Commodities	129,594		128,097		127,872
Capital Outlay	181,432		158,266		163,266
Reserves	· <u>-</u>		´-		, <u>-</u>
Transfers	-		-		-
Debt Service	-		-		-
Total	\$ 3,113,033	\$	2,975,047	\$	3,102,905
Allocation by Fund					
General Fund	\$ 3,113,033	\$	2,975,047	\$	3,102,905
Public Library	-		-		· · ·
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	-		-		-
Total	\$ 3,113,033	\$	2,975,047	\$	3,102,905
Personnel					
Full Time Equivalents	35.0		33.0		35.0

Budget Notes

A 0.50% local public safety sales tax went into effect January 1, 2014. This tax sunsets December 31, 2023. This additional revenue is to enhance public safety.

Division: Animal Control

The Animal Control Division operates a full-time, State licensed animal shelter which includes responsibility for the care and treatment of stray, injured or unclaimed animals. The Division is also responsible for the enforcement of Federal and State laws, and City ordinances pertaining to ownership of domestic animals, and handling nuisance complaints involving domestic, exotic or wild animals.

		Actual 2019		Estimated 2020		Submitted 2021
Resources						
Taxes	\$	125,413	\$	127,506	\$	127,573
Intergovernmental		-		-		-
Fines & Fees		-		-		-
Charges for Services		-		-		-
Licenses & Permits		-		-		-
Investment Income		-		-		-
Miscellaneous		-		-		-
Special Assessments		-		-		-
Transfers						
Total	\$	125,413	\$	127,506	\$	127,573
Allocation by Expense						
	\$	94,128	¢	95,040	¢	95,336
Contractual Services	Ψ	23,856	Ψ	24,743	Ψ	24,514
Commodities		7,429		7,723		7,723
Capital Outlay				7,720		7,720
Reserves		_		_		
Transfers		_		_		
Debt Service		_		_		_
			_		_	
Total	\$	125,413	\$	127,506	\$	127,573
Allocation by Fund						
	\$	125,413	\$	127,506	\$	127,573
Public Library		-		-		-
Special Drug & Alcohol		-		-		-
Special Parks & Recreation		-		-		-
Street & Highway		-		-		-
Debt Service		-		-		-
Public Utility		-		-		-
Stormwater		-		-		-
Section 8 Housing		-		-		-
Economic Development				-	_	-
Total	\$	125,413	\$	127,506	\$	127,573
Personnel						
Full Time Equivalents		2.0		2.0		2.0

Division: Municipal Court

The Pittsburg Municipal Court is the Court of Record for processing ordinance and code violations generated through the various enforcement divisions of the City of Pittsburg. The Court is responsible for handling criminal and non-criminal matters related to misdemeanor and unclassified violations in accordance with established legal and procedural guidelines.

	Actual 2019	Е	stimated 2020		Submitted 2021
Resources					
Taxes	\$ -	\$	55,958	\$	-
Intergovernmental	-		-		-
Fines & Fees	356,126		300,000		356,958
Charges for Services	-		-		-
Licenses & Permits	-		-		-
Investment Income	-		-		-
Miscellaneous	-		-		-
Special Assessments	-		-		-
Transfers	 -		-	_	-
Total	\$ 356,126	\$	355,958	\$	356,958
Allocation by Expense					
Personnel Services	\$ 299,736	\$	297,571	\$	298,467
Contractual Services	50,335		52,087		52,191
Commodities	6,055		6,300		6,300
Capital Outlay	-		-		-
Reserves	-		-		-
Transfers	-		-		-
Debt Service	 		-		-
Total	\$ 356,126	\$	355,958	\$	356,958
Allocation by Fund					
General Fund	\$ 356,126	\$	355,958	\$	356,958
Public Library	-		-		-
Special Drug & Alcohol	-		-		-
Special Parks & Recreation	-		-		-
Street & Highway	-		-		-
Debt Service	-		-		-
Public Utility	-		-		-
Stormwater	-		-		-
Section 8 Housing	-		-		-
Economic Development	 -		-		
Total	\$ 356,126	\$	355,958	\$	356,958
Personnel					
Full Time Equivalents	6.0		6.0		6.0

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Department: Operating Services

	Actual 2019		Estimated 2020		Submitted 2021
Resources					
Taxes	\$ 558,101	\$	328,739	\$	10,170,463
Intergovernmental	228,653		168,000		213,054
Fines & Fees	-		-		-
Charges for Services	4,582,345		5,007,859		9,824,605
Licenses & Permits	-		-		-
Investment Income	29,272		11,500		3,000
Miscellaneous	86,000		-		-
Special Assessments	463,968		430,000		430,000
Transfers In	 7,047,170	_	6,613,496	_	6,858,011
Total	\$ 12,995,509	\$	12,559,594	\$	27,499,133
Allocation by Expense					
Personnel Services	\$ -	\$	-	\$	-
Contractual Services	1,987,085		2,299,538		2,298,100
Commodities	124,395		20,000		20,000
Capital Outlay	371,099		427,417		395,709
Reserves	25,176		60,000		14,609,634
Transfers Out	6,756,905		6,189,417		6,593,370
Debt Service	 3,730,849	_	3,563,222	_	3,582,320
Total	\$ 12,995,509	\$	12,559,594	\$	27,499,133
Allocation by Fund					
General Fund	\$ 6,271,544	\$	6,037,051	\$	12,299,018
Public Library	-		-		430,724
Special Drug & Alcohol	121,500		83,000		103,054
Special Parks & Recreation	107,153		85,000		110,000
Street & Highway	-		-		215,040
Debt Service	3,730,849		3,563,222		4,558,293
Public Utility	2,716,760		2,791,321		6,146,804
Stormwater	-		-		375,550
Section 8 Housing	-		-		4,025
Economic Development	 47,703	_	-	_	3,256,625
Total	\$ 12,995,509	\$	12,559,594	\$	27,499,133

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Individual Funds

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General Fund Revenues

	Devenue		Actual 2019	Es	timated 2020	Sul	bmitted 2021
	Revenues						
	Dranauty Tayon						
100-000.000-401.010	Property Taxes Ad Valorem Tax	\$	4 625 240	•	4 640 000	•	4 000 000
100-000.000-401.010	Delinquent Tax	Ф	4,635,218 214,546	Ф	4,648,922 200,000	Þ	4,998,809 200,000
			562,659		562,500		562,500
100-000.000-401.030	Motor Vehicle Tax	_		_		_	_
	Total	\$	5,412,423	\$	5,411,422	\$	5,761,309
	Franchise Taxes						
100-000.000-402.010	Franchise Tax-Electric	\$	1,379,565	\$	1,400,000	\$	1,425,000
100-000.000-402.020	Franchise Tax-Natural Gas	•	309,610	*	265,000	*	300,000
100-000.000-402.030	Franchise Tax-Phone		34,998		30,000		25,000
100-000.000-402.040	Franchise Tax-Cable		168,890		145,000		145,000
	Total	\$	1,893,063	\$	1,840,000	\$	1,895,000
	Sales Taxes						
100-000.000-403.010	City Sales Tax-Memorial Auditorium		500,674		425,573		475,641
100-000.000-403.020	City Sales Tax-Capital Outlay		500,674		425,573		475,641
100-000.000-403.025	City Sales Tax-Public Safety		2,157,310		1,833,714		2,049,445
100-000.000-403.030	City Sales Tax-RLF		1,002,643		852,247		952,511
100-000.000-403.035	City Sales Tax-TIF		307,932		261,743		292,536
100-000.000-403.036	City Sales Tax-TDD		103,990		88,392		98,791
100-000.000-403.037	City Sales Tax-Streets		2,157,310		1,833,714		2,049,455
100-000.000-403.040	County Sales Tax	_	2,417,942		2,055,251		2,297,045
	Total	\$	9,148,475	\$	7,776,207	\$	8,691,065
	Total Taxes	\$	16,453,961	\$	15,027,629	\$	16,347,374
	Internation						
100 000 000 424 020	Intergovernmental	•	407.452	•	05.000	•	440.000
100-000.000-421.020 100-000.000-423.004	State Liquor Tax PD - KDOT DUI & Seat Belt Grants	\$	107,153 3,284	\$	85,000 3,250	\$	110,000 3,250
100-000.000-423.004	Police Response Advocate Grant		49,931		50,000		50,000
100-000.000-423.011	KS Crossing Casino Gaming Revenue		354,506		265,880		355,000
100-000.000-424.000	Total	\$	514,874	\$		\$	518,250
		•	,	•	,	•	,
	Fines and Fees						
100-000.000-441.000	Municipal Court	\$	366,889	\$	300,000	\$	365,000
100-000.000-442.000	Animal Control		469		450		450
	Total	\$	367,358	\$	300,450	\$	365,450
	Charges for Services						
100-000.000-465.000	Mt. Olive Cemetery	\$	19,860	\$	10,000	\$	19,900
100-000.000-469.001	Parks Facility Rental		15,245		2,500		15,200
100-000.000-469.002	Recreation Programs		47,191		10,000		47,000
100-000.000-469.004	Softball		27,703		10,000		27,700
100-000.000-469.050	Concessions		6,102		2,000		6,100
100-000.000-469.059	Kiddieland		15,005				15,000
	Total	\$	131,106	\$	34,500	\$	130,900

General Fund Revenues

		Actual 2019	Е	stimated 2020	Sı	ubmitted 2021
	Licenses and Permits					
100-000.000-481.000	City Licenses	\$ 65,945	\$	60,000	\$	60,000
100-000.000-482.000	City Permits	 84,205		80,000		80,000
	Total	\$ 150,150	\$	140,000	\$	140,000
	Investment Income					
100-000.000-501.000	Investment Income	\$ 142,489	\$	60,000	\$	25,000
	Miscellaneous Revenue					
100-000.000-521.000	Miscellaneous	\$ 152,478	\$	100,000	\$	100,000
100-000.000-521.001	Antenna Leases	47,643		47,643		47,643
100-000.000-521.011	CR County Sherriff Jail Module	65,592		15,096		15,096
100-000.000-521.025	Special Assessments	 18,988		19,000		19,000
	Total	\$ 284,701	\$	181,739	\$	181,739
	Transfers In					
100-000.000-699.103	Transfer From STCO	\$ 95,000	\$	100,000	\$	100,000
100-000.000-699.501	Transfer From Public Utility	 1,400,000		1,600,000		1,600,000
	Total	\$ 1,495,000	\$	1,700,000	\$	1,700,000
	Total Revenues	\$ 19,539,639	\$	17,848,448	\$	19,408,713

General Fund Expenditures

	Expenditure Summary		Actual 2019	E	stimated 2020	S	Submitted 2021
	Expenditure Summary						
100-201.000	City Manager	\$	544,357	\$	521,939	\$	526,036
100-202.000	City Attorney	·	81,428	•	82,118	•	82,388
100-203.000	City Clerk		100,962		103,360		103,665
100-204.000	Finance		503,415		561,246		524,987
100-302.000	Human Resources		290,816		287,851		288,331
100-303.000	Building Services		297,440		270,241		306,552
100-304.000	Engineering		303,200		303,565		304,003
100-305.000	Facility Maintenance		328,254		341,103		341,980
100-306.000	Codes Enforcement		134,107		143,493		148,982
100-307.000	Planning and Housing		304,153		324,312		322,357
100-308.000	Information Technology		690,608		685,272		686,605
100-312.000	Fire		3,113,033		2,975,047		3,102,905
100-314.000	Animal Control		125,413		127,506		127,573
100-315.000	Municipal Court		356,126		355,958		356,958
100-316.000	Police Administration		1,472,043		1,682,362		1,678,110
100-317.000	Police Patrol		2,648,027		2,413,654		2,627,769
100-318.000	Police Investigations		1,027,589		979,670		1,091,765
100-319.000	Police Communications		494,270		486,587		542,978
100-327.000	Mt. Olive Cemetery		73,568		76,375		76,870
100-341.000	Parks		747,683		775,757		780,411
100-342.000	Recreation		242,361		218,771		257,385
100-385.000	Operating Reserve		12,588		60,000		3,216,845
100-385.000	Public Safety Operating Reserve		-		-		736,061
100-390.000	Transfers Out		5,016,913		4,329,769	_	4,755,173
	Total Expenditures	\$	18,908,354	\$	18,105,956	\$	22,986,689
	•						
	Revenues over (under) expenditures	\$	631,285	\$	(257,508)	\$	(3,577,976)
	Unencumbered cash balance 01/01/xxxx		3,204,199	_	3,835,484	_	3,577,976
	Unencumbered cash balance 12/31/xxxx	\$	3,835,484	\$	3,577,976	\$	-

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General Fund: Administration-City Manager Division

			Actual 2019	Es	stimated 2020	Sı	ubmitted 2021
	Personnel Services						
100-201.000-701.000	Salaries-Full Time	\$	314,370	\$	320,371	\$	320,371
100-201.000-703.000	Salaries-Part Time		22,825		17,211		15,000
100-201.000-706.000	Health Insurance		30,885		30,886		30,886
100-201.000-707.000	Group Life Insurance		128		165		165
100-201.000-708.000	State Unemployment Insurance		330		500		993
100-201.000-709.000	Workers Compensation		301		310		319
100-201.000-710.000	KPERS Retirement		28,300		27,202		28,024
100-201.000-712.000	Medicare		4,937		5,052		5,020
100-201.000-713.000	Social Security		18,602		20,655		20,518
100-201.000-715.000	Deferred Compensation		10,000		15,225		15,225
100-201.000-717.000	KPERS Insurance		3,184		3,160		3,160
	Total	\$	433,862	\$	440,737	\$	439,681
	Contractual Services						
100-201.000-721.000	Insurance	\$	4,000	\$	5,107	\$	5,260
100-201.000-722.005	Communications	•	7,153	•	7,200	•	7,200
100-201.000-725.000	Travel, Training & Meeting Expense		17,770		10,000		15,000
100-201.000-727.000	Dues and Memberships		16,359		16,400		16,400
100-201.000-728.000	Advertising Expense		119		175		175
100-201.000-730.000	Contractual Services		25,713		17,950		17,950
100-201.000-730.040	Public Transportation		30,000		15,000		15,000
100-201.000-731.000	Lease Payments		1,145		1,145		1,145
	Total	\$	102,259	\$	72,977	\$	78,130
	Commodities						
100-201.000-743.000	Operating Supplies	\$	7,932	\$	7,900	\$	7,900
100-201.000-744.000	Office Supplies	•	304	•	325	•	325
100-201.000-144.000	• • • • • • • • • • • • • • • • • • • •	\$	8,236	\$	8,225	\$	8,225
	Total	Ψ	0,230	Ψ	0,225	Ψ	0,223
	Total Expenditures	\$	544,357	\$	521,939	\$	526,036

General Fund: Administration-City Attorney Division

		Actual 2019	Est	timated 2020	Sub	mitted 2021
	Personnel Services					
100-202.000-701.000	Salaries-Full Time	\$ 61,491	\$	61,491	\$	61,491
100-202.000-706.000	Health Insurance	5,648		5,648		5,648
100-202.000-708.000	State Unemployment Insurance	60		93		185
100-202.000-709.000	Workers Compensation	83		86		89
100-202.000-710.000	KPERS Retirement	5,467		5,295		5,455
100-202.000-712.000	Medicare	879		892		892
100-202.000-713.000	Social Security	3,759		3,813		3,813
100-202.000-717.000	KPERS Insurance	 615		615		615
	Total	\$ 78,002	\$	77,933	\$	78,188
	Contractual Services					
100-202.000-721.000	Insurance	\$ 430	\$	510	\$	525
100-202.000-722.005	Communications	1,625		1,625		1,625
100-202.000-725.000	Travel and Training	634		500		500
100-202.000-727.000	Dues and Memberships	35		50		50
100-202.000-730.000	Contractual Services	 286		1,000		1,000
	Total	\$ 3,010	\$	3,685	\$	3,700
	Commodities					
100-202.000-743.000	Operating Supplies	\$ 416	\$	500	\$	500
	Total	\$ 416	\$	500	\$	500
	Total Expenditures	\$ 81,428	\$	82,118	\$	82,388

General Fund: Administration-City Clerk Division

			Actual 2019	Est	timated 2020	Sul	omitted 2021
	Personnel Services						
100-203.000-701.000	Salaries-Full Time	\$	70,081	\$	70,809	\$	70,809
100-203.000-706.000	Health Insurance		8,232		8,968		8,968
100-203.000-707.000	Group Life Insurance		43		55		55
100-203.000-708.000	State Unemployment Insurance		66		107		212
100-203.000-709.000	Workers Compensation		70		72		74
100-203.000-710.000	KPERS Retirement		6,230		6,097		6,281
100-203.000-712.000	Medicare		962		1,027		1,027
100-203.000-713.000	Social Security		4,113		4,391		4,390
100-203.000-717.000	KPERS Insurance		701		709		709
	Total	\$	90,498	\$	92,235	\$	92,525
	Contractual Services						
100-203.000-721.000	Insurance	\$	430	\$	510	\$	525
100-203.000-725.000	Travel and Training	•	-	•	250	•	250
100-203.000-727.000	Dues and Memberships		270		270		270
100-203.000-728.000	Advertising Expense		-		150		150
100-203.000-730.000	Contractual Services		6,143		6,200		6,200
100-203.000-731.000	Lease Payments		1,145		1,145		1,145
	Total	\$	7,988	\$	8,525	\$	8,540
	Commodities						
100-203.000-743.000	Operating Supplies	\$	1,743	\$	1,750	\$	1,750
100-203.000-744.000	Office Supplies	•	733	•	750	•	750
100-203.000-747.000	Uniforms and Clothing		-		100		100
	Total	\$	2,476	\$	2,600	\$	2,600
	Total Expenditures	\$	100,962	\$	103,360	\$	103,665

General Fund: Administration-Finance Division

			Actual 2019	Е	stimated 2020	Su	bmitted 2021
	Personnel Services						
100-204.000-701.000	Salaries-Full Time	\$	318,868	\$	363,385	\$	325,059
100-204.000-703.000	Salaries-Overtime		977		1,000		1,000
100-204.000-703.002	Salaries-Emergency Callback		178		200		200
100-204.000-706.000	Health Insurance		40,856		44,758		51,728
100-204.000-707.000	Group Life Insurance		145		165		165
100-204.000-708.000	State Unemployment Insurance		300		547		979
100-204.000-709.000	Workers Compensation		954		983		1,012
100-204.000-710.000	KPERS Retirement		27,959		31,391		28,939
100-204.000-712.000	Medicare		4,356		5,287		4,731
100-204.000-713.000	Social Security		18,625		22,604		20,228
100-204.000-717.000	KPERS Insurance		3,145		3,646		3,263
	Total	\$	416,363	\$	473,966	\$	437,304
	Contractual Services						
100-204.000-721.000	Insurance	\$	2,720	\$	3,069	\$	3,161
100-204.000-722.005	Communications	•	11,634	•	11,650	•	11,650
100-204.000-722.007	Natural Gas		1,096		1,129		1,163
100-204.000-722.015	Electricity		8,980		9,250		9,527
100-204.000-723.000	Freight and Postage		14,144		14,250		14,250
100-204.000-724.000	Professional Services		30,870		30,900		30,900
100-204.000-725.000	Travel and Training		1,167		500		500
100-204.000-727.000	Dues and Memberships		730		730		730
100-204.000-728.000	Advertising Expense		806		825		825
100-204.000-730.000	Contractual Services		3,808		3.850		3.850
100-204.000-731.000	Lease Payments		4,474		4,475		4,475
	Total	\$	80,429	\$	80,628	\$	81,031
	Commodities						
100-204.000-742.000	Equipment Maintenance	\$	186	¢	200	e	200
100-204.000-742.000	Operating Supplies	φ	2,331	Ψ	1,850	Ψ	1,850
100-204.000-743.000	Office Supplies		956		975		975
100-204.000-745.000	Janitorial Supplies		2,732		3,250		3,250
100-204.000-746.000	Gas & Oil		418		377		377
100-204.000-746.000		_	-	_		_	
	Total	<u>\$</u>	6,623	\$	6,652	\$	6,652
	Total Expenditures	\$	503,415	\$	561,246	\$	524,987

General Fund: Administration-Human Resources Division

			Actual 2019	Es	timated 2020	Su	bmitted 2021
	Personnel Services						
100-302.000-701.000	Salaries-Full Time	\$	124,503	\$	125,700	\$	125,700
100-302.000-702.000	Salaries-Part Time		12,251		3,550		-
100-302.000-706.000	Health Insurance		8,419		10,752		10,752
100-302.000-707.000	Group Life Insurance		59		110		110
100-302.000-708.000	State Unemployment Insurance		133		194		378
100-302.000-709.000	Workers Compensation		83		86		89
100-302.000-710.000	KPERS Retirement		11,044		10,823		11,150
100-302.000-712.000	Medicare		1,937		1,874		1,823
100-302.000-713.000	Social Security		8,281		7,961		7,794
100-302.000-717.000	KPERS Insurance		1,242		1,257		1,257
	Total	\$	167,952	\$	162,307	\$	159,053
	Contractual Services						
100-302.000-721.000	Insurance	\$	1.076	\$	1,279	\$	1,317
100-302.000-722.005	Communications	•	2,305	•	2,325	•	2,325
100-302.000-725.000	Travel and Training		2,201		1,000		1,000
100-302.000-727.000	Dues and Memberships		209		225		225
100-302.000-728.000	Advertising Expense		23		850		850
100-302.000-730.000	Contractual Services		40,773		41,950		41,950
100-302.000-730.025	ADP Fees		70,400		73,920		77,616
100-302.000-731.000	Lease Payments		1,145		1,145		1,145
	Total	\$	118,132	\$	122,694	\$	126,428
	Commodities						
100-302.000-743.000	Operating Supplies	\$	4.398	\$	2,500	\$	2,500
100-302.000-744.000	Office Supplies	*	334	•	350	•	350
100-302.000-7-44.000	• • • • • • • • • • • • • • • • • • • •	\$		¢		•	
	Total	<u> </u>	4,732	\$	2,850	\$	2,850
	Total Expenditures	\$	290,816	\$	287,851	\$	288,331

General Fund: Public Works-Building Services Division

		Actual 2019	Es	stimated 2020	Su	bmitted 2021
	Personnel Services					
100-303.000-701.000	Salaries-Full Time	\$ 195,163	\$	174,130	\$	199,130
100-303.000-703.000	Salaries-Overtime	145		500		200
100-303.000-703.002	Salaries-Emergency Callback	126		500		200
100-303.000-706.000	Health Insurance	37,751		29,806		38,223
100-303.000-707.000	Group Life Insurance	43		19		55
100-303.000-708.000	State Unemployment Insurance	184		263		599
100-303.000-709.000	Workers Compensation	11,258		11,596		11,944
100-303.000-710.000	KPERS Retirement	17,419		15,079		17,699
100-303.000-712.000	Medicare	2,666		2,540		2,893
100-303.000-713.000	Social Security	11,399		10,858		12,371
100-303.000-717.000	KPERS Insurance	 1,959		1,752		1,996
	Total	\$ 278,113	\$	247,043	\$	285,310
	Contractual Services					
100-303.000-721.000	Insurance	\$ 2,364	\$	2,769	\$	2,852
100-303.000-722.005	Communications	5,015		5,025		5,025
100-303.000-725.000	Travel and Training	-		1,300		1,300
100-303.000-727.000	Dues and Memberships	135		150		150
100-303.000-728.000	Advertising Expense	198		925		925
100-303.000-730.000	Contractual Services	908		925		925
100-303.000-731.000	Lease Payments	 893		893		893
	Total	\$ 9,513	\$	11,987	\$	12,070
	Commodities					
100-303.000-742.000	Equipment Maintenance	\$ 703	\$	2,769	\$	1,000
100-303.000-743.000	Operating Supplies	3,713		3,000		3,000
100-303.000-744.000	Office Supplies	1,238		1,250		1,250
100-303.000-746.000	Gas & Oil	2,518		2,267		2,267
100-303.000-747.000	Uniforms and Clothing	1,162		1,175		1,175
100-303.000-747.005	Personal Protective Equipment	 480		750		480
	Total	\$ 9,814	\$	11,211	\$	9,172
	Total Expenditures	\$ 297,440	\$	270,241	\$	306,552

General Fund: Public Works-Engineering Division

			Actual 2019	E	Estimated 2020	S	ubmitted 2021
	Personnel Services						
100-304.000-701.000	Salaries-Full Time	\$	185,512	\$	186,383	\$	186,383
100-304.000-702.000	Salaries-Part Time		7,226		635		-
100-304.000-703.000	Salaries-Overtime		8,478		8,500		8,500
100-304.000-706.000	Health Insurance		38,936		38,937		38,937
100-304.000-707.000	Group Life Insurance		85		110		110
100-304.000-708.000	State Unemployment Insurance		181		294		585
100-304.000-709.000	Workers Compensation		7,990		8,230		8,477
100-304.000-710.000	KPERS Retirement		17,268		16,780		17,286
100-304.000-712.000	Medicare		2,628		2,836		2,826
100-304.000-713.000	Social Security		11,235		12,123		12,083
100-304.000-717.000	KPERS Insurance		1,942		1,949		1,949
	Total	\$	281,481	\$	276,777	\$	277,136
	Contractual Services						
100-304.000-721.000	Insurance	\$	2,449	\$	2,623	\$	2,702
100-304.000-722.005	Communications	•	6,338	•	6,350	•	6,350
100-304.000-725.000	Travel and Training		1,253		750		750
100-304.000-727.000	Dues and Memberships		549		550		550
100-304.000-730.000	Contractual Services		790		800		800
100-304.000-730.005	Software License & Maintenance		-		4,600		4,600
100-304.000-731.000	Lease Payments		4,637		4,637		4,637
100 004.000 701.000	Total	\$	16,016	\$	20,310	\$	20,389
	Commodities						
100-304.000-742.000	Equipment Maintenance	\$	521	\$	1,000	•	1,000
100-304.000-742.000	Operating Supplies	Ą	1,513	Ф	2,000	Þ	2,000
100-304.000-743.000	Office Supplies		740		2,000 750		2,000 750
100-304.000-744.000	Gas & Oil		2.308		2,078		2,078
100-304.000-746.000	Uniforms and Clothing		2,306 381		400		2,078 400
	· ·		240		250		250
100-304.000-747.005	Personal Protective Equipment	_		_		_	
	Total	<u>\$</u>	5,703	\$	6,478	\$	6,478
	Total Expenditures	\$	303,200	\$	303,565	\$	304,003

General Fund: Public Operations-Facility Maintenance Division

			Actual 2019	Es	stimated 2020	Sı	ıbmitted 2021
	Personnel Services						
100-305.000-701.000	Salaries-Full Time	\$	172,838	\$	175,295	\$	175,295
100-305.000-703.000	Salaries-Overtime		236		300		300
100-305.000-703.002	Salaries-Emergency Callback		164		200		200
100-305.000-706.000	Health Insurance		27,730		33,378		33,378
100-305.000-707.000	Group Life Insurance		128		165		165
100-305.000-708.000	State Unemployment Insurance		159		264		528
100-305.000-709.000	Workers Compensation		3,761		3,874		3,990
100-305.000-710.000	KPERS Retirement		15,440		15,136		15,593
100-305.000-712.000	Medicare Tax		2,310		2,549		2,549
100-305.000-713.000	Social Security		9,877		10,900		10,900
100-305.000-717.000	Employer KPERS Insurance		1,737		1,758		1,758
	Total	\$	234,380	\$	243,819	\$	244,656
	Contractual Services						
100-305.000-721.000	Insurance	\$	2,581	\$	3,014	\$	3,104
100-305.000-722.005	Communications	•	3,258	•	3,275	•	3,275
100-305.000-725.000	Travel and Training		21		50		50
100-305.000-730.000	Contractual		283		300		300
	Total	\$	6,143	\$	6,639	\$	6,729
	Commodities						
100-305.000-741.000	Facility Maintenance	\$	82,498	\$	85,000	\$	85,000
100-305.000-742.000	Equipment Maintenance	•	526	•	1,000	•	1,000
100-305.000-743.000	Operating Supplies		1,968		2,000		2,000
100-305.000-746.000	Gas & Oil		1,716		1,545		1,545
100-305.000-747.000	Uniforms & Clothing		783		800		800
100-305.000-747.005	Personal Protective Equipment		240		300		250
	Total	\$	87,731	\$	90,645	\$	90,595
	Total Expenditures	\$	328,254	\$	341,103	\$	341,980

General Fund: Public Works-Codes Enforcement Division

			Actual 2019	E	Estimated 2020	Sι	bmitted 2021
	Personnel Services						
100-306.000-701.000	Salaries-Full Time	\$	76,307	\$	89,739	\$	67,143
100-306.000-702.000	Salaries-Part Time		1,408		-		
100-306.000-703.000	Salaries-Overtime		37		100		100
100-306.000-706.000	Health Insurance		20,633		12,618		5,649
100-306.000-707.000	Group Life Insurance		98		124		110
100-306.000-708.000	State Unemployment Insurance		69		135		202
100-306.000-709.000	Workers Compensation		5,505		5,670		5,840
100-306.000-710.000	KPERS Retirement		6,808		6,412		5,965
100-306.000-712.000	Medicare		1,004		1,280		975
100-306.000-713.000	Social Security		4,294		5,471		4,169
100-306.000-717.000	KPERS Insurance		766		745		673
	Total	\$	116,929	\$	122,294	\$	90,826
	Contractual Services						
100-306.000-721.000	Insurance	\$	1,439	\$	1,895	\$	1,952
100-306.000-722.005	Communications	•	2,852	•	2,900	•	2,900
100-306.000-725.000	Travel and Training		-		50		50
100-306.000-728.000	Advertising Expense		523		3,400		3,400
100-306.000-730.000	Contractual Services		1,173		1,000		900
100-306.000-730.005	Software License and Maintenance		1,250		1,250		1,250
100-306.000-731.000	Lease Payments		893		997		997
100-306.000-732.000	City-Wide Clean-up Program		4,709		5,000		42,000
	Total	\$	12,839	\$	16,492	\$	53,449
	Commodities						
100-306.000-742.000	Equipment Maintenance	\$	521	\$	1.000	\$	1,000
100-306.000-743.000	Operating Supplies	•	1,194	۳	1,150	•	1,150
100-306.000-744.000	Office Supplies		454		450		450
100-306.000-746.000	Gas & Oil		1,368		1,232		1,232
100-306.000-747.000	Uniforms and Clothing		587		600		600
100-306.000-747.005	Personal Protective Equipment		215		275		275
	Total	\$	4,339	\$	4,707	\$	4,707
	i Otai	Ψ	7,335	Ψ_	7,101	Ψ	4,707
	Total Expenditures	\$	134,107	\$	143,493	\$	148,982

General Fund: Planning and Housing Division

		Actual 2019	E	stimated 2020	Su	bmitted 2021
	Personnel Services					
100-307.000-701.000	Salaries-Full Time	\$ 183,369	\$	206,162	\$	206,162
100-307.000-702.000	Salaries-Part Time	6,498		1,250		
100-307.000-706.000	Health Insurance	30,885		30,886		30,886
100-307.000-707.000	Group Life Insurance	43		55		55
100-307.000-708.000	State Unemployment Insurance	190		307		609
100-307.000-709.000	Workers Compensation	3,398		3,500		3,605
100-307.000-710.000	KPERS Retirement	17,964		17,470		17,997
100-307.000-712.000	Medicare	2,763		2,961		2,942
100-307.000-713.000	Social Security	11,815		12,658		12,580
100-307.000-714.000	Education Fees	3,000		2,200		-
100-307.000-717.000	KPERS Insurance	 2,021		2,029		2,029
	Total	\$ 261,946	\$	279,478	\$	276,865
	Contractual Services					
100-307.000-721.000	Insurance	\$ 3,422	\$	4,113	\$	4,236
100-307.000-722.005	Communications	2,364		2,375		2,375
100-307.000-725.000	Travel and Training	2,131		1,000		1,000
100-307.000-727.000	Dues and Memberships	3,576		3,600		3,600
100-307.000-728.000	Advertising Expense	-		375		375
100-307.000-730.000	Contractual Services	14,190		14,200		14,200
100-307.000-730.035	Office Rent	15,315		17,821		18,356
	Total	\$ 40,998	\$	43,484	\$	44,142
	Commodities					
100-307.000-743.000	Operating Supplies	\$ 922	\$	850	\$	850
100-307.000-744.000	Office Supplies	287		300		300
100-307.000-747.000	Uniforms and Clothing	-		200		200
	Total	\$ 1,209	\$	1,350	\$	1,350
	Total Expenditures	\$ 304,153	\$	324,312	\$	322,357

General Fund: Administration-Information Technology Division

			Actual 2019	Es	stimated 2020	S	ubmitted 2021
	Personnel Services						
100-308.000-701.000	Salaries-Full Time	\$	229,172	\$	228,640	\$	228,640
100-308.000-702.000	Salaries-Part Time		-		10,000		10,000
100-308.000-703.000	Salaries-Overtime		6,254		4,900		4,900
100-308.000-703.002	Salaries-Emergency Callback		95		100		100
100-308.000-706.000	Health Insurance		37,097		37,098		37,098
100-308.000-707.000	Group Life Insurance		160		220		220
100-308.000-708.000	State Unemployment Insurance		215		366		731
100-308.000-709.000	Workers Compensation		2,112		2,176		2,241
100-308.000-710.000	KPERS Retirement		20,938		20,117		20,724
100-308.000-712.000	Medicare Tax		3,123		3,533		3,533
100-308.000-713.000	Social Security		13,352		15,106		15,106
100-308.000-717.000	ER KPERS Insurance		2,356		2,337		2,337
	Total	\$	314,874	\$	324,593	\$	325,630
	Contractual services						
100-308.000-721.000	Insurance	\$	8,471	\$	9,871	\$	10,167
100-308.000-722.005	Communications		28,881		28,900		28,900
100-308.000-725.000	Travel & Training		461		500		500
100-308.000-728.000	Advertising		-		100		100
100-308.000-730.000	Contractual Services		42,129		42,150		42,150
100-308.000-730.005	Software License & Maintenance		171,245		172,000		172,000
	Total	\$	251,187	\$	253,521	\$	253,817
	Commodities						
100-308.000-742.000	Equipment Maintenance		211		225		225
100-308.000-743.000	Operating Supplies		3,292		3,300		3,300
100-308.000-743.001	Storm Sirens		1,381		2,500		2,500
100-308.000-743.015	Comp., Network, & Com. Supplies		77,531		60,000		60,000
100-308.000-746.000	Gas and Oil		147		133		133
100-308.000-747.000	Uniforms and Clothing		24		1,000		1,000
	Total	\$	82,586	\$	67,158	\$	67,158
	Capital Outlay						
100-308.000-764.000	Machinery and Equipment	\$	41,961	\$	40,000	\$	40,000
100-000.000-704.000	muchinery and Equipment	*	,	<u>*</u>	,	<u>-</u>	,
	Total Expenditures	\$	690,608	\$	685,272	\$	686,605

General Fund: Public Safety-Fire Division

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Personnel Services						
100-312.000-701.000	Salaries-Full Time	\$	1,663,961	\$	1,565,428	\$	1,625,733
100-312.000-701.050	Salaries-Training Regular		12,203		12,500		12,500
100-312.000-703.000	Salaries-Overtime		2,158		2,500		2,500
100-312.000-703.001	Salaries-FLSA Overtime		139,417		145,000		145,000
100-312.000-703.002	Salaries-Emergency Callback		43,202		45,000		45,000
100-312.000-703.050	Salaries-Training Overtime		21,647		22,000		22,000
100-312.000-706.000	Health Insurance		284,470		272,617		297,875
100-312.000-707.000	Group Life Insurance		797		990		1,100
100-312.000-708.000	State Unemployment Insurance		1,689		2,689		5,559
100-312.000-709.000	Workers Compensation		45,983		46,336		47,726
100-312.000-711.000	KP&F Retirement		400,789		393,080		422,423
100-312.000-712.000	Medicare Tax		24,487		25,991		26,865
100-312.000-714.000	Educational Fees		4,069		200		-
	Total	\$	2,644,872	\$	2,534,331	\$	2,654,281
	Contractual complete						
400 040 000 704 000	Contractual services		F4 400		F0 400	•	F7.0F *
100-312.000-721.000	Insurance	\$	54,423	\$	56,169	\$	57,854
100-312.000-722.005	Communications		26,612		26,625		26,625
100-312.000-722.007	Natural Gas		15,755		16,228		16,715
100-312.000-722.015	Electricity		31,098		32,031		32,992
100-312.000-725.010	Travel		7,533		3,500		3,500
100-312.000-725.015	Training		7,163		3,500		3,500
100-312.000-727.000	Dues & Memberships		2,244		2,250		2,250
100-312.000-728.000 100-312.000-730.000	Advertising Expense Contractual Services		- 10,458		100 10,500		100 10.500
100-312.000-730.000	Software License & Maintenance		10,450		1,600		1,600
			- 1,849		1,850		
100-312.000-731.000	Lease Payments	_		_		_	1,850
	Total	\$	157,135	\$	154,353	\$	157,486
	Commodities						
100-312.000-742.000	Equipment Maintenance	\$	63,410	\$	63.500	\$	63,500
100-312.000-743.000	Operating Supplies	·	33,079	•	33,100	•	33,100
100-312.000-743.015	Computer, Network, Comm. Supplies		1,262		1,500		1,275
100-312.000-743.035	Fire Prevention		1,132		1,150		1,150
100-312.000-744.000	Office Supplies		925		925		925
100-312.000-745.000	Janitorial Supplies		2,496		2,500		2,500
100-312.000-746.000	Gas & Oil		19,468		17,522		17,522
100-312.000-747.000	Uniforms & Clothing		6,668		6,500		6,500
100-312.000-747.005	Personal Protective Equipment		1,153		1,400		1,400
	Total	\$	129,593	\$	128,097	\$	127,872
	Capital Outlay						
100-312.000-764.000	Machinery and Equipment	\$	791	\$	1,000	\$	1,000
100-312.000-764.015	Fire Truck Technology		17,966		-		-
100-312.000-764.020	Bunker Gear		32,098		32,100		32,100
100-312.000-764.025	Training Equipment		10,445		5,000		10,000
100-312.000-764.030	SCBA Lease Purchase		45,268		45,300		45,300
100-312.000-764.035	E1 Apparatus Lease Purchase	_	74,865	_	74,866	_	74,866
	Total	\$	181,433	\$	158,266	\$	163,266
	Total Expenditures	\$	3,113,033	\$	2,975,047	\$	3,102,905
	Funded with Ad Valorem Tax	\$	2,887,309	\$	2,779,581	\$	2,902,639
	Funded with Au Valorem Tax Funded with Public Safety Sales Tax	\$	225,724	\$	195,466	-	200,266
					•		

General Fund: Public Safety-Animal Control Division

			Actual 2019	Е	stimated 2020	S	ubmitted 2021
	Personnel Services						
100-314.000-701.000	Salaries-Full Time	\$	66,864	\$	67,372	\$	67,372
100-314.000-703.000	Salaries-Overtime		-		50		50
100-314.000-703.002	Salaries-Emergency Callback		-		100		100
100-314.000-706.000	Health Insurance		15,111		15,112		15,112
100-314.000-707.000	Group Life Insurance		85		110		110
100-314.000-708.000	State Unemployment Insurance		62		102		203
100-314.000-709.000	Workers Compensation		635		654		674
100-314.000-710.000	KPERS Retirement		5,944		5,806		5,981
100-314.000-712.000	Medicare Tax		902		978		978
100-314.000-713.000	Social Security		3,856		4,081		4,081
100-314.000-717.000	ER KPERS Insurance		669		675		675
	Total	\$	94,128	\$	95,040	\$	95,336
	Contractual services						
100-314.000-721.000	Insurance	\$	1,057	\$	1,223	\$	1,260
100-314.000-722.005	Communications	•	2,626	•	2,650	•	2,650
100-314.000-722.007	Natural gas		2,906		2,994		3,083
100-314.000-722.015	Electricity		3,059		3,151		3,246
100-314.000-724.000	Professional Services		13,312		13,325		13,325
100-314.000-725.000	Travel and Training		29		500		50
100-314.000-730.000	Contractual Services		867		900		900
	Total	\$	23,856	\$	24,743	\$	24,514
	Commodities						
100-314.000-742.000	Equipment Maintenance	\$	581	\$	1,000	\$	1,000
100-314.000-743.000	Operating Supplies	•	4.402	•	4,000	•	4,000
100-314.000-745.000	Janitorial Supplies		76		100		100
100-314.000-746.000	Gas & Oil		2,025		1,823		1,823
100-314.000-747.000	Uniforms & Clothing		345		800		800
100-014.000-141.000	Total	\$	7,429	\$	7,723	\$	7,723
	Total Expenditures	\$	125,413	\$	127,506	\$	127,573

General Fund: Public Safety-Municipal Court Division

			Actual 2019	ı	Estimated 2020	s	ubmitted 2021
	Personnel Services						
100-315.000-701.000	Salaries-Full Time	\$	215,178	\$	216,767	\$	216,767
100-315.000-703.000	Salaries-Overtime		23		50		50
100-315.000-703.002	Salaries-Emergency Callback		-		50		50
100-315.000-706.000	Health Insurance		51,446		42,510		42,510
100-315.000-707.000	Group Life Insurance		160		165		165
100-315.000-708.000	State Unemployment Insurance		189		326		651
100-315.000-709.000	Workers Compensation		262		270		278
100-315.000-710.000	KPERS Retirement		16,204		18,673		19,236
100-315.000-712.000	Medicare Tax		2,739		3,145		3,145
100-315.000-713.000	Social Security		11,712		13,446		13,446
100-315.000-717.000	ER KPERS Insurance		1,823		2,169		2,169
	Total	\$	299,736	\$	297,571	\$	298,467
	Contractual services						
100-315.000-721.000	Insurance	\$	2,583	\$	3,069	\$	3,161
100-315.000-722.005	Communications		816		700		700
100-315.000-724.000	Professional Services		3,553		3,000		3,000
100-315.000-725.000	Travel & Training		1,489		750		750
100-315.000-727.000	Dues & Memberships		135		588		600
100-315.000-728.000	Advertising Expense		-		50		50
100-315.000-730.000	Contractual Services		28,954		30,300		30,300
100-315.000-730.005	Software License & Maintenance		10,233		10,700		10,700
100-315.000-731.000	Lease Payments		2,572		2,930		2,930
	Total	\$	50,335	\$	52,087	\$	52,191
	Commodities						
100-315.000-743.000	Operating Supplies		3,742		4,000		4,000
100-315.000-744.000	Office supplies		2,313		2,300		2,300
	Total	\$	6,055	\$	6,300	\$	6,300
	Total	Ψ	0,000	Ψ_	0,000	Ψ	0,000
	Total Expenditures	\$	356,126	\$	355,958	\$	356,958
	Funded with Public Safety Sales Tax	\$	10,233	\$	10,700	\$	10,700

General Fund: Public Safety-Police Administration Division

			Actual 2019	ı	Estimated 2020		Submitted 2021
	Personnel Services						
100-316.000-701.000	Salaries-Full time	\$	493,624	\$	568,992	\$	568,992
100-316.000-702.000	Salaries-Part Time		9,455		2,300		-
100-316.000-703.000	Salaries-Overtime		241		200		200
100-316.000-703.002	Salaries-Emergency Callback		56		100		100
100-316.000-706.000	Health Insurance		65,627		90,729		90,729
100-316.000-707.000	Group Life Insurance		296		440		495
100-316.000-708.000	State Unemployment Insurance		478		858		1,708
100-316.000-709.000	Workers Compensation		5,066		5,218		5,375
100-316.000-710.000	KPERS Retirement		27,305		30,729		31,569
100-316.000-711.000	KP&F Retirement		41,436		51,850		53,907
100-316.000-712.000	Medicare Tax		6,934		8,288		8,255
100-316.000-713.000	Social Security		18,674		20,780		20,638
100-316.000-717.000	ER KPERS Insurance		2,926	_	2,982	_	2,982
	Total	\$	672,118	\$	783,466	\$	784,950
	Contractual services						
100-316.000-721.000	Insurance	\$	68,998	\$	89,401	\$	92,083
100-316.000-722.005	Communications		32,863		32,900		32,900
100-316.000-722.007	Natural Gas		1,614		1,663		1,713
100-316.000-722.015	Electricity		90,018		92,719		95,501
100-316.000-723.000	Freight & Postage		4,677		4,700		4,700
100-316.000-724.000	Professional Services		3,537		3,550		3,550
100-316.000-725.000	Travel & Training		5,931		3,000		3,000
100-316.000-725.015	Technology Training		3,678		1,800		1,800
100-316.000-727.000	Dues & Memberships		1,108		1,410		1,410
100-316.000-728.000	Advertising Expense		-		240		240
100-316.000-730.000	Contractual Services		133,305		132,600		132,600
100-316.000-730.005	Software License & Maintenance		123,006		123,100		123,100
100-316.000-731.000	Lease Payments		8,564	_	8,564		8,564
	Total	\$	477,299	\$	495,647	\$	501,161
	Commodities						
100-316.000-742.000	Equipment Maintenance	\$	4,884	\$	6,375	\$	6,375
100-316.000-743.000	Operating Supplies		25,551		25,575		25,575
100-316.000-743.015	Computer, Network, Comm. Supplies		32,459		30,000		30,000
100-316.000-743.030	Police Response Advocate		102		125		125
100-316.000-744.000	Office Supplies		4,614		4,625		4,625
100-316.000-745.000	Janitorial Supplies		5,001		5,000		5,000
100-316.000-746.000	Gas & Oil		4,665		4,199		4,199
100-316.000-747.000	Uniforms & Clothing		718		1,750		1,750
100-316.000-748.000	Books & Periodicals		676		475		700
100-316.000-749.000	Police Academy		3,321	_	4,825	_	3,350
	Total	\$	81,991	\$	82,949	\$	81,699
	Capital Outlay						
100-316.000-763.030	Computer Equipment Lease Purchase	\$	181,426	\$	254,191	\$	254,191
100-316.000-763.035	Police Policy Development	•	10,632	•	11,109	•	11,109
100-316.000-764.000	Machinery & Equipment		5,877		20,000		20,000
100-316.000-764.015	Storm Sirens		42,700		´-		25,000
100-316.000-764.040	Vehicles		· -		35,000		· -
	Total	\$	240,635	\$	320,300	\$	310,300
	Tatal Forman diturna	•	4 450 045		4 000 000		4.000.445
	Total Expenditures	\$	1,472,043	Þ	1,682,362	\$	1,678,110
	Funded with Ad Valorem Tax	\$	956,512	\$	1,078,472	\$	1,082,570
	Funded with Public Safety Sales Tax	\$	515,531		603,890		
	•				,		,

General Fund: Public Safety-Police Patrol Division

			Actual 2019	Es	stimated 2020	Sı	bmitted 2021
	Personnel Services						
100-317.000-701.000	Salaries-Full time	\$	1,576,845	\$	1,486,866	\$	1,614,866
100-317.000-703.000	Salaries-Overtime		6,829		7,000		7,000
100-317.000-703.002	Salaries-Emergency Callback		691		1,000		1,000
100-317.000-703.003	Salaries-Police Grants		2,892		3,000		3,000
100-317.000-706.000	Health Insurance		256,635		230,626		281,100
100-317.000-707.000	Group Life Insurance		846		1,044		1,265
100-317.000-708.000	State Unemployment Insurance		1,530		2,247		4,878
100-317.000-709.000	Workers Compensation		26,401		27,193		28,009
100-317.000-711.000	KP&F Retirement		359,746		328,482		370,698
100-317.000-712.000	Medicare Tax		22,192		21,719		23,576
100-317.000-714.000	Educational Fees		8,738		6,300		-
	Total	\$	2,263,345	\$	2,115,477	\$	2,335,392
	Contractual services						
100-317.000-722.005	Communications		10,528		10,550		10,550
100-317.000-725.000	Travel and Training		14,047		7,000		7,000
100-317.000-727.000	Dues and Memberships		785		1,270		1,270
100-317.000-730.000	Contractual Services		10,821		10,900		10,900
100-317.000-730.005	Software License & Maintenance		12,805		12,805		12,805
100-017.000-700.000	Total	\$	48,986	\$	42,525	\$	42,525
	1000	*	40,000	•	42,020	•	42,020
	Commodities						
100-317.000-742.000	Equipment Maintenance	\$	19,351	\$	19,400	\$	19,400
100-317.000-743.000	Operating Supplies		19,846		19,415		19,415
100-317.000-743.001	K9 Expense		5,737		5,750		5,750
100-317.000-744.000	Office Supplies		190		200		200
100-317.000-746.000	Gas & Oil		70,263		63,237		63,237
100-317.000-747.000	Uniforms & Clothing		27,186		27,200		27,200
100-317.000-747.050	PSST Uniforms & Clothing		2,638		2,650		2,650
	Total	\$	145,211	\$	137,852	\$	137,852
	Capital Outlay						
100-317.000-764.000	Machinery & Equipment	\$	14,824	\$	15,000	\$	15,000
100-317.000-764.025	Special Response Team		1,608		6,800		1,000
100-317.000-764.030	Community Policing Bicycle Unit		1,231		1,000		1,000
100-317.000-764.040	Vehicles		172,822		95,000		95,000
	Total	\$	190,485	\$	117,800	\$	112,000
		_		_		_	
	Total Expenditures	\$	2,648,027	\$	2,413,654	\$	2,627,769
	Funded with Ad Valorem Tax	•	2 044 027	•	4 000 04 4	•	2 442 049
		\$	2,011,827	\$	1,888,914		2,112,018
	Funded with Public Safety Sales Tax	\$	636,200	\$	524,740	\$	515,751

General Fund: Public Safety-Police Investigations Division

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Personnel Services						
100-318.000-701.000	Salaries-Full time	\$	571,494	\$	549,009	\$	598,557
100-318.000-702.000	Salaries-Part Time		7,870		2,450		-
100-318.000-703.000	Salaries-Overtime		12,974		11,000		11,000
100-318.000-703.002	Salaries-Emergency Callback		94		100		100
100-318.000-703.003	Salaries-Police Grants		-		2,000		2,000
100-318.000-706.000	Health Insurance		98,633		97,516		110,135
100-318.000-707.000	Group Life Insurance		195		165		220
100-318.000-708.000	State Unemployment Insurance		559		847		1,835
100-318.000-709.000	Workers Compensation		9,261		9,539		9,825
100-318.000-710.000	KPERS Retirement		3,244		2,980		3,070
100-318.000-711.000	KP&F Retirement		109,920		104,136		119,564
100-318.000-712.000	Medicare Tax		8,100		8,186		8,869
100-318.000-713.000	Social Security		5,496		5,562		5,410
100-318.000-717.000	ER KPERS Insurance		365	_	347		347
	Total	\$	828,205	\$	793,837	\$	870,932
	Contractual services						
100-318.000-722.005	Communications		12,439		12,450		12,450
100-318.000-725.000	Travel & Training		10,614		5,000		5,000
100-318.000-727.000	Dues and Memberships		1,345		1,350		1,350
100-318.000-730.000	Contractual Services		4,536		4,550		4,550
100-318.000-730.005	Software License & Maintenance		8,343		8,350		8,350
100-318.000-730.025	CR County Special Prosecutor		53,291		60,000		60,000
100-318.000-731.000	Lease Payments		21,285		21,600		21,600
	Total	\$	111,853	\$	113,300	\$	113,300
	Commodities						
100-318.000-742.000	Equipment Maintenance	\$	5,829	\$	6,000	\$	6,000
100-318.000-743.000	Operating Supplies	•	7,364	•	7,400	•	7,400
100-318.000-744.000	Office Supplies		447		450		450
100-318.000-746.000	Gas & Oil		5,592		5,033		5,033
100-318.000-747.000	Uniforms & Clothing		5,261		5,250		5,250
100-318.000-747.050	PSST Uniforms & Clothing		3,394		3,400		3,400
	Total	\$	27,887	\$	27,533	\$	27,533
	Capital Outlay						
100-318.000-763.025	Technology and Software	\$	9,752	\$	10,000	\$	10,000
100-318.000-764.000	Machinery & Equipment		7,327		10,000		10,000
100-318.000-764.010	Guns and Ammo		19,896		25,000		25,000
100-318.000-764.040	Vehicles	_	22,669	_			35,000
	Total	\$	59,644	\$	45,000	\$	80,000
	Total Expenditures	\$	1,027,589	\$	979,670	\$	1,091,765
	Funded with Ad Valorem Tax	\$	450,252	\$	363,346	\$	449,289
	Funded with Public Safety Sales Tax	φ \$	577,337		616,324		642,476
	i unded with rubile balety bales lax	Ψ	311,331	Ψ	010,324	Ψ	072,770

General Fund: Public Safety-Police Communications Division

			Actual 2019	ı	Estimated 2020	5	Submitted 2021
	Personnel Services						
100-319.000-701.000	Salaries-Full time	\$	353,381	\$	337,928	\$	379,478
100-319.000-702.000	Salaries-Part time		2,786		3,000		3,000
100-319.000-703.000	Salaries-Overtime		8,347		8,350		8,350
100-319.000-703.002	Salaries-Emergency Callback		143		150		150
100-319.000-706.000	Health Insurance		50,908		62,364		68,013
100-319.000-707.000	Group Life Insurance		190		220		275
100-319.000-708.000	State Unemployment Insurance		352		524		1,173
100-319.000-709.000	Workers Compensation		366		377		388
100-319.000-710.000	KPERS Retirement		30,724		29,828		34,680
100-319.000-712.000	Medicare Tax		5,098		5,067		5,670
100-319.000-713.000	Social Security		21,798		21,665		24,241
100-319.000-717.000	ER KPERS Insurance		3,487		3,464		3,910
	Total	\$	477,580	\$	472,937	\$	529,328
	Contractual services						
100-319.000-722.005	Communications	\$	495	\$	500	\$	500
100-319.000-725.000	Travel & Training		4,016		2,000		2,000
100-319.000-730.000	Contractual		532		550		550
100-319.000-730.005	Software License & Maintenance		2,100		2,100		2,100
	Total	\$	7,143	\$	5,150	\$	5,150
	Commodities						
100-319.000-742.000	Equipment Maintenance	\$	415	\$	500	\$	500
100-319.000-743.000	Operating Supplies	•	2,957	•	3,000	٠	3,000
100 010.000 140.000	Total	\$	3,372	\$	3,500	\$	3,500
	Conital Outland						
	Capital Outlay						=
100-319.000-764.000	Machinery & Equipment	\$	6,175	\$	5,000	\$	5,000
	Total Expenditures	\$	494,270	\$	486,587	\$	542,978
	Funded with Ad Valorem Tax	\$	349,151	\$	341,874	\$	397,867
	Funded with Public Safety Sales Tax	\$	145,119	\$	144,713	-	145,111
		•	-,	-	,	•	-,

General Fund: Parks & Recreation-Cemetery Division

			Actual 2019	Es	timated 2020	Sub	mitted 2021
	Personnel Services						
100-327.000-701.000	Salaries-Full Time	\$	27,724	\$	28,176	\$	28,176
100-327.000-702.000	Salaries-Part Time	•	10,772	-	12,000		12,000
100-327.000-703.000	Salaries-Overtime		269		250		250
100-327.000-706.000	Health Insurance		5,648		5,649		5,649
100-327.000-708.000	State Unemployment Insurance		38		61		122
100-327.000-709.000	Workers Compensation		1,604		1,652		1,702
100-327.000-710.000	KPERS Retirement		3,050		3,481		3,586
100-327.000-712.000	Medicare Tax		548		587		587
100-327.000-713.000	Social Security		2,342		2,507		2,507
100-327.000-717.000	ER KPERS Insurance		343		405		405
	Total	\$	52,338	\$	54,768	\$	54,984
	Contractual services						
100-327.000-721.000	Insurance	\$	1.935	\$	2,046	\$	2.107
100-327.000-722.005	Communications	•	1,100	*	1,100	*	1,100
100-327.000-722.007	Natural gas		3,483		3,588		3,696
100-327.000-722.015	Electricity		4,841		4,986		5,136
100-327.000-728.000	Advertising Expense		-		200		200
100-327.000-730.000	Contractual Services		1,364		1,200		1,200
	Total	\$	12,723	\$	13,120	\$	13,439
	Commodities						
100-327.000-742.000	Equipment Maintenance	\$	3.950	\$	3,950	¢	3,950
100-327.000-742.000	Operating Supplies	φ	1,004	φ	1,000	Ψ	1,000
100-327.000-746.000	Gas & Oil		3,385		3,047		3,047
100-327.000-747.000	Uniforms and Clothing		96		250		250
100-327.000-747.005	Personal Protective Equipment		72		240		200
100-327.000-747.003	• •	_		_		_	
	Total	<u>\$</u>	8,507	\$	8,487	\$	8,447
	Total Expenditures	\$	73,568	\$	76,375	\$	76,870

General Fund: Parks & Recreation-Parks Division

			Actual 2019	ı	Estimated 2020	S	Submitted 2021
	Personnel Services						
100-341.000-701.000	Salaries-Full Time	\$	335,254	\$	356,520	\$	356,520
100-341.000-702.000	Salaries-Part Time		73,880		74,000		74,000
100-341.000-703.000	Salaries-Overtime		2,147		2,150		2,150
100-341.000-703.002	Salaries-Emergency Callback		1,423		1,450		1,450
100-341.000-706.000	Health Insurance		34,250		34,509		34,509
100-341.000-707.000	Group Life Insurance		205		275		275
100-341.000-708.000	State Unemployment Insurance		399		652		1,303
100-341.000-709.000	Workers Compensation		7,308		7,527		7,753
100-341.000-710.000	KPERS Retirement		33,638		37,378		38,507
100-341.000-712.000	Medicare Tax		5,794		6,295		6,295
100-341.000-713.000	Social Security		24,775		26,916		26,919
100-341.000-717.000	ER KPERS Insurance		3,784		4,342		4,342
	Total	\$	522,857	\$	552,014	\$	554,023
	Contractual Services						
100-341.000-721.000	Insurance	\$	20,946	\$	22,710	\$	23,391
100-341.000-722.005	Communications	•	9,666	•	9,700	•	9,700
100-341.000-722.007	Natural gas		7,149		7,364		7,585
100-341.000-722.015	Electricity		56,415		58,108		59,851
100-341.000-725.000	Travel & Training		5,955		2,500		2,500
100-341.000-727.000	Dues & Memberships		1,088		1,100		1,100
100-341.000-728.000	Advertising Expense		330		350		350
100-341.000-730.000	Contractual Services		10,358		10,400		10,400
100-341.000-731.000	Lease Payments		3,481		3,481		3,481
	Total	\$	115,388	\$	115,713	\$	118,358
	Commodities						
100-341.000-742.000	Equipment Maintenance	\$	37,161	\$	38,000	\$	38,000
100-341.000-743.000	Operating Supplies	•	29,214	۳	29,250	۳	29,250
100-341.000-743.002	Concrete		6,846		6,850		6,850
100-341.000-744.000	Office Supplies		1,038		1,050		1,050
100-341.000-745.000	Janitorial Supplies		6,844		6,850		6,850
100-341.000-746.000	Gas & Oil		23,644		21,280		21,280
100-341.000-747.000	Uniforms & Clothing		2,463		2,500		2,500
100-341.000-747.005	Personal Protective Equipment		2,228		2,250		2,250
100-041.000-141.000		\$	109,438	\$	108,030	\$	108,030
	Total	<u> </u>	103,430	φ	100,030	φ	100,030
	Total Expenditures	\$	747,683	\$	775,757	\$	780,411

General Fund: Parks & Recreation-Recreation Division

			Actual 2019	E	stimated 2020	Sub	mitted 2021
	Personnel Services						
100-342.000-701.000	Salaries-Full Time	\$	116,029	\$	123,878	\$	123,878
100-342.000-702.000	Salaries-Part Time		68,873		35,000		70,000
100-342.000-703.000	Salaries-Overtime		100		100		100
100-342.000-706.000	Health Insurance		10,355		13,315		13,315
100-342.000-708.000	State Unemployment Insurance		184		239		582
100-342.000-709.000	Workers Compensation		3,304		3,403		3,505
100-342.000-710.000	KPERS Retirement		10,828		10,675		10,997
100-342.000-712.000	Medicare Tax		2,654		2,306		2,813
100-342.000-713.000	Social Security		11,348		9,857		12,027
100-342.000-717.000	ER KPERS Insurance		1,218		1,240		1,240
	Total	\$	224,893	\$	200,013	\$	238,457
	Contractual Services						
100-342.000-721.000	Insurance	\$	4,779	\$	5,679	\$	5,849
100-342.000-722.005	Communications		3,351		3,000		3,000
100-342.000-725.000	Travel & Training		1,772		2,000		2,000
100-342.000-727.000	Dues & Memberships		372		375		375
100-342.000-728.000	Advertising Expense		102		500		500
100-342.000-730.000	Contractual Services		3,576		3,600		3,600
100-342.000-731.000	Lease Payments		754		754		754
	Total	\$	14,706	\$	15,908	\$	16,078
	Commodities						
100-342.000-743.000	Operating Supplies	\$	2.129	\$	2,200	\$	2,200
100-342.000-744.000	Office Supplies	*	296	•	300	•	300
100-342.000-747.000	Uniforms and Clothing		337		350		350
100 0-2.000-141.000	Total	\$	2,762	\$	2,850	\$	2,850
	Total Expenditures	\$	242,361	\$	218,771	\$	257,385

General Fund: Reserves and Transfers Out

		Actual 2019	E	stimated 2020	Su	bmitted 2021
	Reserves					
100-385.000-821.000	Operating Reserve	\$ 12,588	\$	60,000	\$	3,216,845
100-385.000-822.000	Public Safety Operating Reserve	 				736,061
	Total	\$ 12,588	\$	60,000	\$	3,952,906
	Transfers Out					
100-390.000-999.103	Transfer to STCO	500,674		425,573		475,641
100-390.000-999.104	Transfer to Memorial Auditorium	500,674		425,573		475,641
100-390.000-999.107	Transfer to Golf Course	63,274		147,274		64,455
100-390.000-999.109	Transfer to Aquatic Center	38,514		18,253		44,143
100-390.000-999.111	Transfer to JC Ballpark Turf	20,000		-		-
100-390.000-999.229	Transfer to Streets	255,000		250,000		275,000
100-390.000-999.231	Transfer to Streets Sales Tax	2,157,310		1,833,714		2,049,455
100-390.000-999.271	Transfer to RLF Sales Tax	1,002,643		852,247		952,511
100-390.000-999.625	Transfer to Electricity Study	47,703		-		-
100-390.000-999.805	Transfer to TIF Trust Fund	307,931		261,743		292,536
100-390.000-999.806	Transfer to TDD Trust Fund	 123,190		115,392		125,791
	Total	\$ 5,016,913	\$	4,329,769	\$	4,755,173

General Fund: Public Safety Debt Sales Tax

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Expenditures						
	Commodities						
101-312.000-741.000	Fire Station #1	\$	94,517	\$	10,000	\$	10,000
101-316.000-741.000	Law Enforcement Center		29,878		10,000		10,000
	Total	\$	124,395	\$	20,000	\$	20,000
101-385.000-821.000	Reserves	\$		\$		\$	599,720
	Total Expenditures	<u>\$</u>	124,395	\$	20,000	\$	619,720
	Revenues over (under) expenditures Unencumbered cash balance	\$	(124,395)	\$	(20,000)	\$	(619,720)
	01/01/xxxx		764,115		639,720		619,720
	Unencumbered cash balance 12/31/xxxx	\$	639,720	\$	619,720	\$	

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General Fund: Group Health Insurance

		Actual 2019	E	Estimated 2020	Sı	bmitted 2021
	Revenues					
	Charges for Services					
102-000.000-471.010	ER Health Insurance Charges	\$ 1,661,481	\$	1,650,000	\$	1,650,000
102-000.000-471.011	EE Health Insurance Charges	505,053		500,000		500,000
102-000.000-471.013	Retiree Health Ins. Charges	77,401		55,000		55,000
102-000.000-471.014	Cobra Premiums	 15,121	_	15,000		15,000
	Total Revenues	\$ 2,259,056	\$	2,220,000	\$	2,220,000
	Expenditures					
	Contractual Services					
102-309.000-736.010	Health Claims Paid	1,162,610		1,550,000		1,550,000
102-309.000-736.011	Health Administrative Fees	547,262		500,000		500,000
102-309.000-736.012	Prior Year Claims	14,589		18,938		20,000
102-309.000-736.013	Medication Management	16,696		20,000		20,000
102-309.000-736.016	Dental Claims Paid	112,451		115,000		115,000
102-309.000-736.017	Dental Administrative Fees	10,879		11,500		11,500
102-309.000-736.020	Affordable Care Act	 1,098		1,100		1,100
	Total Contractual	\$ 1,865,585	\$	2,216,538	\$	2,217,600
	Reserves					
102-385.000-821.000	Operating Reserve	\$ 	\$		\$	1,084,651
	Total Expenditures	\$ 1,865,585	\$	2,216,538	\$	3,302,251
	Revenues over (under) expenditures	\$ 393,471	\$	3,462	\$	(1,082,251)
	Unencumbered cash balance					
	01/01/xxxx	 685,318		1,078,789		1,082,251
	Unencumbered cash balance					
	12/31/xxxx	\$ 1,078,789	\$	1,082,251	\$	-

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General Fund: Sales Tax Capital Outlay

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Revenues						
	Transfers In						
103-000.000-699.100	Transfer From General Fund		500,674		425,573		475,641
	Total Revenues	\$	500,674	\$	425,573	\$	475,641
	Expenditures						
	Capital Outlay						
103-302.000-764.000	Human Resourcs	\$	2,314	\$	-	\$	-
103-303.000-764.000	Building Services		2,644		26,000		-
103-305.000-764.000	Faciltity Maintenance				30,000		-
103-307.000-764.000	Planning and Housing		24,750		´-		-
103-312.000-764.000	Fire		15,820		75,000		75,000
103-314.000-764.000	Animal Control		´-		40,000		· -
103-317.000-764.000	Polce Patrol		-		11,000		-
103-320.000-764.000	Streets		179,856		75,641		93,933
103-327.000-764.000	Mt. Olive Cemetery		2,321		2,321		2,321
103-341.000-764.000	Parks		56,597		67,216		102,216
103-343-000.764.000	Aquatic Center		20,617		50,000		50,000
103-344.000-764.000	Golf Course		47,739		47,739		47,739
103-345.000-764.000	Memorial Auditorium		17,966		-		-
103-365.000-764.000	Airport		-		-		22,000
100-000.000-704.000	Total	\$	370,624	\$	424,917	\$	393,209
	Reserves						
103-385.000-821.000	Capital Reserve	\$	-	\$	-	\$	119,947
	Transfers Out						
103-390.000-999.100	Transfer to General Fund (I.T.)	\$	95,000	\$	100,000	\$	100,000
103-390.000-999.624	Transfer to Gutteridge Complex	•	4,100	·	-	•	-
100 000.000 000.024	<u> </u>	\$	99,100	\$	100,000	\$	100,000
	Total	Ψ	33,100	Ψ	100,000	Ψ	100,000
	Total Expenditures	\$	469,724	\$	524,917	\$	613,156
	Revenues over (under) expenditures	\$	30,950	\$	(99,344)	\$	(137,515)
	Unencumbered cash balance 01/01/xxxx	_	205,909		236,859		137,515
	Unencumbered cash balance 12/31/xxxx	\$	236,859	\$	137,515	\$	-

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General Fund: Auditorium-Administration Division

			Actual 2019	Est	imated 2020	Su	bmitted 2021
	Revenues						
	Charges For Services						
104-000.000-466.000	Lower Level Lease	\$	34,740	\$	10,000	\$	35,000
104-000.000-466.001	Programs and Events	•	11,488	•	10,000	•	11,500
104-000.000-466.002	Concessions		3,572		1,000		3,600
104-000.000-466.004	Equipment Lease		7,363		1,500		7,400
104-000.000-466.005	Auditorium Lease		7,372		2,000		7,400
104-000.000-466.006	Novelty Sales		3,653		2,900		3,700
104-000.000-466.010	Midwest Regional Ballet		12,628		1,000		12,600
104-000.000-466.011	Pittsburg Community Theater		6,248		-		6,250
104-000.000-466.015	Bar		3,663		4,350		3,700
104-000.000-466.015	Miscellaneous Revenue		4,853				
	Total	\$	95,580	\$	32,750	\$	91,150
	Transfers In						
104-000.000-699.100	Transfer From General Fund	\$	500,674	\$	425,573	\$	475,641
104-000.000-099.100	Transier From General Fund	<u>Ψ</u>	300,014	Ψ	420,070	<u> </u>	470,041
	Total Revenues	\$	596,254	\$	458,323	\$	566,791
	Expenditures						
	Personnel Services						
104-345.000-701.000	Salaries-Full Time	\$	234,091	\$	172,240	\$	240,779
104-345.000-702.000	Salaries-Part Time		63,174		18,000		60,000
104-345.000-703.000	Salaries-Overtime		20,997		5,000		15,000
104-345.000-706.000	Health Insurance		34,391		28,242		40,861
104-345.000-707.000	Group Life Insurance		199		220		275
104-345.000-708.000	State Unemployment Insurance		308		293		948
104-345.000-709.000	Workers Compensation		2,900		2,987		3,077
104-345.000-710.000	KPERS Retirement		21,972		16,811		28,010
104-345.000-712.000	Medicare Tax		4,467		2,831		4,579
104-345.000-713.000	Social Security		19,098		12,105		19,578
104-345.000-714.000	Educational Fees		3,000		3,000		3,000
104-345.000-717.000	ER KPERS Insurance		2,473		1,953		3,158
	Total	\$	407,070	\$	263,682	\$	419,265
	Contractual services						
104-345.000-721.000	Insurance	\$	12,250	\$	13,459	\$	13,863
104-345.000-722.005	Communications		5,506		5,525		5,525
104-345.000-722.007	Natural gas		8,651		8,911		9,178
104-345.000-722.015	Electricity		63,126		65,020		66,971
104-345.000-725.000	Travel & Training		3,145		500		500
104-345.000-727.000	Dues & Memberships		217		225		225
104-345.000-728.000	Advertising Expense		7,653		7,700		7,700
104-345.000-730.000	Contractual Services		27,233		27,250		27,250
104-345.000-731.000	Lease Payments		2,373		2,373		2,373
	Total	\$	130,154	\$	130,963	\$	133,585

General Fund: Auditorium-Administration Division

		Actual 2019	Es	stimated 2020	Su	bmitted 2021
	Commodities					
104-345.000-742.000	Equipment Maintenance	\$ 8,931	\$	10,000	\$	10,000
104-345.000-743.000	Operating Supplies	15,938		16,000		16,000
104-345.000-744.000	Office Supplies	1,247		1,250		1,250
104-345.000-745.000	Janitorial Supplies	7,590		7,600		7,600
104-345.000-746.000	Gas & Oil	167		151		151
104-345.000-747.000	Uniforms & Clothing	 601		600		600
	Total	\$ 34,474	\$	35,601	\$	35,601
	Capital Outlay					
104-345.000-764.000	Machinery and Equipment	\$ 7,135	\$	5,000	\$	5,000
	Reserves					
104-345.000-821.000	Operating Reserve	\$ 	\$	-	\$	57,675
	Total Expenditures	\$ 578,833	\$	435,246	\$	651,126
	Revenues over (under) expenditures	\$ 17,421	\$	23,077	\$	(84,335)
	Unencumbered cash balance 01/01/xxxx	 43,837		61,258		84,335
	Unencumbered cash balance 12/31/xxxx	\$ 61,258	\$	84,335	\$	-

General Fund: Parks & Recreation-Golf Course Division

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Revenues						
	Charges For Services						
107-000.000-467.000	Green Fees	\$	54,356	\$	50,000	\$	54,400
107-000.000-467.001	Riding Carts	Ψ	37,748	Ψ	35,000	Ψ	37,750
107-000.000-467.002	Miniature Golf		9,540		1,000		9,550
107-000.000-467.003	Driving Range		8,168		1,000		8,175
107-000.000-467.005	Cart Shed Rental		3,800		1,400		3,800
107-000.000-467.006	Passes		14,490		6,520		14,500
107-000.000-467.007	Programs / Tournaments		11,295		3,000		11,300
107-000.000-467.010	RV Park		11,709		5,000		11,700
107-000.000-467.011	Concessions		12,653		4,000		12,650
107-000.000-467.013	Pro Shop		6,325		2,500		6,325
	Total	\$	170,084	\$	109,420	\$	170,150
	Transfers In						
107-000.000-699.100	Transfer From General Fund	\$	63,274	\$	147,274	\$	64,455
107-000.000-699.228	Trf. From Special Parks & Rec.	•	107,153	•	85,000	•	110,000
	Total	\$	170,427	\$	232,274	\$	174,455
	Total	Ψ	170,427	Ψ	232,214	Ψ	174,433
	Total Revenues	\$	340,511	\$	341,694	\$	344,605
	Expenditures						
	Personnel Services						
107-344.000-701.000	Salaries-Full Time	\$	119,613	\$	121,219	\$	121,219
107-344.000-702.000	Salaries-Part Time		60,399		60,000		60,000
107-344.000-703.000	Salaries-Overtime		. 6		100		100
107-344.000-706.000	Health Insurance		30,885		28,187		28,187
107-344.000-707.000	Group Life Insurance		43		55		55
107-344.000-708.000	State Unemployment Insurance		167		272		544
107-344.000-709.000	Workers Compensation		1,467		1,511		1,556
107-344.000-703.000	KPERS Retirement		11,146		10,446		10,761
107-344.000-712.000	Medicare Tax		2,424		2,630		2,630
107-344.000-712.000	Social Security		10,364		11,242		11,242
107-344.000-713.000	•		1,254		1,242		1,242
107-344.000-717.000	Employer KPERS Insurance	_		_		_	
	Total	\$	237,768	\$	236,876	Þ	237,508

General Fund: Parks & Recreation-Golf Course Division

		Actual 2019	Е	stimated 2020	S	ubmitted 2021
	Contractual Services					
107-344.000-721.000	Insurance	\$ 16,548	\$	19,615	\$	20,203
107-344.000-722.005	Communications	5,223		5,225		5,225
107-344.000-722.007	Natural gas	2,752		2,835		2,920
107-344.000-722.015	Electricity	12,484		12,859		13,245
107-344.000-724.000	Professional Services	-		3,000		-
107-344.000-725.000	Travel & Training	-		100		100
107-344.000-727.000	Dues & Memberships	1,090		1,100		1,100
107-344.000-728.000	Advertising Expense	1,786		1,800		1,800
107-344.000-730.000	Contractual Services	5,835		5,850		5,850
107-344.000-731.000	Lease Payments	 2,790		2,790		2,790
	Total	\$ 48,508	\$	55,174	\$	53,233
	Commodities					
107-344.000-742.000	Equipment Maintenance	\$ 9,335	\$	9,350	\$	9,350
107-344.000-743.000	Operating Supplies	24,450		24,450		24,450
107-344.000-744.000	Office Supplies	190		200		200
107-344.000-745.000	Janitorial Supplies	718		725		725
107-344.000-746.000	Gas & Oil	6,710		6,039		6,039
107-344.000-747.000	Uniforms & Clothing	217		450		450
107-344.000-747.005	Personal Protective Equipment	50		50		50
107-344.000-749.000	Concessions For Resale	7,167		4,780		7,200
107-344.000-749.001	Pro Shop For Resale	 5,398		3,600		5,400
	Total	\$ 54,235	\$	49,644	\$	53,864
	Total Expenditures	\$ 340,511	\$	341,694	\$	344,605
	Revenues over (under) expenditures	\$ -	\$	-	\$	-
	Unencumbered cash balance 01/01/xxxx	 				
	Unencumbered cash balance					
	12/31/xxxx	\$ -	\$	-	\$	-

General Fund: Public Works-Airport Division

	Revenues	Actual 2019	Esti	mated 2020	Sul	bmitted 2021
	Charges For Services					
108-000.000-468.000	Jet Fuel	\$ 85,425	\$	70,000	\$	80,000
108-000.000-468.001	100 LL Aviation Fuel	49,872		20,000		25,000
108-000.000-468.002	Hangar Rent	66,220		60,000		60,000
108-000.000-468.003	Oil-Piston	421		425		425
108-000.000-468.004	Oil-Turbine	1,419		1,425		1,425
108-000.000-468.005	Land Lease	10,987		10,987		10,987
108-000.000-468.006	Charts	20		20		20
108-000.000-468.007	Office Rent	10,032		10,032		10,032
108-000.000-468.008	Overnight Storage / Pre-Heat	1,495		1,500		1,500
108-000.000-468.009	Credit Card Processing Fees	(5,238)		(5,000)		(5,000)
108-000.000-468.010	Avtrip Fees	(5,611)		(5,000)		(5,000)
108-000.000-468.015	Eagle Med Lease	1,680		1,680		1,680
108-000.000-468.020	Contract Fuel Sales	511,302		400,000		400,000
108-000.000-468.025	Jet Fuel Rebates	(12,800)		(10,000)		(10,000)
108-000.000-468.521	Miscellaneous Revenue	49		50		50
108-000.000-468.523	KW Brock 2001 Hangar Property	2,177		2,177		2,177
108-000.000-468.524	Crop Land Lease	10,835		10,835		10,835
108-000.000-468.525	Hay Sales	 2,538		2,500		2,500
	Total	\$ 730,823	\$	571,631	\$	586,631
	Expenditures					
	Personnel Services					
108-365.000-701.000	Salaries-Full Time	\$ 100,447	\$	102,508	\$	102,508
108-365.000-703.000	Salaries-Overtime	433		400		400
108-365.000-703.002	Salaries-Emergency Callback	92		100		100
108-365.000-706.000	Health Insurance	21,702		16,946		16,946
108-365.000-707.000	Group Life Insurance	85		110		110
108-365.000-708.000	State Unemployment Insurance	94		155		309
108-365.000-709.000	Workers Compensation	2,092		2,155		2,220
108-365.000-710.000	KPERS Retirement	8,897		8,869		9,137
108-365.000-712.000	Medicare Tax	1,367		1,494		1,494
108-365.000-713.000	Social Security	5,848		6,387		6,387
108-365.000-717.000	Employer KPERS Insurance	1,001		768		768
	Total	\$ 142,058	\$	139,892	\$	140,379

General Fund: Public Works-Airport Division

		Actual 2019	E	stimated 2020	S	Submitted 2021
	Contractual services					
108-365.000-721.000	Insurance	\$ 22,571	\$	25,007	\$	25,757
108-365.000-722.005	Communications	7,608		7,625		7,625
108-365.000-722.007	Natural gas	7,130		7,344		7,565
108-365.000-722.015	Electricity	15,761		16,234		16,721
108-365.000-725.000	Travel and Training	839		850		850
108-365.000-727.000	Dues & Memberships	100		100		100
108-365.000-728.000	Advertising Expense	570		600		600
108-365.000-730.000	Contractual Services	 4,154		4,200		4,200
	Total	\$ 58,733	\$	61,960	\$	63,418
	Commodities					
108-365.000-742.000	Equipment Maintenance	\$ 13,777	\$	15,000	\$	15,000
108-365.000-743.000	Operating Supplies	7,719		6,950		6,950
108-365.000-744.000	Aviation Fuel For Resale	476,398		325,000		325,000
108-365.000-745.000	Janitorial Supplies	582		600		600
108-365.000-746.000	Gas & Oil	3,044		2,740		2,740
108-365.000-747.000	Uniforms & Clothing	722		1,525		1,525
108-365.000-747.005	Personal Protective Equipment	 47		100		100
	Total	\$ 502,289	\$	351,915	\$	351,915
	Capital Outlay					
108-365.000-763.000	Improvements	\$ -	\$	10,000	\$	30,000
108-365.000-764.000	Machinery and Equipment	 3,177		5,000	_	5,000
	Total	\$ 3,177	\$	15,000	\$	35,000
	Reserves					
108-365.000-821.000	Operating Reserve	\$ -	\$	-	\$	72,634
	Total Expenditures	\$ 706,257	\$	568,767	\$	663,346
	Revenues over (under) expenditures	\$ 24,566	\$	2,864	\$	(76,715)
	Unencumbered cash balance 01/01/xxxx	 49,285		73,851		76,715
	Unencumbered cash balance 12/31/xxxx	\$ 73,851	\$	76,715	\$	-

General Fund: Parks & Recreation-Aquatic Center Division

			Actual 2019	Estimated 202	0 Sı	ubmitted 2021
	Revenues					
	Charges For Services					
109-000.000-464.000	Gate Receipts	\$	64,264	\$ -	\$	64,300
109-000.000-464.001	Concessions		21,149	-		21,150
109-000.000-464.002	Passes		12,333	-		12,350
109-000.000-464.003	Programs		9,649	150)	9,650
109-000.000-464.521	Miscellaneous Revenue		35			35
	Total	\$	107,430	\$ 150	\$	107,485
	Transfers In					
109-000.000-699.100	Transfer From General Fund	\$	38,514	\$ 18,25	\$	44,143
	Total Revenues	\$	145,944	\$ 18,40	3 \$	151,628
	Expenditures					
	Personnel Services					
109-343.000-702.000	Salaries-Part Time	\$	78,140	\$ -	\$	78,200
109-343.000-708.000	State Unemployment Insurance	·	77	· -	•	235
109-343.000-709.000	Workers Compensation		1,485	1,530)	1,576
109-343.000-712.000	Medicare Tax		1,133	-		1,134
109-343.000-713.000	Social Security		4,845			4,849
	Total	\$	85,680	\$ 1,530	\$	85,994
	Contractual services					
109-343.000-721.000	Insurance	\$	8,929	\$ 10,198	3 \$	10,504
109-343.000-722.005	Communications	·	470	500		400
109-343.000-722.007	Natural gas		627	37	5	666
109-343.000-722.015	Electricity		17,639	2,650)	18,714
109-343.000-728.000	Advertising Expense		492	-		500
109-343.000-730.000	Contractual Services		2,545	150	<u> </u>	2,600
	Total	\$	30,702	\$ 13,87	\$	33,384

General Fund: Parks & Recreation-Aquatic Center Division

		Actual 2019	Est	imated 2020	Sub	mitted 2021
	Commodities					
109-343.000-742.000	Equipment Maintenance	\$ 2,990	\$	2,500	\$	5,000
109-343.000-743.000	Operating Supplies	5,856		500		6,000
109-343.000-743.005	Chemicals	8,497		-		8,500
109-343.000-744.000	Office Supplies	9		-		100
109-343.000-747.000	Uniforms & Clothing	1,481		-		1,500
109-343.000-747.005	Personal Protective Equipment	124		-		150
109-343.000-749.000	Concessions	 10,605				11,000
	Total	\$ 29,562	\$	3,000	\$	32,250
	Total Expenditures	\$ 145,944	\$	18,403	\$	151,628
	Revenues over (under) expenditures	\$ -	\$	-	\$	-
	Unencumbered cash balance 01/01/xxxx	 				
	Unencumbered cash balance 12/31/xxxx	\$ 	\$		\$	

General Fund: Parks & Recreation-Farmers Market Division

			Actual 2019	Es	stimated 2020	Sub	mitted 2021
	Revenues						
	Intergovernmental						
110-000.000-423.000 110-000.000-423.020	Grant Proceeds-Double Bucks Grant Proceeds-CFSEK	\$	4,007 2,000	\$	4,000 -	\$	4,000 -
110 000.000 420.020	Total	\$	6,007	\$	4,000	\$	4,000
	Charges For Services						
110-000.000-470.000	Rents	\$	85	\$	100	\$	100
110-000.000-470.005	Programs and Events		8,673		8,700		8,700
	Total	\$	8,758	\$	8,800	\$	8,800
	Total Revenues	\$	14,765	\$	12,800	\$	12,800
	Expenditures						
	Personnel Services						
110-346.000-702.000	Salaries-Part Time	\$	3,807	\$	4,000	\$	4,000
110-346.000-708.000	State Unemployment Insurance		4	•	6		6
110-346.000-712.000	Medicare Tax		55		58		58
110-346.000-713.000	Social Security		236		248		248
	Total	\$	4,102	\$	4,312	\$	4,312
	Contractual services						
110-346.000-721.000	Insurance	\$	216	\$	257	\$	265
110-346.000-722.005	Communications		980		1,000		1,000
110-346.000-725.000	Travel and training		187		200		200
110-346.000-728.000	Advertising Expense		1,245		1,250		1,250
110-346.000-730.000	Contractual Services		1,124		1,150		1,150
110-346.000-730.050	EBT Payments		1,517		1,500		1,500
110-346.000-730.051	Double Buck Payments		3,750		3,750		3,750
	Total	\$	9,019	\$	9,107	\$	9,115
	Commodities						
110-346.000-742.000	Operating Supplies	\$	904	\$	900	\$	900
	Reserves						
110-346.000-821.000	Operating Reserve	\$		\$		\$	19,326
	Total Expenditures	\$	14,025	\$	14,319	\$	33,653
	Revenues over (under) expenditures	\$	740	\$	(1,519)	\$	(20,853)
	Unencumbered cash balance 01/01/xxxx	_	21,632		22,372		20,853
	Unencumbered cash balance 12/31/xxxx	\$	22,372	\$	20,853	\$	_

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General Fund: JC Ballpark Turf

	Revenues	Actual 2019	ı	Estimated 2020	S	ubmitted 2021
111-000.000-699.100	Transfers In Transfer From General Fund	\$ 20,000	\$	-	\$	-
	Expenditures					
111-341.000-763.000	Capital Outlay Improvements	\$ 475	\$	2,500	\$	2,500
111-341.000-821.000	Reserves Capital Reserve	\$ 	\$		\$	63,557
	Total Expenditures	\$ 475	\$	2,500	\$	66,057
	Revenues over (under) expenditures Unencumbered cash balance	\$ 19,525	\$	(2,500)	\$	(66,057)
	01/01/xxxx	 49,032		68,557		66,057
	Unencumbered cash balance 12/31/xxxx	\$ 68,557	\$	66,057	\$	-

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Public Library Fund

			Actual 2019	Es	stimated 2020	Sub	omitted 2021
	Revenues						
	Property Taxes						
202-000.000-401.010	Ad Valorem Tax	\$	752,486	\$	754,708	\$	811,528
202-000.000-401.020	Delinquent Tax		35,577		25,000		25,000
202-000.000-401.030	Motor Vehicle Tax		91,799		91,300		91,300
	Total	\$	879,862	\$	871,008	\$	927,828
	Investment Income						
202-000.000-501.000	Investment Income	<u>\$</u>	9,193	\$	4,500	\$	1,000
	Total Revenues	\$	889,055	\$	875,508	\$	928,828
	Expenditures						
	Personnel services						
202-349.000-701.000	Salaries-Full Time	\$	427,057	\$	434,898	\$	439,898
202-349.000-702.000	Salaries-Part Time		153,595		130,000		185,000
202-349.000-703.000	Salaries-Overtime		121		250		250
202-349.000-706.000	Health Insurance		65,042		65,043		65,043
202-349.000-707.000	Group Life Insurance		263		330		330
202-349.000-708.000	State Unemployment Insurance		561		848		1,874
202-349.000-709.000	Workers Compensation		1,293		1,332		1,372
202-349.000-710.000	KPERS Retirement		44,499		44,415		45,757
202-349.000-712.000	Medicare Tax		8,146		8,195		9,065
202-349.000-713.000	Social Security		34,829		35,040		38,760
202-349.000-717.000	Employer KPERS Insurance		5,006		5,159		5,159
	Total	\$	740,412	\$	725,510	\$	792,508
	Contractual services						
202-349.000-721.000	Insurance	\$	19,076	\$	22,650	\$	23,329
202-349.000-722.005	Communications		963		1,000		1,000
202-349.000-722.007	Natural gas		10,276		10,585		10,902
202-349.000-722.015	Electricity		38,098		39,241		40,419
202-349.000-724.000	Professional Services		695		1,000		1,000
202-349.000-725.000	Travel & Training		356		500		500
202-349.000-727.000	Dues & Memberships		659		700		700
202-349.000-728.000	Advertising Expense		18		150		150
202-349.000-730.000	Contractual Services		4,212		4,200		4,200
202-349.000-730.025	ADP Fees		6,276		6,590		6,920
202-349.000-731.000	Lease Payments	_	1,508	_	1,508	_	1,508
	Total	\$	82,137	\$	88,124	\$	90,628

Public Library Fund

		Actual 2019	Е	stimated 2020	Su	bmitted 2021
	Commodities					
202-349.000-741.000	Facility Maintenance	\$ 12,525	\$	20,000	\$	20,000
202-349.000-742.000	Equipment Maintenance	2,757		5,000		5,000
202-349.000-743.000	Operating Supplies	8,927		9,000		9,000
202-349.000-745.000	Janitorial Supplies	2,366		2,500		2,500
202-349.000-746.000	Gas and Oil	-		1,250		2,500
202-349.000-748.000	Books & Periodicals	 11,920		15,000		15,000
	Total	\$ 38,495	\$	52,750	\$	54,000
	Reserves					
202-349.000-821.000	Operating Reserve	\$ 	\$	-	\$	283,227
	Total Expenditures	\$ 861,044	\$	866,384	\$	1,220,363
	Revenues over (under) expenditures Unencumbered cash balance	\$ 28,011	\$	9,124	\$	(291,535)
	01/01/xxxx	 254,400		282,411		291,535
	Unencumbered cash balance 12/31/xxxx	\$ 282,411	\$	291,535	\$	-

Public Library Annuity Fund

		A	Actual 2019		Estimated 2020		mitted 2021
	Revenues						
203-000.000-501.000	Investment Income Investment Income	\$	3,404	\$	500	\$	100
	Total Revenue	\$	3,404	\$	500	\$	100
	Expenditures						
203-349.000-763.000	Capital Outlay Improvements	\$	6,215	\$	10,000	\$	10,000
203-349.000-821.000	Reserves Capital Reserve	\$		<u>\$</u>		\$	147,497
	Total Expenditures	\$	6,215	\$	10,000	\$	157,497
	Revenues over (under) expenditures Unencumbered cash balance	\$	(2,811)	\$	(9,500)	\$	(157,397)
	01/01/xxxx		169,708		166,897		157,397
	Unencumbered cash balance 12/31/xxxx	\$	166,897	\$	157,397	\$	-

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Special Drug and Alcohol Fund

		Actual 2019	ı	Estimated 2020	5	Submitted 2021
	Revenues					
226-000.000-421.020	Intergovernmental State Liquor Tax	\$ 107,153	\$	85,000	\$	110,000
	Expenditures					
	Personnel Services					
226-311.000-703.000	DARE Salaries-Overtime	\$ 6,537	\$	7,000	\$	7,000
	Contractual Services					
226-301.000-730.001	PSU Student Health Center	\$ 3,000	\$	3,000	\$	3,000
226-301.000-730.002	Crawford County Mental Health	78,500		40,000		40,000
226-301.000-730.003	Community Health Center of SEK	20,000		20,000		20,000
226-301.000-730.004	Communities in Schools Mid Am SEK	20,000		20,000		17,500
226-311.000-725.000	DARE Travel & Training	 3,022	_	3,000	_	3,000
	Total	\$ 124,522	\$	86,000	\$	83,500
	Commodities					
226-311.000-749.000	DARE Expense	\$ 9,821	\$	9,850	\$	9,850
	Reserves					
226-385.000-821.000	Operating Reserve	\$ 	\$		\$	22,554
	-					
	Total Expenditures	\$ 140,880	\$	102,850	\$	122,904
	Revenues over (under) expenditures Unencumbered cash balance	\$ (33,727)	\$	(17,850)	\$	(12,904)
	01/01/xxxx	64,481		30,754		12,904
	Unencumbered cash balance					
	12/31/xxxx	\$ 30,754	\$	12,904	\$	-

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Special Parks and Recreation Fund

		Actual 2019	E	Estimated 2020	s	ubmitted 2021
	Revenues					
228-000.000-421.020	Intergovernmental State Liquor Tax	\$ 107,153	\$	85,000	\$	110,000
	Expenditures					
228-344.000-999.107	Transfers Out Transfer to Golf Course	\$ 107,153	\$	85,000	\$	110,000
	Revenues over (under) expenditures Unencumbered cash balance	\$ -	\$	-	\$	-
	01/01/xxxx	 	_			-
	Unencumbered cash balance 12/31/xxxx	\$ _	\$	-	\$	-

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Street and Highway Fund

			Actual 2019	Est	imated 2020	Sul	omitted 2021
	Revenues						
	Intergovernmental						
229-000.000-421.030	State Highway Aid-State	\$	553,190	\$	550,000	\$	550,000
229-000.000-421.035	Connecting Link Highway Aid		116,448		125,000		125,000
229-000.000-421.040	State Highway Aid-County		73,154		73,000		73,000
	Total	\$	742,792	\$	748,000	\$	748,000
	Miscellaneous Revenues						
229-000.000-521.000	Miscellaneous Revenues	\$	-	\$	250	\$	250
	Transfers In						
229-000.000-699.100	Transfer From General Fund	\$	255,000	\$	250,000	\$	275,000
223-000.000-000.100	Transfer From General Fund	<u>*</u>		<u>-</u>		<u>-</u>	
	Total Revenues	\$	997,792	\$	998,250	\$	1,023,250
	Expenditures						
	Personnel Services						
229-320.000-701.000	Salaries-Full Time	\$	339,083	\$	352,874	\$	352,874
229-320.000-702.000	Salaries-Part Time		203		5,000		5,000
229-320.000-703.000	Salaries-Overtime		379		1,500		1,500
229-320.000-703.002	Salaries-Emergency Callback		714		1,500		1,500
229-320.000-706.000	Health Insurance		61,180		63,309		63,309
229-320.000-707.000	Group Life Insurance		194		220		220
229-320.000-708.000	State Unemployment Insurance		323		534		1,068
229-320.000-709.000	Workers Compensation		14,148		14,573		15,010
229-320.000-710.000	KPERS Retirement		30,339		30,641		31,566
229-320.000-712.000	Medicare Tax		4,695		5,161		5,161
229-320.000-713.000	Social Security		20,077		22,065		22,065
229-320.000-717.000	ER KPERS Insurance Total	\$	3,414	_	3,559	•	3,559
	lotai	Þ	474,749	Þ	500,936	Þ	502,832
000 000 000 704 000	Contractual services	•	00.000		05.000	•	00.074
229-320.000-721.000 229-320.000-722.005	Insurance Communications	\$	22,906 3,469	Þ	25,606 3,500	Þ	26,374 3,500
229-320.000-722.005	Natural gas		4,335		4,466		4,599
229-320.000-722.007	Electricity		42,650		43,930		4,599 45,248
229-320.000-722.019	Street Lights		293,910		295,000		303,850
229-320.000-724.000	Professional Services		1,986		3,000		3,000
229-320.000-725.000	Travel & Training		303		300		300
229-320.000-727.000	Dues and Memberships		-		225		225
229-320.000-728.000	Advertising Expense		403		400		400
229-320.000-730.000	Contractual Services		5,201		5,200		5,200
229-320.000-730.005	Software & License Maintenance		1,250		1,250		1,250
229-320.000-730.025	ADP Fees		3,344		3,512		3,687
229-320.000-731.000	Lease Payments		893		893		893
	Total	\$	380,650	\$	387,282	\$	398,526

Street and Highway Fund

			Actual 2019	Est	imated 2020	Sub	omitted 2021
	Commodities						
229-320.000-742.000	Equipment Maintenance	\$	57,845	\$	50,000	\$	50,000
229-320.000-743.000	Operating Supplies		12,647		12,200		12,200
229-320.000-743.000	Traffic Signals		5,411		5,500		5,500
229-320.000-743.004	Sand and Salt		31,546		25,000		25,000
229-320.000-743.005	Asphalt and Tack Oil		110		500		500
229-320.000-743.020	Street Markings		7,932		8,000		8,000
229-320.000-743.025	Street Signs		9,630		9,700		9,700
229-320.000-746.000	Gas & Oil		31,990		28,791		28,791
229-320.000-747.000	Uniforms & Clothing		1,686		2,050		2,050
229-320.000-747.005	Personal Protective Equipment		1,575		1,650		1,650
	Total	\$	160,372	\$	143,391	\$	143,391
	Reserves						
229-320.000-821.000	Operating Reserve	\$		\$		\$	120,635
	Total Expenditures	\$	1,015,771	\$	1,031,609	\$	1,165,384
	Total Expericitures	<u>*</u>	1,010,111	<u>*</u>	1,001,000	<u> </u>	1,100,004
	Revenues over (under) expenditures Unencumbered cash balance	\$	(17,979)	\$	(33,359)	\$	(142,134)
	01/01/xxxx	_	193,472		175,493		142,134
	Unencumbered cash balance						
	12/31/xxxx	\$	175,493	\$	142,134	\$	-

Street and Highway Sales Tax Fund

	Revenues		Actual 2019	Es	timated 2020	Su	bmitted 2021
231-000.000-501.000	Investment Income Investment Income	\$	29,702	\$	11,000	\$	3,500
231-000.000-699.100	Transfers In Transfer From General Fund	\$	2,157,310	\$	1,833,714	\$	2,049,455
	Total Revenues	\$	2,187,012	\$	1,844,714	\$	2,052,955
	Expenditures						
	Contractual Services						
231-320.000-724.000	Professional Services	\$	68,079	\$	50,000	\$	50,000
231-320.000-730.000	Contractual Services	_	<u> </u>	_	25,000	_	25,000
	Total	\$	68,079	\$	75,000	\$	75,000
	Commodities						
231-320.000-743.000	Operating Supplies		8,877		9,000		9,000
231-320.000-743.002	Concrete		40,476		50,000		50,000
231-320.000-743.003	Rock and Chat		21,471		25,000		25,000
231-320.000-743.005	Asphalt and Tack Oil		537,545		550,000		550,000
231-320.000-743.025	Street Signs		603		1,000		1,000
	Total	\$	608,972	\$	635,000	\$	635,000
	Capital Outlay						
231-320.000-763.000	Street Improvement Projects	\$	1,719,843	\$	1,800,000	\$	1,450,000
231-320.000-763.000	Sidewalk Improvement Projects		2,513		50,000	-	50,000
	Total	\$	1,722,356	\$	1,850,000	\$	1,500,000
	Reserves						
231-320.000-821.000	Operating Reserve	\$	-	\$	-	\$	94,405
	Total Expenditures	\$	2,399,407	\$	2,560,000	\$	2,304,405
	Revenues over (under) expenditures	\$	(212,395)	\$	(715,286)	\$	(251,450)
	Unencumbered cash balance 01/01/xxxx		1,179,131		966,736		251,450
	Unencumbered cash balance	_	· · ·		• • • • • • • • • • • • • • • • • • • •		<u>, , , , , , , , , , , , , , , , , , , </u>
	12/31/xxxx	\$	966,736	\$	251,450	\$	-

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Debt Service Fund

		Actual 2019	Es	timated 2020	Sul	bmitted 2021
	Revenues					
401-000.000-401.010 401-000.000-401.020 401-000.000-401.030	Property Taxes Ad Valorem Tax Delinquent Tax Motor Vehicle Tax	\$ 1,065,934 49,614 129,266	\$	1,069,086 42,500 129,300	\$	1,069,207 42,500 129,300
	Total	\$ 1,244,814	\$	1,240,886	\$	1,241,007
401-000.000-491.000	Special Assessment Special Assessment Revenue	\$ 463,423	\$	430,000	\$	430,000
401-000.000-501.000	Investment Income Investment Income	\$ 29,272	\$	11,500	\$	3,000
401-000.000-521.000 401-000.000-522.000	Miscellaneous Miscellaneous Revenue FCIP Revenue Total	\$ 65,704 20,296 86,000	\$	- - -	\$	- - -
401-000.000-699.501 401-000.000-699.616 401-000.000-699.621 401-000.000-699.623 401-000.000-699.805 401-000.000-699.806	Transfers In Transfer From Public Utility Transfer From North Walnut Project Transfer From Silverback Way Project Transfer From Quincy & Rouse Signal Transfer From TIF Fund Transfer From TDD Fund Total	\$ 1,256,469 45,645 - - 696,910 126,040 2,125,064	\$	1,191,321 - 100,000 31,129 558,245 111,840 1,992,535	\$	1,188,077 - - - 569,848 113,120 1,871,045
	Total Revenues	\$ 3,948,573	\$	3,674,921	\$	3,545,052

Debt Service Fund

			Actual 2019	Es	timated 2020	Su	bmitted 2021
	Expenditures						
	General Obligation Debt						
401-370.000-781.000 401-370.000-782.000	G.O Principal G.O Interest	\$	1,010,995 205,092	\$	1,047,895 218,378	\$	1,082,895 193,237
	Total	\$	1,216,087	\$	1,266,273	\$	1,276,132
	G.O. Debt-Special Assessment						
401-370.000-781.050	G.O Principal	\$	265,000	\$	270,000	\$	275,000
401-370.000-782.050	G.O Interest	_	160,843	_	155,543		150,143
	Total	\$	425,843	\$	425,543	\$	425,143
404 070 000 704 400	Public Utility Debt				0.50 540		070 440
401-370.000-781.100 401-370.000-782.100	Public Utility - Principal Public Utility - Interest	\$	987,499 268,970	\$	953,516 237,805	\$	976,410 211,667
401-370.000-762.100	Total	\$	1,256,469	\$	1,191,321	\$	1,188,077
		•	1,200,400	Ψ	1,101,021	Ψ	1,100,011
	Tax Increment Fin. (TIF) Debt						
401-370.000-781.300	TIF - Principal	\$	570,000 126,910	\$	460,000 98,245	\$	495,000 74,848
401-370.000-782.300	TIF - Interest Total	\$	696,910	<u> </u>	558,245	_	569,848
	Total	Ψ	030,310	Ψ	330,243	Ψ	303,040
	Transp. Dev. Dist. (TDD) Debt						
401-370.000-781.400	TDD - Principal	\$	85,000	\$	75,000	\$	80,000
401-370.000-782.400	TDD - Interest	_	41,040	_	36,840	_	33,120
	Total	\$	126,040	\$	111,840	\$	113,120
	Total Indebtedness						
	Total Principal	\$	2,918,494	\$	2,806,411	\$	2,909,305
	Total Interest	_	802,855		746,811	_	663,015
	Total Debt Payments	\$	3,721,349	\$	3,553,222	\$	3,572,320
	Miscellaneous						
401-370.000-783.000	Arbitrage Expense	\$	9,500	\$	10,000	\$	10,000
	Reserves						
401-370.000-821.000	Debt Reserve	\$	<u> </u>	\$	<u> </u>	\$	975,973
	Total Expenditures	\$	3,730,849	\$	3,563,222	\$	4,558,293
	_ , , ,		04===:		444.000		(4.040.041)
	Revenues over (under) expenditures Unencumbered cash balance	\$	217,724	Þ	111,699	\$	(1,013,241)
	01/01/xxxx		683,818		901,542		1,013,241
	Unencumbered cash balance 12/31/xxxx	\$	901,542	\$	1,013,241	\$	-

Public Utility Fund

			Actual 2019	Es	timated 2020	Su	bmitted 2021
	Revenues						
	Charges For Services						
501-000.000-461.000	Water Charges	\$	4,156,993	\$	3,949,144	\$	4,156,993
501-000.000-462.000	Wastewater Charges		3,807,275		3,617,339		3,807,275
501-000.000-462.002	West 4th Street Sewer Charges		71,349		71,350		71,350
501-000.000-462.003	Sugar Creek Surcharges		112,803		112,800		112,800
501-000.000-463.000	Penalties		112,140		80,000		112,150
501-000.000-471.000	Reconnect Fees	_	102,376		75,000		102,400
	Total	\$	8,362,936	\$	7,905,633	\$	8,362,968
	Investment income						
501-000.000-501.000	Investment income	\$	65,762	\$	27,000	\$	7,500
	Miscellaneous						
501-000.000-521.000	Miscellaneous Revenues	\$	67,291	\$	50,000	\$	50,000
501-000.000-521.025	Special Assessments		907		302		302
	Total	\$	68,198	\$	50,302	\$	50,302
	Total Revenues	\$	8,496,896	\$	7,982,935	\$	8,420,770
	Expenditure Summary						
501-331.000	Water Treatment	\$	1,078,848	\$	1,351,105	\$	1,362,571
501-332.000	Water Distribution		1,598,856		1,711,536		1,468,009
501-334.000	Wastewater Treatment		1,176,650		1,193,574		1,193,390
501-335.000	Wastewater Collection		863,469		918,657		928,197
501-336.000	Customer Service		435,476		442,344		453,958
501-385.000	Operating Reserve		12,588		-		3,358,727
501-390.000	Transfers Out	_	2,704,172	_	2,791,321		2,788,077
	Total Expenditures	\$	7,870,059	\$	8,408,537	\$	11,552,929
	Revenues over (under) expenditures	\$	626,837	\$	(425,602)	\$	(3,132,159)
	Unencumbered cash balance 01/01/xxxx	_	2,930,924	_	3,557,761		3,132,159
	Unencumbered cash balance	\$	3,557,761	\$	3,132,159	e	
	12/3 1/ ۸۸۸۸	Ф	3,357,761	Ψ	3, 132, 139	φ	-

Public Utility Fund: Public Operations-Water Treatment Division

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Expenditures						
	D 10 :						
	Personnel Services	_		_		_	
501-331.000-701.000	Salaries-Full Time	\$	329,621	\$	332,772	\$	332,772
501-331.000-702.000	Salaries-Part Time		162				
501-331.000-703.000	Salaries-Overtime		5,939		5,900		5,900
501-331.000-703.002	Salaries-Emergency Callback		-		100		100
501-331.000-706.000	Health Insurance		47,677		42,651		42,651
501-331.000-707.000	Group Life Insurance		173		187		187
501-331.000-708.000	State Unemployment Insurance		322		502		1,004
501-331.000-709.000	Workers Compensation		6,937		7,697		7,928
501-331.000-710.000 501-331.000-712.000	KPERS Retirement Medicare Tax		29,897		28,807		29,677
			4,678		4,852		4,852
501-331.000-713.000	Social Security		20,002		20,744		20,744
501-331.000-717.000	ER KPERS Insurance	_	3,363	_	3,346	_	3,346
	Total	\$	448,771	\$	447,558	\$	449,161
	Contractual Services						
501-331.000-721.000	Insurance	\$	20,820	\$	23,172	\$	23,867
501-331.000-722.005	Communications	·	6,167	•	6,175	•	6,175
501-331.000-722.007	Natural gas		6,177		6,363		6,554
501-331.000-722.010	FCIP Energy Costs		3,739		, <u>-</u>		· -
501-331.000-722.015	Electricity		290,514		299,230		308,207
501-331.000-724.000	Professional Services		7,122		7,150		7,150
501-331.000-725.000	Travel & Training		693		700		700
501-331.000-727.000	Dues & Memberships		1,604		1,625		1,625
501-331.000-728.000	Advertising Expense		398		400		400
501-331.000-730.000	Contractual Services		18,851		22,050		22,050
501-331.000-731.000	Lease Payments		476		476		476
	Total	\$	356,561	\$	367,341	\$	377,204
	0 1111						
	Commodities						
501-331.000-742.000	Equipment Maintenance	\$	14,990	\$	40,000	\$	40,000
501-331.000-743.000	Operating Supplies		26,839		26,900		26,900
501-331.000-743.005	Chemicals		139,051		250,000		250,000
501-331.000-743.010	Lab Fees		9,185		9,200		9,200
501-331.000-743.015	Computer, Network, & Comm. Supplies		-		2,500		2,500
501-331.000-744.000	Office Supplies		235		500		500
501-331.000-745.000	Janitorial Supplies		1,236		1,500		1,500
501-331.000-746.000	Gas & Oil		2,617		2,356		2,356
501-331.000-747.000	Uniforms & Clothing		1,645		2,000		2,000
501-331.000-747.005	Personal Protective Equipment		1,221		1,250		1,250
	Total	\$	197,019	\$	336,206	\$	336,206
	Capital Outlay						
501-331.000-763.000	Improvements	\$	76,497	\$	200,000	\$	200,000
22. 301.000 100.000	Total	\$	76,497	\$	200,000	\$	200,000
	rotal	-	7 0, 40 1	*	_50,000	<u>-</u>	
	Total Expenditures	\$	1,078,848	\$	1,351,105	\$	1,362,571

Public Utility Fund: Public Operations-Water Distribution Division

			Actual 2019	E	stimated 2020	Sı	bmitted 2021
	Expenditures						
	Personnel Services						
501-332.000-701.000	Salaries-Full Time	\$	503,940	\$	531,211	\$	547,661
501-332.000-702.000	Salaries-Part Time		1,544		12,000		12,000
501-332.000-703.000	Salaries-Overtime		5,522		6,000		6,000
501-332.000-703.002	Salaries-Emergency Callback		4,191		4,000		4,000
501-332.000-706.000	Health Insurance		77,071		90,324		93,148
501-332.000-707.000	Group Life Insurance		358		545		572
501-332.000-708.000	State Unemployment Insurance		489		816		1,673
501-332.000-709.000	Workers Compensation		11,451		12,347		12,718
501-332.000-710.000	KPERS Retirement		45,768		46,802		49,465
501-332.000-712.000	Medicare Tax		7,101		7,882		8,086
501-332.000-713.000	Social Security		30,363		33,702		34,575
501-332.000-717.000	ER KPERS Insurance		5,148		5,436		5,577
	Total	\$	692,946	\$	751,065	\$	775,475
	Contractual Services						
501-332.000-721.000	Insurance	\$	16,954	\$	16,826	\$	17,331
501-332.000-722.005	Communications		10,936		10,950		10,950
501-332.000-722.007	Natural gas		2,363		2,434		2,507
501-332.000-722.010	FCIP Energy Costs		3,629		-		-
501-332.000-722.015	Electricity		7,110		7,324		7,543
501-332.000-725.000	Travel & Training		5,728		5,750		5,750
501-332.000-727.000	Dues and Memberships		158		175		175
501-332.000-728.000	Advertising Expense		-		100		100
501-332.000-730.000	Contractual Services		7,425		7,500		7,500
501-332.000-730.005	Software License and Maintenance		31,692		31,700		31,700
501-332.000-731.000	Lease Payments		476		476		476
	Total	\$	86,471	\$	83,235	\$	84,032
		•	33,	•	33,233	•	0.,002
	Commodities						
501-332.000-742.000	Equipment Maintenance	\$	10,414	\$	25,000	\$	25,000
501-332.000-743.000	Operating Supplies		158,276		160,000		160,000
501-332.000-743.002	Concrete		1,040		2,500		2,500
501-332.000-743.003	Rock and Chat		12,760		13,000		13,000
501-332.000-743.015	Computer, Network, & Comm. Supplies		6,647		6,700		6,700
501-332.000-743.050	Shop Supplies		12,416		15,000		15,000
501-332.000-744.000	Office Supplies		2,593		2,500		2,500
501-332.000-745.000	Janitorial Supplies		394		400		400
501-332.000-746.000	Gas & Oil		21,557		19,402		19,402
501-332.000-747.000	Uniforms & Clothing		2,204		3,000		3,000
501-332.000-747.005	Personal Protective Equipment		1,982		2,000		2,000
	Total	\$	230,283	\$	249,502	\$	249,502
E04 000 000 TOO 500	Capital Outlay		400.00		400.00-		450.00-
501-332.000-763.000	Improvements	\$	126,346	\$	100,000	\$	150,000
501-332.000-764.000	Machinery & Equipment		2,297		67,734		59,000
501-332.000-764.015	Water Meters		460,513	_	460,000		150,000
	Total	\$	589,156	\$	627,734	\$	359,000
	Total Form on difference		4 500 050	•	4 744 500	•	4 400 000
	Total Expenditures	\$	1,598,856	Þ	1,711,536	Ф	1,468,009

Public Utility Fund: Public Operations-Wastewater Treatment Division

			Actual 2019	Es	timated 2020	Sul	omitted 2021
	Expenditures						
	Personnel Services						
501-334.000-701.000	Salaries-Full Time	\$	291,495	\$	295,448	\$	295,448
501-334.000-703.000	Salaries-Overtime		3,974		4,000		4,000
501-334.000-703.002	Salaries-Emergency Callback		4,405		5,000		5,000
501-334.000-706.000	Health Insurance		44,659		46,807		46,807
501-334.000-707.000	Group Life Insurance		223		297		297
501-334.000-708.000	State Unemployment Insurance		288		457		914
501-334.000-709.000	Workers Compensation		4,142		4,819		4,964
501-334.000-710.000	KPERS Retirement		29,080		28,056		28,825
501-334.000-712.000	Medicare Tax		4,176		4,415		4,415
501-334.000-713.000	Social Security		17,857		18,876		18,876
501-334.000-717.000	ER KPERS Insurance		2,643		2,709		2,709
	Total	\$	402,942	\$	410,884	\$	412,255
	Contractual Services						
501-334.000-721.000	Insurance	\$	40,141	\$	35,534	\$	36,600
501-334.000-722.005	Communications	•	4,922	•	4,950	•	4,950
501-334.000-722.007	Natural gas		32,330		33,300		34,299
501-334.000-722.010	FCIP Energy Costs		5,670		-		•
501-334.000-722.015	Electricity		274,415		282,648		291,127
501-334.000-724.000	Professional Services		3,896		4,000		4,000
501-334.000-725.000	Travel & Training		4,033		4,000		4,000
501-334.000-727.000	Dues & Memberships		260		300		300
501-334.000-728.000	Advertising Expense		304		300		300
501-334.000-730.000	Contractual Services		17,715		17,750		17,750
501-334.000-731.000	Lease Payments		476		476		476
	Total	\$	384,162	\$	383,258	\$	393,802
	Commodities						
504 004 000 740 000		\$	05.004	•	05.000	•	05.000
501-334.000-742.000	Equipment Maintenance	Þ	85,201	Ф	85,000	Ф	85,000 22,000
501-334.000-743.000 501-334.000-743.005	Operating Supplies Chemicals		21,808		22,000 18,500		18,500
501-334.000-743.005	Lab Fees		18,230 34,509		50,000		50,000
501-334.000-743.010	Computer, Network, & Comm. Supplies		34,509		2,000		2,000
501-334.000-744.000	Office Supplies		126		2,000 150		2,000 150
501-334.000-745.000	Janitorial Supplies		483		500		500
501-334.000-746.000	Gas & Oil		5,426		5,698		5,983
501-334.000-747.000	Uniforms & Clothing		969		1,200		1,200
501-334.000-747.005	_		2,037		2,000		2,000
501-334.000-747.005	Personal Protective Equipment Total	\$	168,789	\$	187,048	\$	187,333
		•	.00,.00	*	,040	•	.0.,000
	Capital Outlay						
501-334.000-763.000	Improvements	\$	147,660	\$	200,000	\$	200,000
501-334.000-764.000	Machinery & Equipment		73,097		12,384		
		\$	220,757	\$	212,384	\$	200,000
	Total Eveneuditures	•	4 470 050	•	4 402 574	•	4 402 202
	Total Expenditures	\$	1,176,650	Þ	1,193,574	Þ	1,193,390

Public Utility Fund: Public Operations-Wastewater Collection Division

			Actual 2019	Es	stimated 2020	Sı	ıbmitted 2021
	Expenditures						
	Barrage A Complete						
=0.4 00= 000 =0.4 000	Personnel Services				000 004		000 004
501-335.000-701.000	Salaries-Full Time	\$	263,264	\$	266,881	\$	266,881
501-335.000-703.000	Salaries-Overtime		599 445		750 750		750 750
501-335.000-703.002 501-335.000-706.000	Salaries-Emergency Callback Health Insurance		36,964		37,000		37,000
501-335.000-706.000	Group Life Insurance		144		187		37,000 187
501-335.000-707.000	State Unemployment Insurance		253		403		805
501-335.000-709.000	Workers Compensation		4,086		4,761		4,904
501-335.000-710.000	KPERS Retirement		23,553		23,108		23,806
501-335.000-712.000	Medicare Tax		3,677		3,892		3,892
501-335.000-713.000	Social Security		15,723		16,640		16,640
501-335.000-714.000	Education Fees		761		3,000		3,000
501-335.000-717.000	ER KPERS Insurance		2,649		2,684		2,684
	Total	\$	352,118	\$	360,056	\$	361,299
	Contractual Services						
501-335.000-721.000	Insurance	\$	7,237	¢	12,216	¢	12,582
501-335.000-721.000	Communications	Ψ	3,680	Ψ	3,700	φ	3,700
501-335.000-722.007	Natural gas		4,637		4,777		4,920
501-335.000-722.010	FCIP Energy Costs		3,629		-,,,,,		-,520
501-335.000-722.015	Electricity		27,482		28,307		29,156
501-335.000-724.000	Professional Services		32,139		40,000		40,000
501-335.000-725.000	Travel & Training		1,154		3,750		3,750
501-335.000-727.000	Dues and Memberships		255		300		300
501-335.000-728.000	Advertising Expense		-		100		100
501-335.000-730.000	Contractual Services		5,260		5,300		5,300
501-335.000-730.005	Software License and Maintenance		70,350		75,000		75,000
501-335.000-731.000	Lease Payments		476		476		476
	Total	\$	156,299	\$	173,926	\$	175,284
	Commodities						
501-335.000-742.000	Equipment Maintenance	\$	20,459	\$	25,000	\$	25,000
501-335.000-743.000	Operating Supplies	•	12,479	•	12,500	•	12,500
501-335.000-743.002	Concrete		228		500		500
501-335.000-743.003	Rock and Chat		11,720		12,000		12,000
501-335.000-743.015	Computer, Network, & Comm. Supplies		1,991		2,000		2,000
501-335.000-744.000	Office Supplies		128		200		200
501-335.000-745.000	Janitorial Supplies		-		100		100
501-335.000-746.000	Gas & Oil		10,972		9,875		9,875
501-335.000-747.000	Uniforms & Clothing		1,687		1,500		1,500
501-335.000-747.005	Personal Protective Equipment		677		1,000		1,000
	Total	\$	60,341	\$	64,675	\$	64,675
	Capital Outlay						
501-335.000-763.000	Improvements	\$	175,918	\$	200,000	\$	212,500
501-335.000-764.000	Machinery and Equipment		118,793		120,000	•	114,439
	Total	\$	294,711	\$	320,000	\$	326,939
							•
	Total Expenditures	\$	863,469	\$	918,657	\$	928,197

Public Utility Fund: Administration-Customer Service Division

		Actual 2019	Es	stimated 2020	Sul	omitted 2021
	Expenditures					
	Personnel Services					
501-336.000-701.000	Salaries-Full Time	\$ 104,062	\$	110,923	\$	110,923
501-336.000-702.000	Salaries-Part Time	18,520		10,000		18,500
501-336.000-703.000	Salaries-Overtime	446		500		500
501-336.000-706.000	Health Insurance	9,763		9,463		9,463
501-336.000-707.000	Group Life Insurance	45		55		55
501-336.000-708.000	State Unemployment Insurance	120		183		390
501-336.000-709.000	Workers Compensation	152		157		162
501-336.000-710.000	KPERS Retirement	9,353		10,455		11,525
501-336.000-712.000	Medicare Tax	1,746		1,761		1,884
501-336.000-713.000	Social Security	7,466		7,529		8,056
501-336.000-714.000	Education Fees	1,245		2,000		2,000
501-336.000-717.000	ER KPERS Insurance	 1,053		1,215		1,300
	Total	\$ 153,971	\$	154,241	\$	164,758
	Contractual Services					
501-336.000-721.000	Insurance	\$ 3,139	\$	3,605	\$	3,713
501-336.000-722.005	Communications	11,069		11,075	-	11,075
501-336.000-722.007	Natural gas	1,096		1,129		1,163
501-336.000-722.015	Electricity	8,980		9,250		9,527
501-336.000-723.000	Freight & Postage	43,946		44,000		44,000
501-336.000-724.000	Professional Services	6,925		7,000		7,000
501-336.000-725.000	Travel & Training	2,070		2,500		2,500
501-336.000-727.000	Dues and Memberships	2,604		2,625		2,625
501-336.000-728.000	Advertising Expense	-		100		100
501-336.000-729.001	Clean Drinking Water Fees	17,807		18,000		18,000
501-336.000-730.000	Contractual Services	156,629		158,000		158,000
501-336.000-730.005	Software License and Maintenance	3,833		4,000		4,000
501-336.000-730.025	ADP Fees	12,922		13,569		14,247
501-336.000-731.000	Lease Payments	1,145		1,200		1,200
501-336.000-782.000	Deposit Interest Expense	5,213		5,300		5,300
	Total	\$ 277,378	\$	281,353	\$	282,450
	Commodities					
501-336.000-742.000	Equipment Maintenance	\$ -	\$	250	\$	250
501-336.000-743.000	Operating Supplies	3,231	•	4,000		4,000
501-336.000-743.015	Computer, Network, & Comm. Supplies	-		1,000		1,000
501-336.000-744.000	Office Supplies	896		1,000		1,000
501-336.000-747.000	Uniforms & Clothing	 -		500		500
	Total	\$ 4,127	\$	6,750	\$	6,750
	Total Expenditures	\$ 435,476	\$	442,344	\$	453,958

Public Utility Fund: Reserves and Transfers Out

		Actual 2019	Es	timated 2020	Su	bmitted 2021
501-385.000-821.000	Reserves Operating Reserve	\$ 12,588	\$	-	\$	3,358,727
	Transfers Out					
501-390.000-999.100	Transfer to General Fund	\$ 1,400,000	\$	1,600,000	\$	1,600,000
501-390.000-999.401	Transfer to Debt Service	1,256,469		1,191,321		1,188,077
501-390.000-999.625	Transfer to Electricity Study	 47,703				-
	Total	\$ 2,704,172	\$	2,791,321	\$	2,788,077

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Stormwater Fund

		Actual 2019	Е	Estimated 2020	Sı	ıbmitted 2021
	Revenues					
	Charges For Services					
502-000.000-460.000 502-000.000-463.000	Stormwater Fee Penalties	\$ 844,606 8,797	\$	802,376 6,598	\$	844,606 8,800
302-000.000-403.000	Total	\$ 853,403	\$	808,974	\$	853,406
	Investment Income					
502-000.000-501.000	Investment Income	\$ 18,203	\$	7,000	\$	2,000
	Miscellaneous Income					
502-000.000-521.000	Miscellaneous Income	\$ 2,000	\$	-	\$	<u> </u>
	Total Revenues	\$ 873,606	\$	815,974	\$	855,406
	Expenditure Summary					
502-337.000	Stormwater	\$ 535,071	\$	1,011,940	\$	1,248,344
502-385.000	Operating Reserve	 			_	375,550
	Total Expenditures	\$ 535,071	\$	1,011,940	\$	1,623,894
	Revenues over (under) expenditures Unencumbered cash balance	\$ 338,535	\$	(195,966)	\$	(768,488)
	01/01/xxxx	 625,919	_	964,454		768,488
	Unencumbered cash balance 12/31/xxxx	\$ 964,454	\$	768,488	\$	-

Stormwater Fund: Public Operations-Stormwater Division

			Actual 2019	Es	timated 2020	s	ubmitted 2021
	Expenditures						
	Personnel Services						
502-337.000-701.000	Salaries-Full time	\$	253,732	\$	244,198	\$	244,198
502-337.000-702.000	Salaries-Part Time		19,512		20,000		20,000
502-337.000-703.000	Salaries-Overtime		210		500		500
502-337.000-703.002	Salaries-Emergency Callback		-		500		500
502-337.000-706.000	Health Insurance		56,712		71,617		71,617
502-337.000-707.000	Group Life Insurance		213		242		242
502-337.000-708.000	State Unemployment Insurance		254		398		796
502-337.000-709.000	Workers Compensation		6,549		7,296		7,515
502-337.000-710.000	KPERS Retirement		22,614		22,834		23,523
502-337.000-712.000	Medicare Tax		3,692		3,846		3,846
502-337.000-713.000	Social Security		15,784		16,443		16,443
502-337.000-714.000	Education Fees		3,000		3,000		3,000
502-337.000-717.000	ER KPERS Insurance	_	2,543		2,652	_	2,652
	Total	\$	384,815	\$	393,526	\$	394,832
	Contractual Services						
502-337.000-721.000	Insurance	\$	6,918	\$	9,743	\$	10,035
502-337.000-722.005	Communications	•	2,077	•	4,000	•	4,000
502-337.000-722.007	Natural gas		2,274		2,343		2,413
502-337.000-722.010	FCIP Energy Costs		3,629		_,		_,
502-337.000-722.015	Electricity		2,322		2,392		2,464
502-337.000-724.000	Professional Services		56,785		35,000		35,000
502-337.000-725.000	Travel & Training		2,387		2,500		2,500
502-337.000-727.000	Dues and Memberships		60		100		100
502-337.000-728.000	Advertising Expense		-		500		500
502-337.000-730.000	Contractual Services		9,062		9,100		9,100
502-337.000-730.005	Software License & Matintenance		1,250		5,000		5,000
502-337.000-730.025	ADP Fees		2,147		2,255		2,368
502-337.000-731.000	Lease Payments		475		475		475
302 307.303 707.303	Total	\$	89,386	\$	73,408	\$	73,955
	Commodities						
502-337.000-742.000	Equipment Maintenance	\$	23,987	•	25,000	\$	25,000
502-337.000-743.000	Operating Supplies	٠	12,265	•	15,000	۳	15,000
502-337.000-743.002	Concrete		3,384		3,400		3,400
502-337.000-743.003	Rock and Chat		248		3,000		3,000
502-337.000-743.015	Computer, Network, & Comm. Supplies		91		1,500		1,500
502-337.000-744.000	Office Supplies		145		150		150
502-337.000-745.000	Janitorial Supplies		911		1.000		1,000
502-337.000-746.000	Gas & Oil		16,340		14,706		14,706
502-337.000-747.000	Uniforms & Clothing		947		750		750
502-337.000-747.005	Personal Protective Equipment		106		1,500		1,500
002-007.000-747.000	Total	\$	58,424	\$	66,006	\$	66,006
	Conital Outland						
E00 227 000 700 000	Capital Outlay	•		•	405.000		700 000
502-337.000-763.000	Improvements	\$	-	\$	425,000	Þ	700,000
502-337.000-764.000	Machinery and Equipment		2,446		54,000	_	13,551
			2,446		479,000		713,551
	Reserves						
502-385.000-821.000	Operating Reserve		-	_	-		375,550
	Total Expenditures	\$	535,071	\$	1,011,940	\$	1,623,894

Housing and Community Development: Section 8 Housing Division

			Actual 2019	E	stimated 2020	Su	bmitted 2021
	Revenues						
244-000.000-423.000	Grant Proceeds-HAP	\$	1,284,517	\$	1,315,000	\$	1,315,000
244-000.000-423.005	Grant proceeds-Admin		198,711		205,000		205,000
244-000.000-501.000	Investment Income		940		100		100
244-000.000-521.001	Repayment Agreements		3,879		3,500		3,500
	Total	\$	1,488,047	\$	1,523,600	\$	1,523,600
	Expenditures						
	Personnel Services						
244-250.000-701.000	Salaries-Full Time	\$	109,233	\$	119,079	\$	119,079
244-250.000-703.000	Salaries-Overtime		368		400		400
244-250.000-706.000	Health Insurance		14,166		14,167		14,167
244-250.000-707.000	Group Life Insurance		85		110		110
244-250.000-708.000	State Unemployment Insurance		105		180		359
244-250.000-709.000	Workers Compensation		120		124		128
244-250.000-710.000	KPERS Retirement		9,966		10,288		10,598
244-250.000-712.000	Medicare Tax		1,528		1,733		1,733
244-250.000-713.000	Social Security		6,535		7,408		7,408
244-250.000-717.000	ER KPERS Insurance		1,122		1,195		1,195
	Total	\$	143,228	\$	154,684	\$	155,177
	Contractual Services						
244-250.000-722.005	Communications	\$	5,360	\$	4,500	\$	4,500
244-250.000-723.000	Freight and Postage		63		100		100
244-250.000-724.000	Professional Services		13,822		13,850		13,850
244-250.000-725.000	Travel & Training		7,153		7,200		7,200
244-250.000-727.000	Dues & Memberships		200		200		200
244-250.000-728.000	Advertising Expense		43		50		50
244-250.000-730.000	Contractual Services		7,573		7,600		7,600
244-250.000-730.025	ADP Fees		991		1,041		1,093
244-250.000-730.035	Office Rent		11,727		12,000		12,000
244-250.000-735.000	Housing Assistance Payments		1,269,244		1,300,000		1,300,000
244-250.000-735.001	Portability Admin Fee		978		980		980
244-250.000-735.003	HAP Payments-Fraud Recovery		(3,879)		(3,500)		(3,500)
244-250.000-735.005	HAP Portability	_	19,152	_	18,750	_	18,750
	Total	\$	1,332,427	\$	1,362,771	\$	1,362,823
	Commodities						
244-250.000-742.000	Equipment Maintenance	\$	2	\$	250	\$	250
244-250.000-743.000	Operating Supplies		1,458		1,500		1,500
244-250.000-744.000	Office Supplies		5,889		5,900		5,900
244-250.000-746.000	Gas & Oil		412		433		455
244-250.000-747.000	Uniforms and Clothing	_	27	_	250	_	250
	Total	\$	7,788	\$	8,333	\$	8,355
	Reserves						
244-385.000-821.000	Operating Reserve	\$		\$		\$	4,025
	Total Expenditures	\$	1,483,443	\$	1,525,788	\$	1,530,380
	Revenues over (under) expenditures Unencumbered cash balance	\$	4,604	\$	(2,188)	\$	(6,780)
	01/01/xxxx		4,364		8,968		6,780
	Unencumbered cash balance 12/31/xxxx	\$	8,968	¢	6,780	•	_
	I E V II AAAA	φ	0,300	Ψ	0,700	Ψ	-

Economic Development Revolving Loan Sales Tax Fund

			Actual 2019	E	Estimated 2020	S	ubmitted 2021
	Revenues						
271-000.000-XXX.XXX	Loans Loan Principal	\$	(336,591)	\$	-	\$	-
271-000.000-501.000 271-000.000-502.000	Investment Income Investment Income Loan Interest Payments Total	\$ 	51,272 37,706 88,978	_	20,000 35,000 55,000	_	6,000 35,000 41,000
271-000.000-525.000	Miscellaneous Income Lease Income		100,116		100,116		100,116
271-000.000-699.100	Transfers In Transfer From General Fund	\$	1,002,643	<u>\$</u>	852,247	\$	952,51 <u>1</u>
	Total Revenues	\$	855,146	\$	1,007,363	\$	1,093,627
	Expenditures						
	Contractual Services						
271-200.000-721.000	Insurance	\$	3,960	\$	4,049	\$	4,170
271-200.000-722.015	Electricity		1,430		1,473		1,518
271-200.000-724.000	Professional Services		14,587		20,000		20,000
271-200.000-724.005	US 69 Highway		3,500		3,500		3,500
271-200.000-724.020	Pittsburg Chamber of Commerce		82,000		85,000		85,000
271-200.000-724.023	PSU Kelce School of Business		25,000		25,000		25,000
271-200.000-724.027	PSU Economic Development Contract		50,000		50,000		50,000
271-200.000-725.000	Travel and Training		53		100		100
271-200.000-725.005	Meeting Expense		331		350		350
271-200.000-727.000	Dues & Memberships		750		750		750
271-200.000-728.000	Advertising Expense		1,700		2,000		2,000
271-200.000-730.000	Contractual Services		27,472		100,000		100,000
271-200.000-731.025	PSU Event Center Lease		175,000		175,000		175,000
271-200.000-733.000	Miscellaneous Services	_	-		1,000		2,000
	Total	\$	385,783	\$	468,222	\$	469,388

Economic Development Revolving Loan Sales Tax Fund

		Actual 2019	Es	stimated 2020	Sı	ıbmitted 2021
	Commodities					
271-200.000-743.000	Operating Supplies	\$ 760	\$	800	\$	800
271-200.000-743.055	Downtown District	 6,798		10,000		10,000
	Total	\$ 7,558	\$	10,800	\$	10,800
	Capital Outlay					
271-200.000-763.000	Improvements	\$ -	\$	50,000	\$	100,000
271-200.000-763.009	Eagle Picher Building	128,278		-		-
271-200.000-763.012	Besse Hotel Forgivable Loan	54,167		-		-
271-200.000-761.015	NPC Forgivable Loan	50,000		-		-
271-200.000-763.021	SEK Recycling Forgivable Loan	3,000		-		-
271-200.000-763.048	Dr Stewart Forgiveable Loan	-		16,000		-
271-200.000-763.051	Downtown Housing-Leland Lofts	6,697		62,244		-
271-200.000-763.056	Silverback Landing Concrete	-		60,000		-
271-200.000-763.057	Silverback Electrical Lines	-		94,948		-
271-200.000-763.058	Arck Consulting	 -		7,000		-
	Total	\$ 242,142	\$	290,192	\$	100,000
	Reserves					
271-385.000-821.000	Operating Reserve	\$ -	\$	-	\$	3,256,625
	Transfers					
271-390.000-999.625	Transfer to Electricity Study	\$ 47,703	\$	-	\$	-
	Total Expenditures	\$ 683,186	\$	769,214	\$	3,836,813
	Revenues over (under) expenditures Unencumbered cash balance	\$ 171,960	\$	238,149	\$	(2,743,186)
	01/01/xxxx	 2,333,077		2,505,037		2,743,186
	Unencumbered cash balance					
	12/31/xxxx	\$ 2,505,037	\$	2,743,186	\$	-

Ad Valorem Tax and Assessed Valuation

Ad Valorem Tax

		Actual 2019	Es	stimated 2020	Sı	ubmitted 2021
Mill Levy						
General Fund		36.984		36.967		37.402
Public Library		6.004		6.001		6.072
Debt Service Fund		8.505		8.501		8.000
Total Mill Levy		51.493		51.469		51.474
Assessed Valuation	\$	133,478,604	\$	138,151,723	\$	138,020,291
Less: Neighborhood Revitalization		(924,598)		(856,977)		(2,289,944
Less: TIF District		(2,000,552)		(2,018,285)		(2,036,040
Less: RHID - Pittsburg Highlands Phase I		<u> </u>		(51,413)		(43,465
Net Assessed Valuation	\$	130,553,454	\$	135,225,048	\$	133,650,842
Levied Ad Valorem Tax Dollars						
General Fund	\$	4,828,338	\$	4,998,841	\$	4,998,809
Public Library	·	783,800	•	811,514	•	811,528
Debt Service Fund		1,110,383		1,149,555		1,069,207
Tax Dollars	\$	6,722,521	\$	6,959,910	\$	6,879,544
Collected Ad Valorem Tax Dollars						
General Fund	\$	4,635,218	\$	4,648,922		
Public Library	·	752,486	•	754,708		
Debt Service Fund		1,065,934		1,069,086		
Tax Dollars	\$	6,453,638	\$	6,472,716		
Current Year Delinquent Tax Dollars	\$	268,883	\$	487,194		
Current Year Delinquent Tax Percentage		4.00%		7.00%		

General Fund Revenues \$ 19,539,639 \$ 17,848,448 \$ 19,408,713 Expenditures \$ 18,908,354 \$ 18,105,956 \$ 22,986,689 Revenues over (under) expenditures \$ 631,285 \$ (257,508) \$ (3,577,976 \$ (3,	Fund			Actual 2019	Es	timated 2020	Sul	omitted 2021
Expenditures 18,908,354 18,105,965 22,986,689 Revenues over (under) expenditures 13,908,354 3,357,976 3,577,97	100		\$	19 539 639	s	17 848 448	\$	19.408.713
Revenues over (under) expenditures G312,85 (257,968) (3,577,976) Unencumbered cash balance 01/01/xxxx \$3,204,199 3,835,484 \$3,577,976 \$ \$ \$ \$ \$ \$ \$ \$ \$			•	, ,	•	, ,	•	
Unencumbered cash balance 12/31/xxxx				631,285		(257,508)		(3,577,976)
Revenues Sample Safety		Unencumbered cash balance 01/01/xxxx	_	3,204,199				3,577,976
Revenues Expenditures Expendit		Unencumbered cash balance 12/31/xxxx	\$	3,835,484	\$	3,577,976	\$	-
Expenditures 124,395 20,000 619,720 101,720	101							
Revenues over (under) expenditures (124,395) (20,000) (619,720) (619			\$	-	\$	-	\$	-
Unencumbered cash balance 01/01/xxxx T64,115 639,720 619,720 Ceneral Fund - Group Hospitalization Revenues \$2,259,056 \$2,220,000 \$2,220,000 Expenditures \$1,865,585 \$2,216,538 \$3,302,251 Revenues over (under) expenditures 393,471 3,462 (1,082,251) Unencumbered cash balance 01/01/xxxx Unencumbered cash balance 01/01/xxxx \$1,078,789 \$1,082,251 \$1,078,789 \$1,082,251			_				-	
Unencumbered cash balance 12/31/xxxx								
Revenues \$ 2,259,056 \$ 2,220,000 \$ 2,220,000 Expenditures 1,865,585 2,216,538 3,302,251 3,302,251 Unencumbered cash balance 01/01/xxxx 685,318 1,078,789 1,082,251 1,082,251 Unencumbered cash balance 12/31/xxxx \$ 1,078,789 \$ 1,082,251 \$			\$		\$		\$	-
Revenues	102	General Fund - Group Hospitalization						
Expenditures 1,865,885 2,216,538 3,302,251 1,000 1			\$	2,259,056	\$	2,220,000	\$	2,220,000
Unencumbered cash balance 01/01/xxxx 1,078,789 1,082,251 1		Expenditures	_	1,865,585		2,216,538		3,302,251
Unencumbered cash balance 12/31/xxxx								
103 General Fund - Sales Tax Capital Outlay Revenues \$500,674 \$425,573 \$475,641 Expenditures 469,724 524,917 613,156 Revenues over (under) expenditures 30,950 (99,344) (137,515) Unencumbered cash balance 01/01/xxxx 205,909 236,859 137,515 Unencumbered cash balance 12/31/xxxx \$236,859 \$137,515 \$-\$ 104 General Fund - Auditorium Revenues \$596,254 \$458,323 \$566,791 Expenditures 578,833 435,246 651,126 Revenues over (under) expenditures 17,421 23,077 (84,335) Unencumbered cash balance 01/01/xxxx \$43,837 61,258 \$84,335 \$-\$ 107 General Fund - Golf Course Revenues \$340,511 \$341,694 \$344,605 Revenues over (under) expenditures \$340,511 \$341,694 \$344,605 Revenues over (under) expenditures \$-\$ \$-\$ \$-\$ \$-\$ 108 General fund - Airport Revenues \$730,823 \$571,631 \$586,631 Revenues over (under) expenditures \$706,257 568,767 568,767 663,346 Revenues over (under) expenditures \$24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx \$49,285 73,851 76,715			_					1,082,251
Revenues		Unencumbered cash balance 12/31/xxxx	\$	1,078,789	\$	1,082,251	\$	-
Revenues \$ 500,674 \$ 425,573 \$ 475,641 Expenditures 469,724 524,917 613,155 131,515 Unencumbered cash balance 01/01/xxxx 205,909 236,859 137,515 Unencumbered cash balance 12/31/xxxx 236,859 \$ 137,515 \$ - \$	103	General Fund - Sales Tax Capital Outlay						
Revenues over (under) expenditures 30,950 (99,344) (137,515) Unencumbered cash balance 01/01/xxxx 205,909 236,859 137,515		Revenues	\$		\$		\$	
Unencumbered cash balance 01/01/xxxx				469,724		524,917		
Unencumbered cash balance 12/31/xxxx 236,859 137,515 5 - 1								
104 General Fund - Auditorium Revenues \$ 596,254 \$ 458,323 \$ 566,791			_		_		_	137,515
Revenues \$ 596,254 \$ 458,323 \$ 566,791		Unencumbered cash balance 12/31/xxxx	\$	236,859	\$	137,515	\$	-
Expenditures 578,833 435,246 651,126 Revenues over (under) expenditures 17,421 23,077 (84,335) Unencumbered cash balance 01/01/xxxx 43,837 61,258 84,335 Unencumbered cash balance 12/31/xxxx 51,258 84,335 5 107 General Fund - Golf Course Revenues \$340,511 \$341,694 \$344,605 Expenditures 340,511 341,694 344,605 Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx Unencumbered cash balance 12/31/xxxx - 108 General fund - Airport Revenues \$730,823 571,631 586,631 Expenditures \$730,823 571,631 586,631 Expenditures \$706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715	104							
Revenues over (under) expenditures			\$		\$		\$	
Unencumbered cash balance 01/01/xxxx		•	_			·		
Unencumbered cash balance 12/31/xxxx \$ 61,258 \$ 84,335 \$ - 107 General Fund - Golf Course Revenues \$ 340,511 \$ 341,694 \$ 344,605 Expenditures 340,511 \$ 341,694 \$ 344,605 Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx Unencumbered cash balance 12/31/xxxx \$ - \$ - \$ - 108 General fund - Airport Revenues \$ 730,823 \$ 571,631 \$ 586,631 Expenditures 706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715		, , ,						
Revenues \$ 340,511 \$ 341,694 \$ 344,605			\$		\$		\$	-
Revenues \$ 340,511 \$ 341,694 \$ 344,605								
Expenditures 340,511 341,694 344,605	107						_	
Revenues over (under) expenditures			\$,-	\$		\$,
Unencumbered cash balance 01/01/xxxx - - - Unencumbered cash balance 12/31/xxxx \$ - \$ - 108 General fund - Airport Fevenues \$ 730,823 \$ 571,631 \$ 586,631 Expenditures 706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715		•	_	340,511		341,094	-	344,605
Unencumbered cash balance 12/31/xxxx \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -				-		-		-
108 General fund - Airport Revenues \$ 730,823 \$ 571,631 \$ 586,631 Expenditures 706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715			<u>e</u>		•		•	
Revenues \$ 730,823 \$ 571,631 \$ 586,631 Expenditures 706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715			Ψ	<u>-</u>	Ψ	-	Ψ	-
Expenditures 706,257 568,767 663,346 Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715	108						_	
Revenues over (under) expenditures 24,566 2,864 (76,715) Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715			\$		\$		\$	
Unencumbered cash balance 01/01/xxxx 49,285 73,851 76,715		•						
			\$		\$		\$	

Fund		A	Actual 2019	Es	timated 2020	Su	bmitted 2021
109	General fund - Aquatic Center						
	Revenues	\$	145,944	\$	18,403	\$	151,628
	Expenditures Payanuss over (under) expenditures		145,944		18,403		151,628
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		-		-		-
	Unencumbered cash balance 12/31/xxxx	\$	-	\$	-	\$	-
110	General fund - Farmers Market						
	Revenues	\$	14,765	\$	12,800	\$	12,800
	Expenditures		14,025		14,319		33,653
	Revenues over (under) expenditures		740		(1,519)		(20,853)
	Unencumbered cash balance 01/01/xxxx		21,632		22,372		20,853
	Unencumbered cash balance 12/31/xxxx	\$	22,372	\$	20,853	\$	-
111	General fund - JC Ball Field Turf Reserve	_		_			
	Revenues	\$	20,000 475	\$	2,500	\$	66,057
	Expenditures Revenues over (under) expenditures		19,525		(2,500)		(66,057)
	Unencumbered cash balance 01/01/xxxx		49,032		(2,500) 68,557		66,057
	Unencumbered cash balance 12/31/xxxx	\$	68,557	\$	66,057	\$	-
100-111	General Funds Total Less Inter-transfers						
100 111	Revenues	\$	22,929,530	\$	20,780,199	\$	22,606,929
	Expenditures		21,935,967		21,131,667		28,272,351
	Revenues over (under) expenditures		993,563		(351,468)		(5,665,422)
	Unencumbered cash balance 01/01/xxxx		5,023,327		6,016,890		5,665,422
	Unencumbered cash balance 12/31/xxxx	\$	6,016,890	\$	5,665,422	\$	-
202	Public Library Fund						
	Revenues	\$	889,055	\$	875,508	\$	928,828
	Expenditures Revenues over (under) expenditures		861,044 28,011		866,384 9,124		1,220,363 (291,535)
	Unencumbered cash balance 01/01/xxxx		254,400		282,411		291,535
	Unencumbered cash balance 12/31/xxxx	\$	282,411	\$	291,535	\$	-
203	Public Library Annuity Fund						
	Revenues	\$	3,404	\$	500	\$	100
	Expenditures		6,215		10,000		157,497
	Revenues over (under) expenditures		(2,811)		(9,500)		(157,397)
	Unencumbered cash balance 01/01/xxxx	_	169,708	_	166,897	_	157,397
	Unencumbered cash balance 12/31/xxxx	\$	166,897	\$	157,397	\$	-
226	Special Drug & Alcohol Fund						
	Revenues	\$	107,153	\$	85,000	\$	110,000
	Expenditures		140,880		102,850		122,904
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		(33,727) 64,481		(17,850) 30,754		(12,904) 12,904
	Unencumbered cash balance 12/31/xxxx	\$	30,754	\$	12,904	\$	-
228	Special Parks and Recreation Fund						
	Revenues	\$	107,153	\$	85,000	\$	110,000
	Expenditures		107,153		85,000		110,000
	Revenues over (under) expenditures		-		-		-
	Unencumbered cash balance 01/01/xxxx Unencumbered cash balance 12/31/xxxx	•		\$		•	-
	Onencumbered Cash Dalailee 12/31/XXXX	\$	-	φ	-	\$	-

Fund			Actual 2019	Es	timated 2020	Sul	omitted 2021
229	Street and Highway Fund Revenues Expenditures	\$	997,792 1,015,771	\$	998,250 1,031,609	\$	1,023,250 1,165,384
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx	_	(17,979) 193,472		(33,359) 175,493		(142,134) 142,134
	Unencumbered cash balance 12/31/xxxx	\$	175,493	\$	142,134	\$	-
231	Street and Highway Sales Tax Fund Revenues	\$	2,187,012	\$	1.844.714	\$	2,052,955
	Expenditures	_	2,399,407		2,560,000		2,304,405
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		(212,395) 1,179,131		(715,286) 966,736		(251,450) 251,450
	Unencumbered cash balance 12/31/xxxx	\$	966,736	\$	251,450	\$	-
401	Debt Service Fund	•	2 2 4 2 5 7 2	•	0.074.004	•	0.545.050
	Revenues Expenditures	\$	3,948,573 3,730,849	>	3,674,921 3,563,222	\$ ——	3,545,052 4,558,293
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		217,724 683,818		111,699 901,542		(1,013,241) 1,013,241
	Unencumbered cash balance 12/31/xxxx	\$	901,542	\$	1,013,241	\$	-
501	Public Utility Fund						
001	Revenues	\$	8,496,896	\$	7,982,935	\$	8,420,770
	Expenditures Revenues over (under) expenditures	_	7,870,059 626.837		8,408,537 (425,602)		11,552,929 (3,132,159)
	Unencumbered cash balance 01/01/xxxx		2,930,924		3,557,761		3,132,159
	Unencumbered cash balance 12/31/xxxx	\$	3,557,761	\$	3,132,159	\$	-
502	Stormwater Fund						
	Revenues	\$	873,606	\$	815,974	\$	855,406
	Expenditures Revenues over (under) expenditures	_	535,071 338,535		1,011,940 (195,966)	-	1,623,894 (768,488)
	Unencumbered cash balance 01/01/xxxx		625,919		964,454		768,488
	Unencumbered cash balance 12/31/xxxx	\$	964,454	\$	768,488	\$	-
244	Section 8 Housing Fund Revenues	\$	1,488,047	\$	1,523,600	\$	1,523,600
	Expenditures	_	1,483,443		1,525,788		1,530,380
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		4,604 4,364		(2,188) 8,968		(6,780) 6,780
	Unencumbered cash balance 12/31/xxxx	\$	8,968	\$	6,780	\$	-
271	Economic Development Fund						
	Revenues	\$	855,146	\$	1,007,363	\$	1,093,627
	Expenditures Payanues ever (under) expenditures	_	683,186		769,214		3,836,813
	Revenues over (under) expenditures Unencumbered cash balance 01/01/xxxx		171,960 2,333,077		238,149 2,505,037		(2,743,186) 2,743,186
	Unencumbered cash balance 12/31/xxxx	\$	2,505,037	\$	2,743,186	\$	-

		Actual 2019	Es	timated 2020	Su	bmitted 2021
Grand Total						
Revenues	\$	42,883,367	\$	39,673,964	\$	42,270,517
Expenditures	_	40,769,045		41,066,211		56,455,213
Revenues over (under) expenditures		2,114,322		(1,392,247)		(14,184,696)
Unencumbered cash balance 01/01/xxxx		13,462,621		15,576,943		14,184,696
Unencumbered cash balance 12/31/xxxx	\$	15,576,943	\$	14,184,696	\$	-
Grand Total Less Net Inter-fund Transfers						
Revenues	\$	35,257,867	\$	32,683,333	\$	34,994,179
Expenditures		33,143,545		34,075,580		49,178,875
Revenues over (under) expenditures		2,114,322		(1,392,247)		(14,184,696)
Unencumbered cash balance 01/01/xxxx		13,462,621		15,576,943		14,184,696
Unencumbered cash balance 12/31/xxxx	\$	15,576,943	\$	14,184,696	\$	-



Summary of Net Inter-Fund Transfers

	4	Actual 2019	Est	timated 2020	Sub	omitted 2021
General Fund Transfers In						
Special Parks and Recreation Fund	\$	107,153	\$	85,000	\$	110,000
Public Utility Fund		1,400,000		1,600,000		1,600,000
Total Transfers In	\$	1,507,153	\$	1,685,000	\$	1,710,000
General Fund Transfers Out						
Street and Highway Fund	\$	255,000	\$	250,000	\$	275,000
Street and Highway Sales Tax Fund		2,157,310		1,833,714		2,049,455
Economic Development Fund		1,002,643		852,247		952,511
Capital Projects Funds		51,803		-		-
TIF Trust Fund		307,931		261,743		292,536
TDD Trust Fund		123,190		115,392		125,791
Total Transfers Out	\$	3,897,877	\$	3,313,096	\$	3,695,293
Special Parks & Recreation Transfers Out						
General Fund - Golf Course	\$	107,153	\$	85,000	\$	110,000
Total Transfers Out	\$	107,153	\$	85,000	\$	110,000
Street and Highway Fund Transfers In						
General Fund	\$	255,000	\$	250,000	\$	275,000
Total Transfers In	\$	255,000	\$	250,000	\$	275,000
Street and Highway Sales Tax Fund Transfers In						
General Fund	\$	2,157,310	\$	1,833,714	\$	2,049,455
Total Transfers In	\$	2,157,310	\$	1,833,714	\$	2,049,455
Debt Service Fund Transfers In						
Public Utility Fund	\$	1,256,469	\$	1,191,321	\$	1,188,077
Capital Projects Funds		45,645		131,129		-
TIF Trust Fund		696,910		558,245		569,848
TDD Trust Fund		126,040		111,840		113,120
Total Transfers In	\$	2,125,064	\$	1,992,535	\$	1,871,045
Public Utility Fund Transfers Out						
General Fund	\$	1,400,000	\$	1,600,000	\$	1,600,000
Debt Service Fund		1,256,469		1,191,321		1,188,077
Capital Projects Funds		47,703		-		-
Total Transfers Out	\$	2,704,172	\$	2,791,321	\$	2,788,077

Summary of Net Inter-Fund Transfers

	Α	ctual 2019	Est	imated 2020	Sub	mitted 2021
Economic Development Fund Transfers In						
General Fund	\$	1,002,643	\$	852,247	\$	952,511
Total Transfers In	\$	1,002,643	\$	852,247	\$	952,511
Economic Development Fund Transfers Out						
Capital Projects Funds	\$	47,703	\$		\$	
Total Transfers In	\$	47,703	\$	-	\$	-
Non-Budgeted Funds Transfers In						
Capital Projects Fund	\$	147,209	\$	-	\$	-
TIF Trust Fund		307,931		261,743		292,536
TDD Trust Fund		123,190		115,392		125,791
Total Transfers In	\$	578,330	\$	377,135	\$	418,327
Non-Budgeted Funds Transfers Out						
Capital Projects Funds	\$	45,645		131,129	\$	-
TIF Trust Fund		696,910		558,245		569,848
TDD Trust Fund		126,040		111,840		113,120
Total Transfers Out	\$	868,595	\$	801,214	\$	682,968
Total Net Transfers						
Total Transfers In	\$	7,625,500	\$	6,990,631	\$	7,276,338
Total Transfer Out		7,625,500		6,990,631		7,276,338
	\$	-	\$	-	\$	-

2021 Vehicle and Equipment Funding Schedule

2021 Vehicle and Equipment Funding Schedule

Public Safety Sales Tax- Fire Division		8	Submitted
Apparatus Lease Purchase SCBA Lease Purchase LEC Data Center Equipment Lease Purchase LEC Data Center Equipment Lease Purchase (2) Patrol Cars and (1) Patrol SUV Sp.000 Machinery and Equipment (1) SUV Investigations Guns and Ammo Sc5,000 Guns and Ammo Sc5,000 Storm Siren Schoology Systems Special Respsonse Team 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit Sc64,000 Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - Golf Car Lease Golf Course Division - Mower Equipment Lease Fire Division - BMT Truck Lease Golf Course Division - Mower Equipment Lease Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - JayCee Field Turl Lease Parks Division - One Half Ton Truck Street Division - One Half Ton Truck Street Division - Skid Steer Lease Street Division - Swid Steer Lease Street Division - Dump Truck Lease Street Division - Dump Truck Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Steer Division - Swid Steer Lease Steep Stormwater Division - Sweer Line Improvements Steep Stormwater Division - Sweer Line Improvements Steep Stormwater D		20	21 Budget
Apparatus Lease Purchase SCBA Lease Purchase LEC Data Center Equipment Lease Purchase LEC Data Center Equipment Lease Purchase (2) Patrol Cars and (1) Patrol SUV Sp.000 Machinery and Equipment (1) SUV Investigations Guns and Ammo Sc5,000 Guns and Ammo Sc5,000 Storm Siren Schoology Systems Special Respsonse Team 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit Sc64,000 Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - Golf Car Lease Golf Course Division - Mower Equipment Lease Fire Division - BMT Truck Lease Golf Course Division - Mower Equipment Lease Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - JayCee Field Turl Lease Parks Division - One Half Ton Truck Street Division - One Half Ton Truck Street Division - Skid Steer Lease Street Division - Swid Steer Lease Street Division - Dump Truck Lease Street Division - Dump Truck Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Steer Division - Swid Steer Lease Steep Stormwater Division - Sweer Line Improvements Steep Stormwater Division - Sweer Line Improvements Steep Stormwater D			
Apparatus Lease Purchase SCBA Lease Purchase LEC Data Center Equipment Lease Purchase LEC Data Center Equipment Lease Purchase (2) Patrol Cars and (1) Patrol SUV Sp.000 Machinery and Equipment (1) SUV Investigations Guns and Ammo Sc5,000 Guns and Ammo Sc5,000 Storm Siren Schoology Systems Special Respsonse Team 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit Sc64,000 Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - Golf Car Lease Golf Course Division - Mower Equipment Lease Fire Division - BMT Truck Lease Golf Course Division - Mower Equipment Lease Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - JayCee Field Turl Lease Parks Division - One Half Ton Truck Street Division - One Half Ton Truck Street Division - Skid Steer Lease Street Division - Swid Steer Lease Street Division - Dump Truck Lease Street Division - Dump Truck Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Street Division - Swid Steer Lease Steer Division - Swid Steer Lease Steer Division - Swid Steer Lease Steep Stormwater Division - Sweer Line Improvements Steep Stormwater Division - Sweer Line Improvements Steep Stormwater D			
SCBA Lease Purchase Bunker Gear 32,100			
Bunker Gear 32,100 Training Equipment 10,000 \$ 162,266		\$	
Training Equipment			,
Public Safety Sales Tax - Police Division			,
Public Safety Sales Tax - Police Division	Training Equipment		10,000
LEC Data Center Equipment Lease Purchase \$262,000 (2) Patrol Cars and (1) Patrol SUV \$5,000 Machinery and Equipment \$50,000 (1) SUV - Investigations 35,000 Guns and Ammo 225,000 Technology Systems 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit 1,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit 1,000 Sales Tax Capital Outlay (STCO) Airport - Refueler Lease 75,000 Fire Division - EMT Truck Lease 75,000 Golf Course Division - Golf Car Lease 17,100 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - Mower Equipment Lease 2,321 Parks Division - Mower Equipment Lease 33,000 Parks Division - One Half Ton Truck 35,000 Street Division - Salphalf Paver Lease 37,702 Street Division - Skid Steer Lease 11,413 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Street Division - Wheel Loader Lease 24,000 Water Distribution Division - Water Meter Replacements 200,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Sewer Line Improvements 20,000 Water Distribut		\$	162,266
LEC Data Center Equipment Lease Purchase \$262,000 (2) Patrol Cars and (1) Patrol SUV \$5,000 Machinery and Equipment \$50,000 (1) SUV - Investigations 35,000 Guns and Ammo 225,000 Technology Systems 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit 1,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit 1,000 Sales Tax Capital Outlay (STCO) Airport - Refueler Lease 75,000 Fire Division - EMT Truck Lease 75,000 Golf Course Division - Golf Car Lease 17,100 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - Mower Equipment Lease 2,321 Parks Division - Mower Equipment Lease 33,000 Parks Division - One Half Ton Truck 35,000 Street Division - Salphalf Paver Lease 37,702 Street Division - Skid Steer Lease 11,413 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Street Division - Wheel Loader Lease 24,000 Water Distribution Division - Water Meter Replacements 200,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Dump Truck Lease 24,000 Water Distribution Division - Half Ton Truck 20,000 Water Distribution Division - Sewer Line Improvements 20,000 Water Distribut			
(2) Patrol Cars and (1) Patrol SUV Machinery and Equipment 50,000 (1) SUV - Investigations Guns and Ammo 25,000 Storm Siren 25,000 Storm Siren 25,000 Sepocial Response Team 10,000 Community Policing Bicycle Unit 1,000 Community Policing Bicycle Unit 1,000 Community Policing Bicycle Unit 2,000 Airport - Refueler Lease Fire Division - EMT Truck Lease Fire Division - Sub Truck Lease Fire Division - Sub Care Field Turf Lease Golf Course Division - Mower Equipment Lease Parks Division - Bucket Truck Lease Parks Division - Bucket Truck Lease Parks Division - JuyCee Field Turf Lease Parks Division - JuyCee Field Turf Lease Parks Division - Mower Equipment Lease Parks Division - Asphalt Paver Lease Parks Division - Asphalt Paver Lease Parks Division - One Half Ton Truck Street Division - Dump Truck Lease Public Utility Water Treatment Division - Water Line Replacements Water Distribution Division - Water Meter Replacements Subject Division - Water Line Replacements Public Utility Water Distribution Division - Unump Truck Lease Public Utility Water Distribution Division - Water Meter Replacements Suppose Water Distribution Division - One Half Ton Truck Suppose Water Distribution Division - Water Meter Replacements Suppose Water Distribution Division - Den Half Ton Truck Suppose Suppose Wastewater Collection Division - Sewer Line Improvements Public Utility Water Distribution Division - Sewer Line Improvements Public Wastewater Treatment Division - Flusher Truck Lease Suppose Wastewater Collection Division - Camera Truck Lease Suppose Wastewater Collection Division - Camera Truck Lease Suppose Wastewater Collection Division - Camera Truck Lease Suppose Suppos	Public Safety Sales Tax - Police Division		
Machinery and Equipment 50,000 (1) SUV - Investigations 35,000 Guns and Ammo 25,000 Storm Siren 25,000 Technology Systems 10,000 Special Respsonse Team 1,000 Community Policing Bicycle Unit 1,000 Airport - Refueler Lease \$ 22,000 Fire Division - EMT Truck Lease 75,000 Golf Course Division - Golf Car Lease 75,000 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,600 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - Mower Equipment Lease 13,463 Parks Division - Sphalt Paver Lease 37,702 Street Division - Asphalt Paver Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Water Division - Improvements \$ 300,000 Water Treatment Division - Water Meter Replacements 300,000	LEC Data Center Equipment Lease Purchase	\$	262,000
(1) SUV - Investigations 35,000	(2) Patrol Cars and (1) Patrol SUV		95,000
Storm Siren 25,000			50,000
Storm Siren	• • • • • • • • • • • • • • • • • • • •		35,000
Technology Systems			25,000
Special Respsonse Team	Storm Siren		25,000
Sales Tax Capital Outlay (STCO)	Technology Systems		10,000
Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - EMT Truck Lease Golf Course Division - Golf Car Lease Information Technology Division Transfer Information Technology Division Transfer Parks Division - Bucket Truck Lease Parks Division - Bucket Truck Lease Parks Division - JayCee Field Turf Lease Parks Division - Joere Equipment Lease Parks Division - One Half Ton Truck Street Division - Asphalt Paver Lease Street Division - Skid Steer Lease Street Division - Wheel Loader Lease Public Utility Water Treatment Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Water Meter Replacements Water Distribution Division - Water Meter Replacements Water Distribution Division - Dump Truck Lease Water Distribution Division - One Half Ton Truck Stopono Water Distribution Division - Dump Truck Lease Wastewater Treatment Division - Dump Truck Lease Wastewater Collection Division - Sewer Line Improvements Wastewater Collection Division - Sewer Line Improvements Public Wastewater Collection Division - Camera Truck Lease Stormwater Division - Excavator Lease Stormwater Division - Stormwater Collection Improvements	Special Respsonse Team		,
Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - EMT Truck Lease Golf Course Division - Golf Car Lease Information Technology Division Transfer Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - Bucket Truck Lease Parks Division - Mower Equipment Lease Parks Division - One Half Ton Truck Street Division - Asphalt Paver Lease Street Division - Dump Truck Lease Street Division - Skid Steer Lease Street Division - Wheel Loader Lease Public Utility Water Treatment Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division Division - One Half Ton Truck Street Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Water Line Replacements Street Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Street Meter Replacements Water Distribution Division - Dump Truck Lease Street Division - Street Divisio	Community Policing Bicycle Unit	_	1,000
Sales Tax Capital Outlay (STCO) Airport - Refueler Lease Fire Division - EMT Truck Lease Golf Course Division - Golf Car Lease Information Technology Division Transfer Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - Bucket Truck Lease Parks Division - Mower Equipment Lease Parks Division - One Half Ton Truck Street Division - Asphalt Paver Lease Street Division - Dump Truck Lease Street Division - Skid Steer Lease Street Division - Wheel Loader Lease Public Utility Water Treatment Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division Division - One Half Ton Truck Street Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Water Line Replacements Street Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - Street Meter Replacements Water Distribution Division - Dump Truck Lease Street Division - Street Divisio		\$	504.000
Airport - Refueler Lease \$ 22,000 Fire Division - EMT Truck Lease 75,000 Golf Course Division - Golf Car Lease 17,100 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - JayCee Field Turf Lease 13,463 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Water Meter Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000		•	.,
Airport - Refueler Lease \$ 22,000 Fire Division - EMT Truck Lease 75,000 Golf Course Division - Golf Car Lease 17,100 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - JayCee Field Turf Lease 13,463 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Water Meter Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000	Sales Tax Capital Outlay (STCO)		
Golf Course Division - Golf Car Lease	• • • •	\$	22,000
Golf Course Division - Golf Car Lease 17,100 Golf Course Division - Mower Equipment Lease 30,639 Information Technology Division Transfer 100,000 Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Improvements \$300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Treatment Division - Sewer Line Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Camera Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000	Fire Division - EMT Truck Lease	•	75,000
Information Technology Division Transfer Mt. Olive Cemetery - Equipment Lease Parks Division - Bucket Truck Lease Parks Division - JayCee Field Turf Lease Parks Division - Mower Equipment Lease Parks Division - Mower Equipment Lease Parks Division - One Half Ton Truck Street Division - Asphalt Paver Lease Street Division - Dump Truck Lease Street Division - Skid Steer Lease Street Division - Wheel Loader Lease Public Utility Water Treatment Division - Water Line Replacements Water Distribution Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Street Division - One Half Ton Truck Street Division - One Half Ton Truck Street Division - One Half Ton Truck Water Distribution Division - One Half Ton Truck Water Distribution Division - One Half Ton Truck Street Division - Dump Truck Lease Street Division - Sewer Line Improvements Street Division - Sewer Line Improvements Street Division - Excavator Lease Stormwater Division - Excavator Lease Stormwater Division - Stormwater Collection Improvements	Golf Course Division - Golf Car Lease		
Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Excavator Lease 37,989 Wastewater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000	Golf Course Division - Mower Equipment Lease		30,639
Mt. Olive Cemetery - Equipment Lease 2,321 Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Excavator Lease 37,989 Wastewater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000	Information Technology Division Transfer		100,000
Parks Division - Bucket Truck Lease 30,000 Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility Water Treatment Division - Improvements \$ 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Excavator Lease 37,989 Wastewater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000			-
Parks Division - JayCee Field Turf Lease 23,753 Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility ** Water Treatment Division - Improvements \$ 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - One Half Ton Truck 35,000 Wastewater Treatment Division - Improvements 24,000 Wastewater Treatment Division - Sewer Line Improvements 200,000 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490			,
Parks Division - Mower Equipment Lease 13,463 Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Water Division - Wheel Loader Lease 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Wastewater Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Camera Truck Lease 87,989 Wastewater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490			
Parks Division - One Half Ton Truck 35,000 Street Division - Asphalt Paver Lease 37,702 Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 Public Utility ** Water Treatment Division - Improvements \$ 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 35,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	Parks Division - Mower Equipment Lease		13,463
Street Division - Dump Truck Lease 24,000 Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 * 443,209 Public Utility * 300,000 Water Treatment Division - Improvements 200,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	·		
Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 \$ 443,209 \$ 443,209 \$ 443,209 \$	Street Division - Asphalt Paver Lease		37,702
Street Division - Skid Steer Lease 11,413 Street Division - Wheel Loader Lease 20,818 \$ 443,209 \$ 443,209 \$ 443,209 \$	Street Division - Dump Truck Lease		24,000
Public Utility Water Treatment Division - Improvements Water Distribution Division - Water Line Replacements Water Distribution Division - Water Replacements Water Distribution Division - One Half Ton Truck Water Distribution Division - Dump Truck Lease Wastewater Treatment Division - Improvements Wastewater Treatment Division - Sewer Line Improvements Wastewater Collection Division - Flusher Truck Lease Wastewater Collection Division - Camera Truck Lease Stormwater Division - Excavator Lease Stormwater Division - Stormwater Collection Improvements \$ 2,099,490			
Public Utility Water Treatment Division - Improvements Water Distribution Division - Water Line Replacements Water Distribution Division - Water Replacements Water Distribution Division - One Half Ton Truck Water Distribution Division - Dump Truck Lease Wastewater Treatment Division - Improvements Wastewater Treatment Division - Sewer Line Improvements Wastewater Collection Division - Flusher Truck Lease Wastewater Collection Division - Camera Truck Lease Stormwater Division - Excavator Lease Stormwater Division - Stormwater Collection Improvements \$ 2,099,490	Street Division - Wheel Loader Lease		20,818
Public Utility Water Treatment Division - Improvements Water Distribution Division - Water Line Replacements Water Distribution Division - Water Meter Replacements Water Distribution Division - One Half Ton Truck Water Distribution Division - Dump Truck Lease Wastewater Treatment Division - Improvements Wastewater Collection Division - Sewer Line Improvements Wastewater Collection Division - Flusher Truck Lease Wastewater Collection Division - Camera Truck Lease Stormwater Division - Excavator Lease Stormwater Division - Stormwater Collection Improvements **Too.000** *		•	
Water Treatment Division - Improvements \$ 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Owe Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490		Ψ	443,203
Water Treatment Division - Improvements \$ 300,000 Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Owe Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	Public Utility		
Water Distribution Division - Water Line Replacements 200,000 Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	•	\$	300.000
Water Distribution Division - Water Meter Replacements 300,000 Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	• • • • • • • • • • • • • • • • • • •	•	,
Water Distribution Division - One Half Ton Truck 35,000 Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	•		-
Water Distribution Division - Dump Truck Lease 24,000 Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	•		,
Wastewater Treatment Division - Improvements 200,000 Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	Water Distribution Division - Dump Truck Lease		
Wastewater Collection Division - Sewer Line Improvements 212,500 Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	•		
Wastewater Collection Division - Flusher Truck Lease 87,989 Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	• • • • • • • • • • • • • • • • • • •		,
Wastewater Collection Division - Camera Truck Lease 26,450 Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490	•		-
Stormwater Division - Excavator Lease 13,551 Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490			,
Stormwater Division - Stormwater Collection Improvements 700,000 \$ 2,099,490			
<u>\$ 2,099,490</u>			
		<u>-</u>	_
Total 2021 \$ 3,208,965		<u> a</u>	4,033,430
1 OTAI 2021 \$ 3,208,965	T. (-) 0004	_	0.000.005
	I OTAI 2027	\$	3,208,965

Five Year Fleet Plan

			Ligh	t Fleet	Five Year	Plan				
2021 2022 2023 2024 (1)								2025 (1)		
Division	Vehicle	Value								
Police	SUV SUV	\$35,000 \$35,000								
	Car Car	\$30,000 \$30,000								
Parks	1/2 Ton Truck	\$35,000			1/2 Ton Truck	\$35,000			1/2 Ton Truck	\$35,000
Public Utility	1/2 Ton Truck	\$35,000								
Total		\$200,000		\$165,000		\$200,000		\$165,000		\$200,000

⁽¹⁾ Public Safety Sales Tax will expire December 31, 2023 if not renewed

Heavy Fleet Five Year Plan

	2021		2022		2023		2024		2025	
Division	Vehicle	Value	Vehicle	Value	Vehicle	Value	Vehicle	Value	Vehicle	Value
Fire	Apparatus Lease Fire EMT Truck Lease	\$74,866 \$75,000	Apparatus Lease Fire EMT Truck Lease Rescue Boat	\$74,866 \$75,000 \$50,000	Apparatus Lease Fire EMT Truck Lease	\$74,866 \$75,000		\$74,866 \$75,000		\$75,000
Streets	Asphalt Paver Lease Skid Steer Lease Wheel Loader Lease Dumptruck Lease	\$37,702 \$11,413 \$20,818 \$24,000	Asphalt Paver Lease Skid Steer Lease Wheel Loader Lease Dumptruck Lease	\$37,702 \$11,413 \$20,818 \$24,000	Asphalt Paver Lease Skid Steer Lease Wheel Loader Lease Dumptruck Lease	\$37,702 \$11,413 \$20,818 \$24,000	Skid Steer Lease Wheel Loader Lease Dumptruck Lease	\$11,413 \$20,818 \$24,000	Dumptruck Lease	\$24,000
Cemetery	Mowing Equip.Lease	\$2,321	Mowing Equip.Lease	\$2,321	Mowing Equip.Lease	\$2,500	Mowing Equip.Lease	\$2,500	Mowing Equip.Lease	\$2,500
Parks	Mowing Equip.Lease Bucket Truck Lease	\$13,463 \$30,000	Mowing Equip.Lease Bucket Truck Lease	\$13,463 \$30,000	Bucket Truck Lease Mowing Equip. Lease	\$30,000 \$35,000	Bucket Truck Lease Mowing Equip. Lease	\$30,000 \$35,000	Bucket Truck Lease Mowing Equip. Lease	\$30,000 \$35,000
Golf Course	Mowing Equip. Lease Golf Carts Lease	\$30,639 \$17,100	Mowing Equip. Lease Golf Carts Lease	\$30,639 \$17,100	Golf Carts Lease Mowing Equip. Lease	\$17,100 \$35,000	Golf Carts Lease Mowing Equip. Lease	\$17,100 \$35,000	Golf Carts Lease Mowing Equip. Lease	\$17,100 \$35,000
Airport	Refueler Lease	\$22,000	Refueler Lease	\$22,000	Refueler Lease	\$22,000	Refueler Lease	\$22,000		
Public Utility	Flushertruck Lease Camera Truck Lease Excavator Lease Dumptruck Lease	\$87,989 \$26,450 \$13,551 \$24,000	Flushertruck Lease Camera Truck Lease Excavator Lease Dumptruck Lease	\$87,989 \$26,450 \$13,551 \$24,000	Flushertruck Lease Camera Truck Lease Excavator Lease Dumptruck Lease	\$87,989 \$26,450 \$13,551 \$24,000	Excavator Lease Dumptruck Lease	\$13,551 \$24,000	Dumptruck Lease	\$24,000
Total		\$511,312		\$561,312		\$537,389		\$385,248		\$242,600